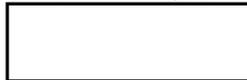


Executive Registry  
9-3601

16 May 1957

MEMORANDUM FOR: Mr. Amory  
Mr. Stewart  
Col. Edwards

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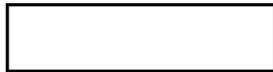
Attached are the schedule and luncheon list for  
Mr. James Barker for 17 May; a letter to Mr. Barker explaining  
the schedule; and a biographical sketch of Mr. Barker.

5/  
Lynn B. Kirkpatrick  
Inspector General

Encls: 4

DOCUMENT NO. 4  
NO CHANGE IN CLASS. X  
CLASS. CHANGED TO: TS S C  
NEXT REVIEW DATE: 2011  
AUTH: HR 70-2  
DATE: 1/8/28/ REVIEWER: 010956

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Mr. Barker should be met at the airport, Capital Flight No. 8 from Chicago, arriving 16 May at 5:25 p.m., and taken to Hotel Dupont Plaza. Please have this letter handed to him.

Mr. Barker should be picked up at Hotel Dupont Plaza at 0845 on 17 May and brought to the Administration Building.

A car should be standing by at the Admin. Bldg. from 1600 (17 May) to take Mr. Barker to the hotel and then to the airport to get Flight No. 364 to Boston at 5:35 p.m.

LBKirkpatrick  
16 May 1957

16 May 1957

Mr. James Barker  
c/o Dupont Plaza Hotel  
Washington, D. C.

Dear Mr. Barker:

Welcome back to Washington.

At the request of the Director I have arranged a schedule for you for tomorrow, which is attached.

Mr. Dulles is particularly interested in getting your views on the career service program, especially what we have developed in the way of career incentives. Mr. Stewart and [redacted] will tell you about this. [redacted] whom you met during your last visit, has a brief report on language training. Mr. Robert Amory, the Agency's Deputy Director for Intelligence, who was away at the time of your last visit, has set aside an hour to discuss the work of his area with you.

Another problem which concerns us is the manner in which our personnel identify themselves to outsiders, and the degree to which employees are permitted to engage in outside activities. These subjects will be covered by Colonel Edwards, and Messrs. [redacted] and [redacted]

In the event this program leaves you any free time, I have set aside some documents that might interest you.

A car will call for you at the Dupont Plaza Hotel at 0845, 17 May, to bring you to the Administration Building.

I am looking forward to seeing you again.

Sincerely yours,

5/  
Lyman B. Kirkpatrick  
Inspector General

Encl.

CONFIDENTIAL

**SCHEDULE FOR MR. JAMES BAKER**

**17 May 1957**

0900 - 0925

**Mr. Lyman B. Kirkpatrick, Inspector General**

0925 - 1030

**Mr. Gordon Stewart, Director of Personnel**

**[Redacted] Deputy Director of Personnel  
for Planning and Development**

1030 - 1130

**Mr. Robert Amory, Deputy Director/Intelligence**

1130 - 1200

**[Redacted] Deputy Director of Training**

1200 - 1300

1300

**Luncheon**

1400 - 1500

**Col. Sheffield Edwards, Director of Training** *Security*

1500 -

**[Redacted]**

1735

**Depart for Boston  
(A car will be available to take you to the  
hotel and the airport.)**

**LUNCHEON FOR MR. JAMES BARKER**

**DCI's Dining Room**

**1300 - 17 May 1957**

**Mr. Lyman Kirkpatrick**

**Mr. George Carey**

**Col. Sheffield Edwards**

**[Redacted]**

**Mr. Edwin Ashcraft**

**[Redacted]**

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~~CONFIDENTIAL~~

Executive Registry  
9-3602

5 March 1957

MEMORANDUM FOR THE RECORD

SUBJECT: DCI Discussion with Mr. James M. Barker

1. On 16 February 1957 the DCI gave a talk at an M.I.T. alumni dinner in Chicago arranged by Mr James M. Barker. During the course of their conversation Mr. Barker expressed several views of interest to the DCI.

2. Mr. Barker pointed out that in many countries there are no word symbols for a lot of our ordinary concepts. For example, in Turkey the word for "education" is the same as that for "drill" and there is no word for "maintenance". He believes we should analyze the language formation before starting any aid or propaganda effort. Why delude ourselves that we can convey ideas if there is no symbol for these ideas in the minds of the people. (He recommends "The Dawn of Conscience" by Breasted.)

3. In learning languages Mr. Barker apparently puts great faith in the Carl Seashore test developed by a Professor at the University of Iowa and used by the Julliard School of Music to test the intrinsic ability of an individual to understand tone. He points out that some individuals learn with the mind and some learn with the ear, and strongly recommends screening out by tests those who have aptitude and those who have genius.

Mr. Barker is also interested in instruction in how to read.

4. The DCI asked Mr. Barker to come to Washington to see the Agency, hear about some of the things we are doing in the language development field, and in research, and let us have the benefit of his views.

