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9 MAR 1961

MEMORANDUM FOR: The United States Intelligence Board

SUBJECT: Implementation of Approved Recommendations

REFERENCE: NSC Action re: "Foreign Intelligence Activities"  
(including Recommendations of Joint Study Group)  
USIB-D-1.5/2, dated 19 January 1961

1. Recommendations 21, 22, and 23 of the Joint Study Group, relating to the problems of coordinating requirements, were approved by the National Security Council "in principle and subject to implementation by the United States Intelligence Board in consultation with the Secretary of Defense and the Joint Chiefs of Staff." It is clear that full implementation of these recommendations will necessarily wait upon the results of studies and reviews now under way in the Department of Defense.

2. However, I believe it may be possible to identify and define some elements of the over-all requirements problem on which the intelligence community could usefully work, and the solutions to which would represent forward steps toward meeting the recommendations of the Joint Study Group. Examples of the type of projects which investigation might show would be feasible and useful to undertake at this time are the following:

a. A trial experiment on machine control of certain selected types of requirements.

b. The development of several integrated country guides with a view to ascertaining the practical problems involved in their preparation.

c. A review to ascertain and identify those requirements which are valid yet which have not been accepted for collection by any collection component.

d. An investigation and preparation of recommendations to the Board concerning the composition, functions and method of operation of the central body or clearing house for reviewing requirements recommended by the Joint Study Group.

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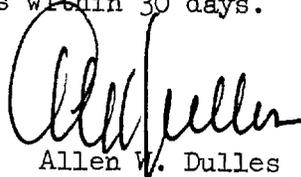
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e. An investigation to determine the precise extent to which CIA's Office of Central Reference now maintains a record of all information collected through intelligence media, and to recommend steps to fill any lacunae in this regard.

f. A review of the subject fields allocated to the departments for collection by the NSCID's, and preparation of recommendations for changes in these allocations, if desirable.

3. Accordingly, I have instructed my Coordination Staff to initiate an analysis of Joint Study Group Recommendations 21, 22, and 23, for the purpose of identifying those factors and elements thereof which we may be able to fulfill without prejudice to the ultimate decisions within the Department of Defense, and recommending methods and procedures for such actions pending manning of the Coordination Staff. I request that each member of the Board designate a representative to work with the Coordination Staff on this matter. I hope that the Staff will be able to furnish an initial report of progress within 30 days.



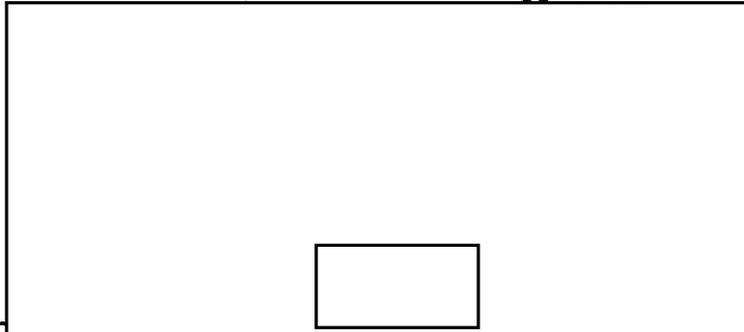
Allen W. Dulles  
Director of Central Intelligence  
Chairman

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MEMORANDUM FOR: Mr. Dulles

1. Proposed to initiate preparatory action on Study Group recommendations 21, 22, and 23 pertaining to requirements for intelligence collection, without prejudice to ultimate decision regarding reorganization within the Department of Defense.

2. General Cabell has approved.



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