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Approved For Release 2009/08/28 : CIA-RDP05S00620R000200480001-7

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22 July 1977

Vincent Davis, Director
Patterson Chair Professor
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Admiral Stansfield Turner, USN
Director of Central Intelligence
Washington, D.C. 20505

Dear Stan:-

Thanks for yours of 6 July enclosing a CNO statement on the Naval Reserve. This CNO statement is more than a little bit disingenuous. Here are some facts for your review:

-- Late 1972 or early 1973, SecDef ordered all services to submit a "Total Force" plan showing how each service would integrate Guard/Reserve units into comprehensive mobilization readiness with Regulars. Army and Air Force quickly complied, looked good.

-- As of summer 1974, Navy still had not complied, and CNO was telling groups of visiting Reservists in his office that he attached very low priority to Reserves. Very naive politically--one such group visiting CNO included CAPT Sam Stratton, USNR-R, who is also highly influential Congressman, and who was very upset by CNO.

-- Also summer 1974, AsstSecDef Bill Brehm (Manpower and Reserve Affairs) invited me to lunch, said he was very annoyed with Navy for not submitting "Total Force" plan.

-- Also summer 1974, small group in OP-60 starts working on a paper about Reserves, but with little or no input from Reservists--rejected my offer to help, tho' I was working for OP-60B (Bill Crowe) at the time. Later, CNO--sensing political heat--gives a little more push to OP-60 study group, and it ultimately produced what became known as "OP-605 Study" favoring strong Reserves.

-- In 1975, CNO starts using "OP-605 Study" to prove he loves the Reserves, but this still was not a "Total Force" plan.

-- At RAND conference in February 1976, AsstSecDef Bill Brehm told me that SecDef was cutting 50,000 billets from total Guard/Reserves <u>but</u> that <u>all</u> 50,000 would come out of Naval Reserves because Navy never submitted "Total Force" plan. He was angry at Navy. This '76 Brehm/Rumsfeld planned cut has now gone to Congress again from SecDef Brown, cutting 50,000 billets from Naval Reserves.

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SUMMARY: If CNO finally "got religion" about Reserves, he got it a little too late. Moreover, it doesn't ring true, even now. Army and Air Force are sending their best Regulars out to work with Guard/Reserve units. For example, Army has BG Rick Brown here in Kentucky-Indiana-Ohio working with Guard/Reserves, and Rick is one of the fastest-charging hot-shot young generals in Army...a surefire choice for four stars in a few years. Meanwhile, Navy sends its dregs/Regs out to work with the USNR...lousy officers whose careers are going nowhere. All of this also substantiated by some of my earlier talks with DepAsstSecDef Will Hill Tankersley (USMA '50) who recently stepped down after doing splendid job in Pentagon for several years under Rumsfeld (and Schlesinger earlier) and Brehm.

* * * * * * * * * *

Still cheering for you in your battles. Judging from recent press reports, looks as if the Washington journalists have not been entirely responsive to your friendly warmth toward them. That was in the cards from the beginning. Those guys don't get Pulitzer Prizes by writing nice-guy stories about bureaucrats, and the Agency has always been a tempting target for disciples of the Woodward & Bernstein School of Journalism. They'll smile sweetly when you take 'em to lunch, and cut you to ribbons in the next morning's edition. I hope they don't earn any Pulitzers at your expense, but they'll try.

Warmest personal regards,

Vincent Davis

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