

1 ↑

ut

TOR: 03/0352 LOCAL

~~SECRET~~ EYES ONLY SECTION ONE OF TWO OSD 10647 NOV 7a.
EXCLUSIVE FOR AMBASSADOR HELMS, WITH INFORMATION COPY TO MG BRETT,
C/ARMISH, MAAG, FROM SECRETARY SCHEESINGER.

THE FOLLOWING IS THE TEXT OF A LETTER REPORTING THE RESULTS OF
HALLOCK'S VISIT AND SPECIAL ASSISTANCE THAT I PROPOSE TO PROVIDE.
I APPRECIATE VERY MUCH YOUR SUPPORT AND THE ASSISTANCE THAT YOU
PROVIDED HIM. I UNDERSTAND THAT GENERAL BRETT HAS DISCUSSED THIS
MATTER WITH YOU AND THAT YOU CONCUR. IF THIS PROPOSAL MEETS WITH
YOUR APPROVAL, PLEASE DELIVER THE FOLLOWING MESSAGE FROM ME TO
HIS IMPERIAL MAJESTY AT ONCE, WITH THE SIGNED LETTER TO FOLLOW.
DETAILS OF EXACT TIME AND DURATION OF HALLOCK'S FIRST WORKING
VISIT WILL BE WORKED OUT WITH GENERAL BRETT AND BE COORDINATED
WITH YOU.

APPROVED FOR RELEASE
DATE: MAR 2008

HR70-14
(U)

PRINTED BY THE STANDARD REGISTER COMPANY, U.S.A.

FORM 0001

1

~~SECRET~~

IN ACCORDANCE WITH OUR CONVERSATION IN WASHINGTON ABOUT POSSIBLE SPECIAL ASSISTANCE IN THE AREAS OF RESOURCE MANAGEMENT AND FORCE ANALYSIS, I HAVE SENT, AS YOU KNOW, ^{my} ~~THE~~ PERSONAL CONSULTANT, MR. *Richard R.* HALLOCK (WHO WAS ALSO ASSOCIATED WITH ME IN OUR BUDGET BUREAU) TO BECOME ACQUAINTED WITH THE SITUATION IN ARMISH MAAG AND THE IMPERIAL IRANIAN ARMY WITH A VIEW TO DETERMINING IN WHAT WAY THIS DEPARTMENT MIGHT BE OF ASSISTANCE. AS YOU KNOW, I PLACE GREAT STRESS ON THE IMPORTANCE OF OUR INSURING THAT THE EQUIPMENT WE PROVIDE IS SATISFACTORY FOR YOUR PURPOSES AND ^{OF} ~~ON~~ OUR ASSISTING IN ITS EFFECTIVE INTEGRATION INTO YOUR FORCES TO INSURE ^{the} ATTAINMENT OF COMBAT EFFECTIVENESS OF YOUR PROGRAMS IN THE SHORTEST POSSIBLE TIME. THE STABILITY THAT YOUR COUNTRY BRINGS TO ITS PART OF THE WORLD IN ITS OWN SOVEREIGN INTEREST ALSO IS A BENEFIT OF MUCH SIGNIFICAN^{ce} TO THE UNITED STATES.

MR. ^H HALLOCK HAS REPORTED TO ME THE WHOLE HEARTED COOPERATION THAT HE RECEIVED FROM THE CHIEF OF THE SUPREME COMMANDER'S STAFF AND HIS STAFF MEMBERS, FROM THE COMMANDERS OF THE IMPERIAL AIR FORCE, GROUND FORCE, AND NAVY AND FROM THE VICE MINISTER OF WAR FOR ARMAMENTS DURING THE COURSE OF HIS VISIT, AND THE COURTESIES EXTENDED

PRINTED BY THE STANDARD REGISTER COMPANY, U.S.A.

FORM 1001

1 ↑

TO HIM. HE WAS TREMENDOUSLY IMPRESSED WITH THE HIGH DEGREE OF ACTIVITY AND THE DEVELOPMENT IN BOTH THE IRANIAN ARMY AND IN THE DOMESTIC ECONOMY, AND IN THE STABILITY OF THE COUNTRY AND THE WISDOM AND VISION OF YOUR IMPERIAL MAJESTY AS DISPLAYED IN THESE RESULTS. MR HALLOCK WAS AWARE BEFORE HE ARRIVED IN IRAN AND FURTHER ACQUAINTED HIMSELF WHILE THERE OF THE ROLES THAT ARE PLAYED UNDER YOUR DIRECTION BY THE SUPREME COMMANDER'S STAFF, THE COMMANDERS OF THE IMPERIAL AIR FORCE, GROUND FORCE AND NAVY, [REDACTED] AND THE VICE MINISTER FOR ARMAMENTS AND OTHERS. HE UNDERSTANDS AND MADE IT CLEAR TO ME THAT WHAT EVER HELP IT MAY BE POSSIBLE TO PROVIDE MUST NOT DISTURB THE ROLES THAT YOU HAVE ESTABLISHED FOR YOUR KEY OFFICIALS AND YOUR UNASSISTED OWN MODUS OPERANDI.

