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12 September 1957

MEMORANDUM FOR THE RECORD

SUBJECT: Bureau of the Budget Report on U.S. Intelligence Activities

[Redacted]

In general, the Bureau of the Budget Report appears to mix various types of activities and thus, to my mind, confuses rather than clarifies certain basic issues. For example, four basic types of intelligence activities are thrown into one large hopper, COMINT, clandestine collection, overt collection through the attache system, and intelligence processing and analyses. Further, there is a mixing of apples and oranges in that [Redacted]

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hand, there are many important points made in this paper and it certainly provides valuable food for thought. The following are some of the points raised by the paper with comments:

- a. It can be agreed that positive coordination is needed, but prior to that there should be a correct understanding as to what is meant by coordination. I am under the impression that some individuals, possibly the President's Board, use coordination in the command sense, while others go to the other extreme and use it as meaning agreeably cooperative relations while running independent operations.
- b. It is agreed that there should be agreed collection responsibilities, but I am convinced that this delineation must be made in Washington.
- c. It makes good sense for State and CIA to provide the military commands with political information and information on Communism.

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e. War plans are fine provided they are practical and do not consume too much man power. The missing ingredient today is an emergency plan for the specific assignment of CIA personnel to appropriate headquarters for the day that hostilities commence.

f. Coordination in the initial planning stages of clandestine intelligence collection would be very productive. In a separate paper on this subject I have made some additional proposals.

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g. In regard to [redacted] the questions
raised by the Bureau of the Budget can be asked by anybody. It would
seem to me that their questions are of a broader scope than just
[redacted] and should be more appropriately addressed to the OCB.
Putting it conversely, can anybody prove that these operations are
ineffective, or does the U.S. Government wish to take the consequences
by ceasing such operations?

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LYMAN B. KIRKPATRICK
Inspector General

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