

Executive Registry  
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MEMORANDUM FOR THE RECORD

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At CIA initiative, J. Bross, R. J. Smith and H. Knoche met with General J. Carroll and [redacted] in Carroll's office today to discuss the status of Agency thinking and planning relating to imagery exploitation in the wake of the approved JIRG recommendations.

The discussions proceeded along the lines of the attached agenda. Smith told Carroll of the re-subordination of IAD and the appointment of Stoertz as the Chief of IAD.

Smith then proceeded toward a discussion of the "board of directors" concept. Throughout the conversation no mention was made of the likelihood of eventual Agency requests for DOD assistance in funding and manning. Upon conclusion of Smith's remarks, Carroll appeared a bit uncertain as to the distinctions between the board of directors and the USIB instrumentality. Carroll paid high tribute to NPIC's past performance and he also said he had no quarrel with CIA's past management of NPIC.

It was explained to Carroll that the Agency wanted to develop ways to arrive at basic managerial decisions concerning NPIC on a joint basis with DIA authorities. Carroll said he could have no quarrel with such a concept, said it sounded alright to him, but said he would like to see and examine some terms of reference for the board of directors.

It was agreed that such terms of reference would have to be compatible with the responsibilities to be assigned to USIB instrumentality. At this point Bross described his current thinking as regards the instrumentality. He thought there should be one imagery committee rather than two (one to deal with collection and the other with exploitation). Carroll said that during the preparation of the JIRG report he had considered alternatives to a separate COMEX Committee. He had decided in favor of a separate unit because he thought the work would be too important and complex to be assigned to a committee already fully engaged in other matters. He also thought the people assigned to the new committee would benefit from the high stature afforded to an independent committee. Carroll said, however, that he

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had always felt that one over-all imagery committee was inevitable in time. He said he was basically "neutral" on this matter and would be willing to consider any useful alternatives to a separate committee.

All agreed that the concepts described were not yet fully defined, full definition depends to some extent on future developments, and development of precision will take time. Meanwhile, further discussions will await the development of some specifics. It was agreed that  and Knoche would consult and prepare proposed terms of reference for the board of directors.

H. Knoche

**Attachment - Copy of Agenda**

Distribution:

Original - Mr. Knoche

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AGENDA

Meeting with General Carroll re JIRG and NPIC

- I. Bross and his works in connection with the USIB "instrumentality."
- II. Smith, the senior representative, to deal with General Carroll on JIRG-related matters pending establishment of the "instrumentality."
- III. The Board of Directors Concept
  - A. Members: Bross, Smith, and Carroll.
  - B. To arrange joint guidance for and direction of NPIC.
    1. Will review resource allocations to and within NPIC-- personnel and funds.
    2. Will deal with such other issues as the need for overtime and the necessity for speed in 1st and 2nd phase reporting by NPIC.
    3. Court of appeal for the Director of NPIC in case of conflicting demands or requirements.
  - C. Hope eventually for a greater share of the load of directing, manning, and funding of NPIC.

Agency likely to need future help in such fields as photogrammetry, R&D, and automatic data processing.
- IV. Our view of the essential differences between the "instrumentality" and the Board of Directors
  - A. "Instrumentality" embraces all units participating in the National Tasking Plan; the Board of Directors will deal only with NPIC.
  - B. "Instrumentality" will deal, in the main, with means to screen and validate requirements and priorities and with evaluating the adequacy of responsiveness of all units tasked by the National Tasking Plan. It is not to intrude into management prerogatives.

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C. The Board of Directors will be a management device, jointly collaborating and developing basic guidance for the NPIC effort.

V. Information items that will interest General Carroll

- A. Resubordination of IAD. This will free the Director of NPIC for sole concentration on NPIC matters.
- B. Continued responsibility of DD/I for imagery exploitation, after a look at alternatives.
- C. The clear need for belt-tightening in the days ahead. Will be looking at all our procedures in an effort to eliminate unnecessary costs without reducing the value of the imagery exploitation product.

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