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64-5431-20

3 August 1964

## MEMORANDUM FOR THE RECORD

SUBJECT: Meeting with USIB and the Hyland Panel, 1:00 p.m.,  
Saturday, 1 August

1. After the usual introductory formalities, Dr. Hyland called on each of the members of the Panel to give their views in areas of their primary competence. Afterwards, each of the USIB members, plus Mr. Duckett, Dr. Wheelon, and Mr. Kent were given the opportunity to ask questions. Detailed reports on the entire meeting are with the USIB Secretary and Mr. Duckett.

2. The main thrust of the Hyland Panel conclusions from my own viewpoint were as follows:

a. The Soviets are engaged on an alert, dynamic, forward-going, balanced, major development program, with no slackening in pace, and with decisions being made early to commit resources to big programs.

b. We are inclined to underestimate the value the Soviets put on their Iron Curtain and on secrecy of their own activities. It is therefore apparent that they are engaged in an enormous effort to stop or seriously interfere with our overhead surveillance. The Panel feels that they are approaching an anti-satellite capability and that, when achieved, unless we have already taken countermeasures, we will be blind.

c. The Panel feels that the intelligence community is inclined to overemphasize quantity, (i. e. the counting of silos and launching complexes) as against quality (i. e. CEP's, type warhead, type propellant, etc.).

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d. The Panel does not feel that the Soviet programs are mutually exclusive and they may well be going down the same streets on several parallel development courses. They also suggest the possibility of major breakthroughs by the Soviets in mobility of strategic weapons, i. e. rail and road launched IRBMs and ICBMs.

3. All in all, I got the impression that the Hyland Panel felt that our intelligence community was somewhat complacent, that our policymakers were not pushing an active program and kept looking for the ultimate weapon, that the Soviets were on a much more accelerated curve than the Free World, and that in order to get more information on quality, we should be pushing a very high resolution camera.



Marshall S. Carter  
Lieutenant General, USA  
Acting Director

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1 - Mr. Duckett

31 July 1964

MEMORANDUM FOR ACTING CHAIRMAN, USIB

SUBJECT : Special USIB Meeting on 1 August at 1300

1. As you requested, the following statement is suggested for your use in opening this special USIB meeting:

"We welcome again this year Dr. Hyland and the other members of the USIB Ad Hoc Panel on the Soviet Missile Threat. As in previous years, the Panel will present to the Board its findings regarding the status of the Soviet missile program, based on its studies over the past few days. Mr. Duckett, will you as Chairman of GMAIC please begin the proceedings."

2. Carl Duckett concurs in the statement suggested above, and will be prepared to proceed with the introduction of the Hyland Panel and the presentation of the report in whatever form and manner is worked out by the time of the Board meeting. At the Board table, in addition to Dr. Hyland and Mr. Duckett, it is planned to have seats for Dr. Kent and Dr. Wheelon.

3. The general procedure used at previous Board meetings with the Hyland Panel has been:

- a. Presentation of the Panel's findings
- b. Questions by and discussion with the Board
- c. Subsequent preparation and circulation of "Working Notes" of the Board meeting, drafted under Chairman, GMAIC, auspices and checked with Dr. Hyland prior to limited USIB distribution.

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4. As background for this meeting, this Book contains the following:

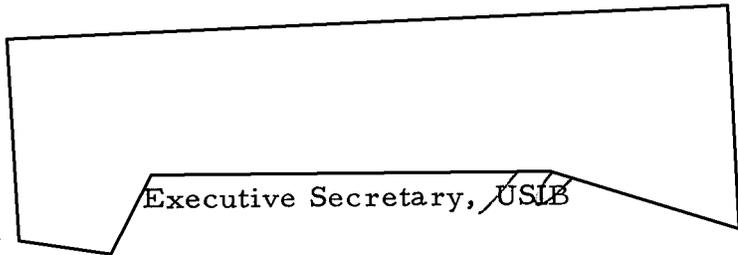
Hyland Panel Members

Working Notes for the 1963 USIB Meeting

Report of the SS-8 Sizing Panel, also discussed at that 1963 meeting

The official minutes of the 1963 meeting (USIB-M-289)

NIE 11-8-63, which may be referred to during the meeting



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cc: Acting CIA Member, USIB

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