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OFFICE OF INTELLIGENCE COORDINATION

5 March 1951

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STATUS OF PROJECTS

Progress Report No. 2

1. On 27 January 1951 the Office of Intelligence Coordination made available to the Director, the Deputy Directors, and the Assistant Directors a list of problems in which the Office was currently involved and the status of work on those problems. The attached list presents the situation as it is today.

2. Projects listed in the first report which have been completed are listed on the last page of this report.

3. This Office has received a number of helpful suggestions on the basis of the first report and any suggestions regarding this one will be appreciated.

JAMES Q. REBER  
Acting Assistant Director

DOCUMENT NO. 72  
NO CHANGE IN CLASS.   
 DECLASSIFIED  
CLASS. CHANGED TO: TS S C  
NEXT REVIEW DATE: 2011  
AUTH: HR 70-2  
DATE: 160481 REVIEWER:

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INTERAGENCY PROBLEMS IN WHICH THE  
OFFICE OF INTELLIGENCE COORDINATION  
IS INVOLVED

Progress Report No. 2

(Note: The CIA components primarily concerned are indicated in the problem headings.)

1. Biographic Intelligence (O/CD)

Problem: To suggest the most effective biographic facility for the Federal Intelligence System.

Status: Most IAC agencies have replied to the survey questionnaire distributed on 29 January. When results have been collated, specific recommendations for improving present arrangements will be developed in collaboration with the IAC agencies.

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Status: The Assistant Directors, Management, and I&S have agreed on a revision of Administrative Instruction [redacted] which will go to the Director for approval on 7 March.

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3. Exploitation of Captured Sources (O/O, O/SO)

Problem: To negotiate and recommend arrangements by which CIA will represent other non-military intelligence agencies in the exploitation of captured personnel, documents, and materiel at centers established [redacted]

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Status: Secretary of Defense has submitted basic directives for IAC concurrence and comment. Action was deferred at IAC meeting of 8 February, and will be considered again at an early date. IAC will consider proposed changes in basic directives to provide for CIA representation, in behalf of other non-Defense agencies, on the directing level at the centers. An agreement among non-Defense agencies, providing for CIA representation

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of their interests will be approved at the same time. Work on the implementing manuals is going forward in consultation with CIA.

4. Documentation of Aliens (O/Q)

Problem: To provide enabling documentation establishing legal status for defectors and other aliens of value to U.S. intelligence operations.

Status: A letter was sent to Deputy Attorney General Ford on 23 February setting forth the problem. Arrangements, providing for appropriate documentation and assimilation after a one-year probationary period, were tentatively agreed upon by Mr. Ford at a conference with Mr. Dulles on 27 February.

5. Economic Interpretation of Photographic Materials (O/RR)

Problem: To examine CIA's potentialities in this matter and the possible results of interagency collaboration.

Status: O/RR use of Air Force target research studies is being explored.

6. External Research (O/O, O/RR, O/SI, O/CD)

Problem: To determine the optimum degree of coordination of all CIA and IAC agency needs for external research and to recommend, if necessary, modifications in existing arrangements.

Status: O/O proposals and the comments of the other offices have been received. Analysis is under way in O/IC.

7. Foreign Nationality Groups in the U.S. (O/O)

Problem: To recommend coordinated interagency procedures by which the intelligence potential of foreign nationality groups and individuals in the U.S. can be adequately exploited.

Status: O/O has reported on current action and difficulties to be overcome and has recommended certain interagency coordination. O/PC has indicated an interest in the subject. Analysis is under way in O/IC.

8. Interdepartmental Committees (All Offices)

Problem: To review the existing interdepartmental committees for which this Agency provides chairmanship and to review the interest of the Agency in those where it has only membership.

Status: The Offices of CIA have been asked to supply current data regarding these committees.



Status: CIA concurrence in (a) and (b), and substantive and administrative comment on (c) have been forwarded to JIG. O/IC is awaiting a paper from US Member, Standing Group Intelligence Committee, proposing procedures within federal intelligence system necessary to fulfill US obligations to NATO.

11. NIS (O/RR)

Problem: To examine the need and means of accelerating NIS production in order to meet imminent requirements for basic intelligence.

Status: This matter was considered in the IAC on 8 February; various action assignments were made (IAC-M-19). It is scheduled for reconsideration in the IAC at an early date.

12. O/SO

Problems: To develop adequate arrangements to provide for O/SO: (a) a standing priority list of questions upon which O/SO should collect information through its existing facilities; (b) priority lists of collection items for guidance planning certain O/SO operations; (c) evaluation of O/SO reports; (d) biographic intelligence support; and (e) detailed research on the International Communist Movement.

