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21 September 1962

MEMORANDUM FOR: Deputy Director (Intelligence)

SUBJECT: DD/I Activities in Operational and Policy Support

1. Both the Director and I are determined that the Agency maximize its potential for providing intelligence support to the process of national security policy formulation. To this end, I am directing you to assemble a corps of senior substantive officers who will maintain close relationships with appropriate operational, planning, or policymaking components both within and outside the Agency. It is expected that this arrangement will result in promptly identifying operational or policy problems requiring intelligence support of an analytical character and effectively providing such support.

2. It is intended that officers designated for this activity will assume their responsibilities in addition to, or rather as part of their regular activities in the DD/I area. As in the case of DD/P officers dealing with policy components of the Government, I will expect DD/I personnel to keep the Director and me closely informed of important developments in the policy field that may affect the Agency.

3. You are responsible for working out the specific arrangements and relationships necessary for the early implementation of your expanded role in the policy support field.

/s/

Marshall S. Carter
Lieutenant General, USA
Acting Director

25 YEAR RE-REVIEW

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