

Executive Registry  
63-8673

OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE

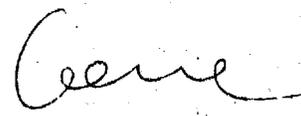
NOV 20 1963

Memorandum for Mr. Gross:

Dear John:

Here's a proposed draft defining the functions of your office which we believe will fulfill all necessary requirements for the DCI and not arouse unnecessary reactions from individuals within the DoD.

Why don't we discuss this further at our mutual convenience?



Eugene G. Fubini

A 9407

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63-8673/1

PROPOSED DRAFT  
18 November 1963

MEMORANDUM FOR: Mr. John A. Bross  
D/DCI/NIPA

SUBJECT: National Intelligence Programs Analysis

1. ~~The Presidential directive of 16 January 1962 makes me~~  
~~responsible for "the coordination and effective guidance of the total~~  
~~United States foreign intelligence effort."~~ In implementing this  
~~responsibility,~~ the DCI is admonished to maintain "a continuing review  
of the programs and activities of all U. S. agencies engaged in foreign  
intelligence" to assure "efficiency and effectiveness" and to avoid  
"undesirable duplication." <sup>It also states</sup> The ~~directive requires~~ that I <sup>maintain</sup> this  
continuing review "with the heads of the departments and agencies  
concerned."

2. Effective arrangements are <sup>therefor</sup> required with these departments  
and agencies (principally CIA, State and Defense) for:

a. Continuing identification and analysis of the intelligence  
activities conducted by the departments and agencies with respect to  
resources and products. (What are we doing, and how well?)

b. Analysis of the organization and management arrangements  
used for the formulation of requirements, the assignment of tasks, and  
the collection and production of substantive intelligence.

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DOES NOT APPLY

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c. Development of improved means to value intelligence products, in both relative and absolute terms.

d. Identification of the categories of intelligence consumers, together with an analysis of their relative needs and priorities.

3. The following is a preliminary and tentative attempt to identify the programs and activities which comprise the United States' foreign intelligence effort.

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Agency

Department of Defense

Central Intelligence Agency

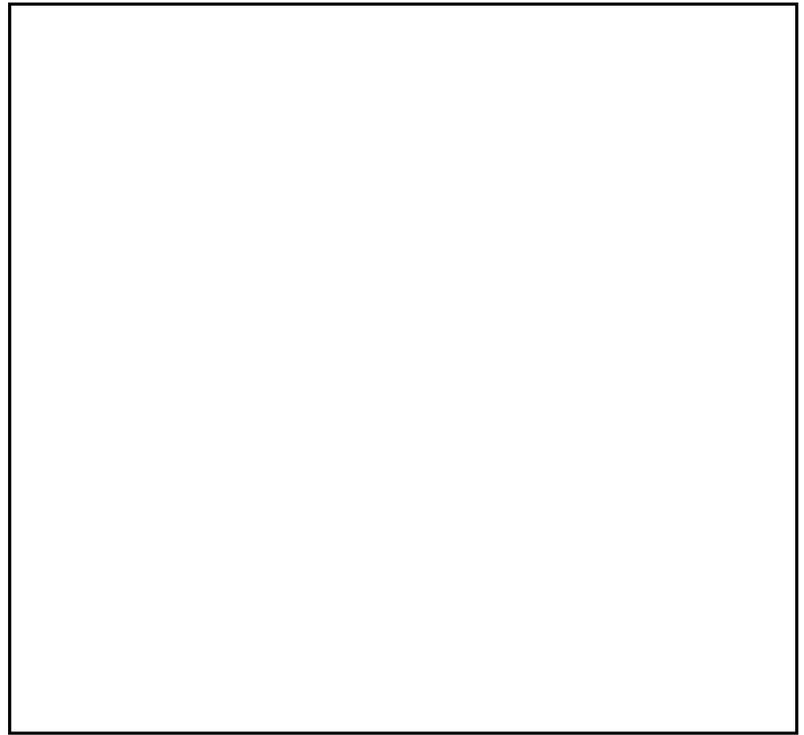
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Department of State

