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CENTRAL INTELLIGENCE AGENCY  
SOURCE METHOD EXEMPTION 3020  
NAZI WAR CRIMES DISCLOSURE ACT  
DATE 2007

6 May 1963

MEMORANDUM FOR: C/SR/DOB/P&P

SUBJECT : Recommendations that DOB Case Officers Accompany  
AEDEPOT Trainees during Field Training Exercises.

1. Following are some thoughts on the advisability of having SR/DOB case officers accompany the trainees on their field trips during the 16 weeks training course.

a. It provides an effective way of establishing and maintaining good rapport with the trainees, something which is so essential in any future case officer/agent relationship. Control is a very important factor in the type of activity the agent is being trained for and control of the agent is the first requisite to the eventual control of the operation.

b. It has its obvious good effects in terms of students' morale. The case officer is the one person to whom the trainees are instructed to turn for guidance and assistance, when personal problems or matters bearing upon the overall aims of the Program are involved. In other words, since the case officer is administratively and operationally responsible for the welfare of the trainees, it follows that he should be as closely as possible identified with them. The case officers must be in position to either explain why a situation must be thus or take steps to have it rectified after hearing the trainees' comments.

c. Being on the spot to monitor each man's performance affords the case officer an opportunity to note for the record each student's behavior and reactions to the unexpected as well as the expected situations. These observations will provide the basis for the operational development of the agent in the future by the host Division.

d. It provides an insight into the trainee's potential that might not otherwise be obtainable. If, as is generally the case, the agent accepts the case officer's role in their relationship, understandably he would then be inclined to discuss specific

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facets of his background, including any prior clandestine experiences that he might have had, only with his case officer, the one person who is responsible for and most interested in his file (area knowledge) and in his operational potential.

e. It enables the case officer to monitor the training exercises and, when applicable, recommend changes that will improve the course. As we know, other trainees in the past have expressed considerable criticism of certain aspects of the course and it behooves the case officer to note which changes, if any, have occurred as a result of these valid comments. As a matter of fact, at least as far as EE Division is concerned, a case might be made for having an experienced EE officer available to determine if the aims, content and the results of training are in consonance with the Division's requirements.

2. The above, therefore, represents but a few of the reasons one could cite in support of the basic argument. The undersigned believes that, briefly, there is ample evidence justifying the recommendation of having at least one of the Base case officers accompany the trainees on their field trips. Its importance and value to the Project cannot be overstated. However, in fairness to the other point of view, reasons discouraging case officer involvement on the order mentioned herein are probably as numerous but, in the opinion of the undersigned, not as valid. At any rate, the role of the case officer is paramount and every effort enhancing his relationship with the agent should be encouraged.

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SR/DOB/EE

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