MR. HALLOCK'S REVIEW WAS CARRIED OUT, AS YOU KNOW, IN FULL COORDINATION WITH GENERAL BRETT (WHO IS MY PERSONAL REPRESENTATIVE ^{in Iran} ~~in Iran~~ THE IRANIAN ARMY) AND WHO MADE EVERY ARMISH MAAG FACILITY AVAILABLE TO HIM. MR. HALLOCK REPORTED TO ME THAT HE FOUND THE U.S. ARMISH MAAG PERSONNEL TO BE OF THE BEST QUALITY THAT HE HAS SEEN IN OUR MAAGS ANYWHERE. HE ALSO COMMENTED ON THE EXCELLENT WORKING RELATIONSHIP BETWEEN YOUR DEFENSE OFFICIALS AND THEIR U.S. ADVISORS.

MR HALLOCK'S REACTION WAS THAT YOUR DEFENSE PROGRAMS SHOW GREAT

PRINTED BY THE STAMPAO REGISTER COMPANY, U.S.A.

FORM 8801

1

VISION AND A LONG-RANGE STRATEGIC OUTLOOK. HE FEELS THAT WE CAN AND SHOULD DO MORE TO INTEGRATE OUR ARMISH MAAG STAFF ADVISE^C, ESPECIALLY TO ASSIST YOU IN IDENTIFYING POSSIBLE LONGER RANGE BOTTLE-NECKS IN YOUR PROGRAMS SO THAT THEY CAN BE ANTICIPATED AND ELIMINATED.

THESE ARE COMPLEX PROGRAMS WITH HIGH DEMANDS ON RESOURCES AND HIGH LEVEL MANAGEMENT. HE FEELS, FOR EXAMPLE, THAT A PROJECTION OF TOTAL MANPOWER (ESPECIALLY IN THE AREAS OF COMPETING SKILLS) AND OTHER RESOURCES AGAINST YOUR VISUALIZED REQUIREMENTS OVER A LONGER TIME PERIOD THAN IS INHERENT IN THE FIVE YEAR PLAN WOULD BE USEFUL AND COMPLIMENTARY TO THAT PLAN. HE FEELS THERE ALSO MAY BE WAYS TO

~~BETTER RELATE THE THREATS, THEIR IMPLICIT WAR TASKS, AND THEIR PRIORITIES IN WAYS WHICH MAY SAVE YOU BOTH TIME AND RESOURCES IN FORCE DEVELOPMENT AND RAPID ATTAINMENT OF FULL COMBAT EFFECTIVENESS, ALTHOUGH THIS LATTER PHASE WILL BE VERY SENSITIVE AND REQUIRE, OF COURSE, YOUR PERSONAL INTEREST AND CONTROL.~~

HE ALSO BELIEVES THAT "COMPUTERIZING" THE FUNCTIONS OF THE SUPREME COMMANDER'S STAFF WILL BE MORE RAPIDLY AND EFFECTIVELY ACHIEVED IF THIS EFFORT IS DELAYED UNTIL HE CAN WORK WITH GENERAL BRETT'S AND YOUR STAFF. MR. HALLOCK BELIEVES THAT IMPROVEMENTS IN LONGER RANGE PLANNING AND FORCE ANALYSIS CAN BE BEST ACHIEVED BY DEVELOPING THE

PRINTED BY THE STANFORD REGISTER COMPANY, U.S.A.

FORM 800

1↑

AVAILABILITIES OF APPROPRIATE PORTIONS OF THE JOINT STAFF OF THE
ARMISH MAAG, WHICH IN TURN SHOULD CONCURRENTLY ^{assist in} IMPROVE ^{ing} THE CAPABILI-
TIES OF YOUR OWN STAFF AND OTHER ELEMENTS THAT YOU DESIGNATE. THIS
WOULD BE DONE BY HAVING MR. HALLOCK VISIT INITIALLY TO ORGANIZE THE
WORK AND THEREAFTER VISIT PERIODICALLY. DURING THESE VISITS HE WILL
BE AVAILABLE TO WORK BOTH DIRECTLY WITH YOUR PEOPLE AND WITH THE
MAAG STAFF AS MY REPRESENTATIVE SPONSORED BY GENERAL BRETT. HE WOULD
ALSO BE AVAILABLE TO PROVIDE ADVICE TO GENERAL BRETT IN SPECIAL
AREAS OF WEAPON AVAILABILITIES AND CAPABILITIES. MR. HALLOCK FEELS
STRONGLY THAT IT IS BEST FOR HIS TEAM VISITS TO BE PERIODIC SO THAT
THE U.S. RESPONSIBILITY REMAINS WITH THE ARMISH MAAG AND THE INITIA-
TIVE FOR ACCOMPLISHING THE WORK THAT HE SUGGESTS AND INITIATES
REMAINS IN IRAN.

