

AIR

NSA-40448

Chief, EE

30 March 1957

Chief of Base, Berlin

INFO: COS

- CADBY/Operational
- CADBY/Relationship between CARBOHYDRATE and Nelson G. HEMARD

REFERENCE: EGBN 4891

1. The June 1956 CADBY German language activities report contains a notation by HEMARD expressing his lack of confidence in CARBOHYDRATE and suggesting that he be withdrawn from CADBY. Reference requested our comments.

2. The question is not new. CARBOHYDRATE was installed within CADBY early in 1953 as a security officer reporting directly to a separate CASE officer. HEMARD repeatedly indicated thereafter his lack of confidence in CARBOHYDRATE's capabilities, and, particularly in earlier days, his intentions. CARBOHYDRATE was retained in his position through BOB insistence and over HEMARD's objections. HEMARD gradually came to accept the situation as one which he could not change.

3. The relations between CARBOHYDRATE and HEMARD, initially poor, have improved with time, particularly as action was taken to coordinate the activities of each with the other. This improved working relationship is due primarily to the establishment of CARBOHYDRATE in a carefully maintained staff relationship. This means that CARBOHYDRATE is seen as a deputy for security to HEMARD and LABELL. He normally reports to LABELL but also maintains separate contact with a BOB case officer. This is treated as a staff contact, however, which is maintained only in the interests of carrying out the specialized security function more efficiently. More clearly: as a general rule, nothing is said to CARBOHYDRATE which could not go to HEMARD without repercussion. CARBOHYDRATE

APPROVED

REP:how

Distribution:

3 - EE

2 - COS

DECLASSIFIED AND RELEASED BY
 CENTRAL INTELLIGENCE AGENCY
 SOURCE METHOD EXEMPTION 3B2B
 NAZI WAR CRIMES DISCLOSURE ACT
 DATE 2008

BOB

NS
30 March 57

is not seen as a BOB penetration of CADBOIT. Advantage is naturally taken of this extra pair of eyes to gain more insight into CADBOIT's inner workings. This is done with reserve and skill, however, and always within the framework of established staff principles. HENARD maintains his relatively low assessment of CARBOHYDRATE's capabilities, but has learned to live with and use him.

4. Against this background, HENARD's comments in the June 1956 report fall into place. His specific complaint was that CARBOHYDRATE, in sounding out certain lower level CADBOIT staffers on whether their dissatisfaction with their salary level was sufficient to constitute a security threat, had acted to generate the very sort of dissatisfaction he was seeking to evaluate. We discounted such complaints, then as before. [] discussed the matter with HENARD, however, both to insure HENARD that full consideration was being given to his thoughts in this connection and to demonstrate once again our support for CARBOHYDRATE in his specialized staff capacity. There have been no further developments since then. HENARD has continued to accept his and use him, more fruitfully, based upon his realization that this is the most advantageous course open to him.

5. Further details are given in the undersigned's contact report on the 16 October 1956 meeting with HENARD which was earlier forwarded to you.

[]

[] NS