[Redacted Signature Box]

Lyman B. Kirkpatrick  
Inspector General

Attachments: Mr. Barker's Schedule  
Mr. Barker's Biography

MAR 5 1957

Mr. James M. Barker  
DuPont Plaza Hotel  
Washington, D. C.

Dear Mr. Barker:

Mr. Dulles has arranged a program for you for Wednesday, March 6, to show you some of the things we are doing. I am attaching a schedule, which I hope will meet with your approval. If not, we can make any changes which you desire.

If convenient, a car will pick you up at the DuPont Plaza at 0845 Wednesday morning to bring you to the office. One of the men from this office, [redacted] will call for you. If there is anything that I can do for you in the meantime, I can be reached at home at [redacted] or after 0815 in the morning at the office on [redacted]. Please do not hesitate to call me.

We look forward very much to seeing you and getting the benefit of your views.

Sincerely yours,

  
Lyman B. Kirkpatrick  
Inspector General

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**CONFIDENTIAL**

BRIEFING OF MR. JAMES M. BARKER

WEDNESDAY, 6 MARCH 1957

0900	General Organization of the Agency	Mr. Kirkpatrick
0930	Language Development Program	Mr. Baird
1030	Scientific Intelligence	Dr. Scoville
1100	Economic Research	Dr. Guthe
1200	National Estimates	Dr. Kent
1300	Luncheon - Director's Dining Room	
1400	Central Reference System	Dr. Andrews
1530	Mr. Dulles	

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LUNCHEON FOR MR. JAMES M. BARKER

DIRECTOR'S DINING ROOM

1:00 P.M. - 6 MARCH 1957

General Charles P. Cabell

Mr. Lyman Kirkpatrick

Mr. George Carey

STAT

Dr. Otto Guthe

Dr. James M. Andrews

Dr. Sherman Kent

~~Dr. Herbert Seoville~~

STAT

BARKER, James Madison. Born Pittsfield, Mass., March 13, 1886; parents Charles T. and Emma J. (Burke) Barker; S.B., Mass. Inst. Tech., 1907; D.Sc., Middlebury College., 1939; married Margaret Clark Rankin, April 13, 1914; children--Robert Rankin, Hugh, Cecily Helen, Ralph. Asst. at Mass. Inst. of Tech., 1907; draftsman and designer American Bridge Co., 1909-10; engineer Canadian Pacific Railway, Montreal, Can., and Bureau Engineering Statistics, N. Y., 1910-12; with E.A. Tucker Co., Boston, 1912-13; instructor Harvard, 1914-15; instructor and asst. professor structural engineering, cons. structural engineering Mass. Inst. of Tech., 1914-19; cons. engineering Navy Department, Division Construction and Repair, 1918; with 1st National Bank, Boston, 1919-20; manager, Buenos Aires, Argentina, branch, 1920-28; with Sears, Roebuck & Co., 1928-40, successively as regional manager, Philadelphia, eastern vice president, retail administration; vice president, vice president and treasurer, vice president, treasurer and controller; member Price adjustment Board, Chicago. Ordnance Dist., War Department, 1942-47; member reorganization committee C.M.S.P. & P. Railway Co., 1945-46, voting trustee, 1946-50, member finance company and director since 1946; director Sears, Roebuck & Co., Harris Trust & Savings Bank, Allstate Ins. Co., Universal Oil Prod. Company; chairman of the board Allstate Insurance Co., Allstate Fire Ins. Co.; Trustee Northwestern U, American School Prehistoric Research, Robert College (Istanbul, Turkey), Newberry Library, Chicago Zool. Soc., Mus. Sci. and Industry (Chicago); life mem. Corp. Mass. Inst. of Tech. Mem. Overseas Consultants, Inc., Missions to Iran. Nov.-Dec. 1948 and Apr.-June 1949; chief of Econ. Mission to Turkey for International Bank for Reconstruction and Development, 1949-51. Mem. Chicago Planning Commission. Governing life mem. Art Inst. Chicago.

Clubs: Chicago University, Commercial, Wayfarers (Chicago); Century University (N.Y. City); Jockey (Buenos Aires). Home: [redacted] STAT  
 Chicago 10. Office: [redacted]

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9-1492

[Redacted]

*John*  
STAT

March 7, 1957

Dear Allen:

The two historical works were waiting for me when I arrived this morning, and I am (no, we are) delighted to have them, and with your superscription, which is particularly appreciated. I dipped into the "Underground" for a moment after dinner, and am both thrilled and fascinated. As for the "Boer War" - that is a remarkable intellectual "tours de force" for an eight-year old, and especially with the family sympathy on the other side. The two books shall have honored and adjacent places on my library shelves. Thank you very much!

You and your associates gave me much food for thought in an eventful day. I shall be in communication with you in the course of a week or ten days.

Sincerely,

/s/ Jim

[Redacted]

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