W IF YOU DO NOT OBJECT, I PLAN TO HAVE MR. HALLOCK VISIT IRAN PER-
IODICALLY FOR TWO OR THREE WEEKS WITH ONE OR TWO OTHER PEOPLE OF HIS
CHOICE AS MAY BE NEEDED TO ASSIST GENERAL BRETT IN DEVELOPING HIS
STAFF AND IN COLLABORATING WITH YOUR PERSONNEL IN A BROADER RESOURCE
PLANNING AND FORCE ANALYSIS EFFORT. IN ORDER TO GET ON WITH THE WORK
RAPIDLY, I SUGGEST THAT THE FIRST VISIT TAKE PLACE IN MID OR LATE
JANUARY. MEANWHILE MR. HALLOCK AND GENERAL BRETT HAVE DISCUSSED
MATTERS SUFFICIENTLY THAT GENERAL BRETT WILL BE TAKING PREPARATORY
MEASURES INTERNAL TO THE ARMISH MAAG EVEN IN ADVANCE OF MR. HAL-

PRINTED BY THE STANDARD REGISTER COMPANY, U. S. A.

FORM 100

1

MR. HALLOCK'S ARRIVAL. AT THE OUTSET OF THIS VISIT, ^{I hope you will find it possible to grant} ~~(YOU MIGHT WISH TO GIVE)~~ ✓
AN AUDIENCE TO GENERAL BRETT AND MR. HALLOCK TO ASSURE THAT OUR
SPECIAL ASSISTANCE IS FULLY IN ^{accord} ~~(LINE)~~ WITH YOUR OVERALL PHILOSOPHY AND ✓
GUIDANCE.

^{may request} ~~TO BE OF ASSISTANCE MR. HALLOCK (WILL NEED)~~ ^{certain} ACCESS TO SENSITIVE ~~MR. HALLOCK WILL~~ ✓
IRANIAN INFORMATION DURING HIS VISITS AS WAS THE CASE ON THE VISIT
JUST MADE. I HAVE INSTRUCTED HIM AND GENERAL BRETT THAT ANY SUCH
INFORMATION ^{that may be provided to him} IS TO BE LIMITED TO THEM ~~(AND NOT TO BE USED FOR PURPOSES~~ ✓
~~OTHER THAN TO ASSIST YOU)~~ MR. HALLOCK ALSO HAS BEEN INSTRUCTED BY ~~MR. HALLOCK~~ ✓
ME THAT IN PROVIDING THIS ASSISTANCE HE HAS NO "U.S." POSITION TO
REPRESENT. AS TO HIS QUALIFICATION, HE IS MY PERSONAL CONSULTANT,
WAS FOR MANY YEARS A PROFESSIONAL SOLDIER WITH CONSIDERABLE COMBAT
EXPERIENCE, AND HAS HAD EXPERIENCE IN WEAPONS SYSTEMS ANALYSIS,
OPERATIONAL TEST EVALUATION, FORCE STRUCTURE ANALYSIS, ECONOMIC
ANALYSIS AND OTHER RELEVANT SKILLS WHICH HE HAS APPLIED BOTH IN THE
U.S. AND ABROAD. I HAVE COMPLETE CONFIDENCE IN HIS CAPABILITIES AND
IN HIS DISCRETION.

~~YOU~~ YOU CAN BE ASSURED THAT I WILL CONTINUE TO PERSONNALLY MONITOR THE ✓
ORGANIZATION AND STRUCTURE OF THE ARMISH MAAG AND OF THE TAFT TEAMS,
THE QUALITY OF THE PERSONNEL ASSIGNED TO THEM, AND THE TECHNICAL AND
COMBAT EXPERIENCE REQUIRED.

~~IF~~ IF THIS PROPOSAL MEETS WITH YOUR APPROVAL, THE EXACT TIME AND
DURATION OF MR. HALLOCK'S FIRST WORKING VISIT WILL BE WORKED OUT
WITH GENERAL BRETT AND YOUR STAFF IN COORDINATION WITH AMBASSADOR
HELMS. ~~END TEXT~~

PRINTED BY THE STANDARD REGISTER COMPANY, U. S. A.
FORM 0801

1 ↑

~~BEST REGARDS. JEM~~

~~With~~

With best regards,

Respectfully,

James R. Schlesinger
Secretary of Defense