Other Agencies



4. In implementing my responsibilities, I will continue to use the mechanism of USIB and the USIB committee structure.

5. I also expect the NIPAE staff, under your direction, to develop liaison arrangements, at appropriate and agreed-to levels, with the departments and agencies concerned for the collection <sup>and correlation</sup> of appropriate and timely substantive and administrative data and information. Such data and information will regularly and routinely consist of material considered by the head of the agency concerned in his final program reviews, and, in the case of DoD, material made available from intermediate OSD offices. ~~The NIPAE staff will assemble and correlate such data and information, to permit me to~~

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make sound judgments and recommendations prior to and contributing to agency decisions. In this connection, I ask that maximum use be made of existing department and agency program, financial management, and operational control systems and documents; and that <sup>law</sup> NIP staff work in coordination and on a continuing basis with appropriate representatives of the departments and agencies concerned ~~to make recommendations to improve~~ such reporting and data systems to insure comparability, compatibility and general utility for intelligence program review, determination and management purposes.

5. In addition, I expect the NIP staff to initiate special studies designed to facilitate individual program judgments and recommendations by the DCI or USIB to appropriate officials of the departments and agencies concerned.

6. The basic objectives of these measures are to enable me to:

- a. Implement the assignment made to me by the Presidential directive of 16 January 1962.
- b. Present, together with supporting evidence and testimony from operating departments and agencies who have operational and management control of individual programs such as those listed in paragraph 3., a comprehensive statement of the total, agreed-to U.S. foreign intelligence program to the President, the FIAB, the BoB, and to appropriate committees of Congress.

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c. Work in an integral way with the appropriate officials of the agencies noted in paragraph 3. in the analysis and review of intelligence plans and programs on a continuing basis, and

d. Identify areas of agreement and disagreement to higher authority for final resolution, if necessary, where such an analysis and review (viz., c.) does not lead to concurrence on plans and programs with the head of the agency concerned.

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DCI

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This Notice Expires 1 June 1964

ORGANIZATION

5 November 1963

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OFFICE OF THE DIRECTOR

John A. Bross was on 9 September 1963 appointed Deputy to the Director of Central Intelligence for National Intelligence Programs Evaluation. He is responsible for the review and evaluation of programs of the intelligence community as a whole, representing the Director as Director of Central Intelligence rather than as head of the Central Intelligence Agency.

FOR THE DIRECTOR OF CENTRAL INTELLIGENCE:

L. K. WHITE  
Deputy Director  
for Support

DISTRIBUTION: AB

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Executive Registry  
63-8015

CONFIDENTIAL

23 October 1963

MEMORANDUM FOR: Mr. John Bross

1. As you know, for the past year prior to your appointment to your present responsibility, I have carried on extensive negotiations with the Department of Defense and others in a number of areas relating to intelligence community coordination. Attached are papers relating to certain of these areas. With respect to a few of them, certain people in CIA have been intimately involved; for instance General Carter and Dr. Wheelon have been extensively involved in NRO matters and Mr. Cline and Mr. Kirkpatrick in problems pertaining to the issuance of the Daily Bulletin.

2. I suggest that you in your capacity as my Deputy for National Intelligence Programs Evaluation pursue all of these items to a satisfactory resolution and conclusion. In addition, of course, there are a great many items of coordination and guidance, most particularly those relating to program review and budget reviews, which are treated in other documents which I believe are in your hands.

3. I wish to establish a regular weekly meeting with you and appropriate members of your staff and others when necessary to review matters that fall within your particular responsibility. I would suggest these meetings be held each Monday at 2:00 o'clock unless some situation develops that requires rescheduling, and this can be worked out with my office.

(Signed) JOHN A. McCONE

JOHN A. McCONE  
Director

Attachments

cc: DDCI

(EXECUTIVE REGISTRY FILE)

DDCI/NIP

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Orig & 1 w/attch handed to Bross by DCI this date.

63-8595

14 November 1963

MEMORANDUM FOR: Mr. Bross



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Perhaps it would be proper for COMOR to carry on but since I am under the impression that we are perpetuating something that was started under circumstances quite different from the present, I suggest you take a look at it.

\*

JOHN A. McCONE  
Director

\*Dictated but not read

JAM: mfb  
Distribution:  
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