

2 May 1952

MEMORANDUM FOR: Assistant Director, Special Operations

SUBJECT: Mr. Hedden's Trip

25X1 1. [ ] As you know, Mr. Hedden is thoroughly familiar with  
25X1 the problem SO has been having with the Senior  
25X1 Representative [ ] The recent discussion of this matter in  
25X1 Mr. Dulles' office highlighted the desirability of a change in per-  
25X1 sonalities at this position. Nevertheless, it would be most salutary  
25X1 if Mr. Hedden were asked to cover [ ] the concern which  
25X1 is felt in Washington about his constant preoccupation with operational  
25X1 problems, particularly on the SO side. Since it is well known that  
25X1 the SO [ ] has been a particular point of controversy and  
25X1 dissatisfaction since the war, it is too much to expect that it is  
25X1 going to be turned into an effective operating mechanism unless  
25X1 [ ] is permitted to exercise a singleness of direction  
25X1 without undue interference in operational matters from the Senior Rep-  
representative or anyone else. All recent visitors [ ] several  
of them highly qualified in operational matters, agree that there  
are too many fingers in the directional pie and that the SO Station  
has not been able to settle down to the program which Washington  
would like to see carried out. The effort to be "all things to all  
people" has meant in practical terms that the Station has not been  
able to develop the facilities to permit it to follow through on any  
single operational program in an effective manner.

It is recognized that the foregoing lacks in detailed specification of cases, but I am assuming that in your oral briefing of Mr. Hedden, you will be able to provide sufficient instances to give him a feel for this problem as well as for the confused liaison situation. Also, he will hardly have time to concern himself with individual cases.

25X1 2. [ ] Attached is a paper for Mr. Hedden on the organiza-  
25X1 tion of the [ ] Station. OPC does not agree  
25X1 with our views. I will be glad to expand on this to him if he feels  
25X1 that he needs additional information. As for [ ]  
25X1 I will handle these separately.

25X1 3. [ ] The question of assigning a Senior Representative to  
25X1 [ ] has been on and off the fire for over a year.  
25X1 Mr. Dulles has felt the need for such an individual; [ ] and

~~SECRET~~  
SECURITY INFORMATION

- 2 -

25X1 [redacted] the SO and PC Station Chiefs respectively, have informally expressed the hope that no Senior Representative be assigned.  
25X1 [redacted] has also stated himself  
25X1 as being opposed to the introduction of another echelon in [redacted]  
25X1 It would be useful if Mr. Hedden would go into this problem and make  
25X1 a determination for the Director.

25X1 [redacted]

25X1 [redacted]

[redacted]  
Richard Helms  
Deputy Assistant Director  
Special Operations

Attachment

~~SECRET~~

6351

SECRET

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### ROUTING AND RECORD SHEET

**INSTRUCTIONS:** Officer designations should be used in the "TO" column. Under each comment a line should be drawn across sheet and each comment numbered to correspond with the number in the "TO" column. Each officer should initial (check mark insufficient) before further routing. This Routing and Record Sheet should be returned to Registry.

FROM:

DADSO

NO.

DATE

3 May '52

TO	ROOM NO.	DATE		OFFICER'S INITIALS	COMMENTS
		REC'D	FWD'D		
1. ADSO		5/3/52	25X1		<p>Don't believe I can add anything constructive to this over and above what we've discussed.</p> <div style="border: 1px solid black; width: 100px; height: 40px; margin: 10px auto;"></div> <p style="text-align: right;">25X1</p>
2. MR. HEIDEN					
3.					
4.					
5.					
6.					
7.					
8.					
9.					
10.					
11.					
12.					
13.					
14.					
15.					

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25X1

Next 2 Page(s) In Document Exempt

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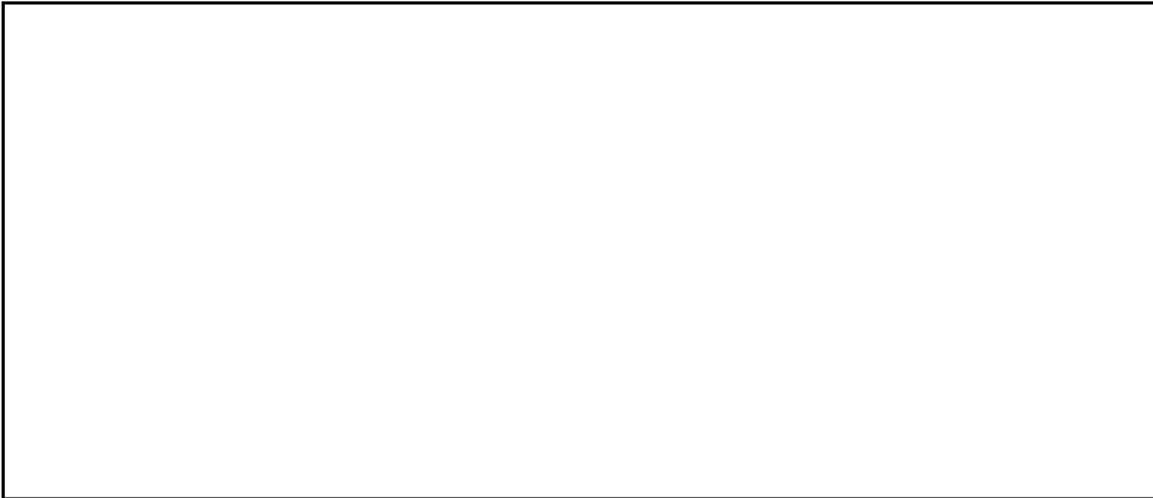
- 2 -

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25X1



13/  
Richard Helms  
Deputy Assistant Director  
Special Operations

Attachment

**SECRET**  
SECURITY INFORMATION

CENTRAL INTELLIGENCE AGENCY  
 " OFFICIAL ROUTING SLIP "  
 " EYES ONLY "

TO		INITIALS	DATE
1	MR. HEDDEN		
2	ADSO		
3			
4			
5			
FROM		INITIALS	DATE
1	ADSO	6 May	
2			
3			

25X1

- Please return directly*
- |                                      |   |                                    |
|--------------------------------------|---|------------------------------------|
| <input type="checkbox"/> APPROVAL    | <input type="checkbox"/> INFORMATION          | <input type="checkbox"/> SIGNATURE |
| <input type="checkbox"/> ACTION      | <input type="checkbox"/> DIRECT REPLY         | <input type="checkbox"/> RETURN    |
| <input type="checkbox"/> COMMENT     | <input type="checkbox"/> PREPARATION OF REPLY | <input type="checkbox"/> DISPATCH  |
| <input type="checkbox"/> CONCURRENCE | <input type="checkbox"/> RECOMMENDATION       | <input type="checkbox"/> FILE      |

REMARKS:  *This should give you some valuable background info.*

*... incidently, is one of our senior officers*

25X1

25X1  
 25X1  
 25X1  
 25X1  
 25X1