

3 March 1960

MEMORANDUM FOR: Chief, SR/3/PP

SUBJECT : Operational Plan for FI Exploitation of AECASSOWARY
Organization

1. To supplement my oral request for a written operational plan to cover what we shall try to do to get more FI gazazz out of the AECASSOWARY organization I would like to remind you with this memo and also to put down a few thoughts on the kind of thing which seems to me should be covered. I frankly admit that being only passingly acquainted with the project and operation many of these points may be inapplicable or even foolish to consider but I hope most of them will help all of us to stimulate our thinking. This should be done now, well before AECASSOWARY 19 and 29 are SRO and OTR graduates and ready to go to work. Here are some of the points:

a. Organization: Let us try to put down on paper, with graphs if necessary, what the correct channels are, who will pay whom, deal with whom, see whom, etc. Will all the instructions be oral or in writing?

b. Communications: With the security incumbrance and the problems raised by distance, this will be awkward but we should try to determine exactly who will write whom, cable whom, telephone whom, etc.

c. Administration: At the outset I think we should work out some forms (in Russian, Ukrainian, English, or others?). There should be finance forms, positive reporting forms, contact forms, biographic, etc. How many copies and where will the copies go? Numbering system?

d. AECASSOWARY 2: What will his role be? Will we continue to have him in the middle where at least to some extent, I gather, he calls the tune even though we pay the piper? If we consider that among KUBARK staffers there can be violent and bitter disagreements, I think we can allow that hard feelings, etc. are bound to occur in the future. Therefore, let us try to identify what AECASSOWARY 2 does. Of course this applies to the others so that we

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may have some chance at identifying who struck John W. after the event.

e. Targeting: How will the targeting be done? Surely it is not intended to depend solely upon the windfall opportunities as they are handed to us by AECASSOWARY 2. I think we must consider card files, roster of personnel available, leads, where we will look for leads, what leads exist, who and how we will name check them. Mind you, this all applies to both the foreign based as well as to the American based operational support structure.

f. Intra-mural KUBARK coordination, reporting, etc.: Let us try to think through what the volume will be, how many typist hours used, name tracing, etc.

2. If you would like to discuss before you begin to write, please. When you have got a fairly reasonable draft completed, I should like to arrange a discussion which Chief, SR/3 and SR/COP/FI would attend in order that we may have the benefit of their views on where we go and how we can best do this. At that time incidentally we might invite someone from SR/2 or SR/4. The only thing is it seems to me if we start this thing out by thinking it through from the beginning we will save ourselves all kinds of difficulties later on.

[DC/SR/3]

cc: SR/COP/FI

Agree!