Status: (a) A draft standing list prepared in O/CI is being discussed within the Agency preparatory to possible

interagency discussion. These guide requirements would be applicable to all collection agencies; (b) four requests for questions are outstanding with the various agencies. When O/CD has received replies arrangements will be made for interagency collaboration to establish priorities; (c) no action as yet, see item 17 below, on Evaluation; (d) no action specifically on this point, but see item 1 above on Biographic Intelligence; (e) draft plan being cleared in CIA preparatory to discussion with State and eventual submission to DCI.

13. Psychological Intelligence Support (O/RR, O/O)

Problem: To recommend the necessary arrangements for interagency support of psychological warfare.

Status: The problem has been discussed with State and JIG. Present arrangements place in State the primary responsibility for providing and coordinating intelligence support for psychological warfare. CIA is responsible only for ensuring the effective operation of these arrangements and for supplying appropriate intelligence information. The operation of these arrangements is being studied.

14. Coordinated Report of IAC Agency Intelligence Research Projects (O/RR)

Problem: To examine whether the preparation of a coordinated report of IAC agency intelligence production should be continued or abandoned and to recommend the proper location of this responsibility if continued.

Status: Under study in O/IC.

15. Scientific Intelligence Committee (O/SI)

Problem: To examine the problems of O/SI in the field of inter-agency coordination in the planning and production of scientific reports and estimates and to make appropriate recommendations.

Status: O/SI is engaging in discussions with members of the Scientific Intelligence Committee and its sub-groups to define the proper and feasible area of coordination.

16. Watch Committee (O/CI)

Problem: To analyze the operation and effectiveness of the IAC Watch Committee and to make recommendations for its improvement.

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Status: Views of CIA, of certain agencies, and of the Watch Committee personnel have been gathered, and the operation of the Committee has been observed. A report with recommendations is in preparation.

17. Evaluation (O/O, O/SO)

Problem: To meet the needs of the field collection offices with respect to the evaluation of their reports by the most appropriate means. Since CIA no longer has an office for providing this evaluation centrally, the question is whether arrangements can be made for satisfactory evaluation by the users (both in CIA and in other agencies) of the collection product or whether there must be a central evaluation unit in CIA.

Status: There have been some preliminary discussions within the Agency and with State.

18. Interagency Operational Liaison (All Offices)

Problem: To review existing arrangements and practices for conduct of interagency operational liaison.

Status: Overt offices have collaborated in review of arrangements and practices and in the development of proposed changes. These are set forth in a paper submitted for consideration at the meeting of Assistant Directors on 5 March.

O/IC is beginning review of O/SO and O/PC interagency operational liaison arrangements and practices.

19. Requirements (All Offices)

Problem: To review the existing arrangements for initiating requests for information and for levying such requests on the collection agencies.

Status: A proposal for requirements reorganization has been prepared by the Management Office. O/IC has been reviewing existing arrangements and the needs of the Offices. Tentative conclusions are: (a) that the responsibility for initiating requests for information is an integral part of the responsibility for producing intelligence research; (b) that CIA Office concern with requirements is as follows: O/NE will not normally levy requests for information directly on O/CD, but will obtain information from the various producing agencies and CIA units; O/SI has developed a satisfactory working relationship with O/CD, O/O,

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and O/SO; O/RR has not yet had the time to develop relationships comparable to those of O/SI, nor to expose its dissatisfactions with existing arrangements; the role of O/CI as originator of requests for information is not clear except in a special field; the needs of O/SO should be worked out along the lines indicated in item 12 above; O/PC requests for information not met by direct relation with O/SO, should be levied on intelligence producing units such as State, O/RR, etc., rather than on collectors; (c) that some of the alleged dissatisfaction with Agency requirements procedures arises from a failure to understand the limitations on collection capabilities; (d) that successful resolution of the problem of operational liaison should have a corollary beneficial effect upon the total problem of requirements.

O/IC will continue to take the initiative with the interested offices in sorting out their needs and responsibilities, in increasing the flow of requests, and in seeing that they are satisfactorily met.

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PROJECTS COMPLETED

1. Briefing of Outgoing Military Attaches

Director's office has approved transfer of this responsibility from O/RR

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2. Debriefing of Returning U. S. Officials

Director's office has approved transfer of this responsibility from O/RR to O/O.

3. Foreign Service Economic Reporting (Proposed Executive Order)

DCI has signed letter in reply to Bureau of Budget request for views.

4. Intelligence Support for O/PC

O/PC-State discussions indicate satisfactory arrangements reached; no apparent problem at the moment.

5. NSC 29 - Protection of Strategic Resources and Industrial Facilities Abroad

Paper identifying CIA responsibilities under NSC 29 has been submitted to Director. O/PC and O/SO responsibilities had not been in question. CIA has no overall research responsibility. I&S responsibility to conduct surveys and recommend necessary action has been reaffirmed by DCI.

6. State Department Cables

State-CIA agreement signed arranging for receipt and conditions of use of certain State cables.

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