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NOVEMBER 1973

Defense Orientation Conference Association

BULLETIN No 92

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Highlights of DOCA Activity, 1973

VISIT TO U.S. SOUTHERN COMMAND, PANAMA
March 18-23, 1973

VISIT TO U.S. AIR FORCE ACADEMY AND NORTH AMERICAN AIR DEFENSE COMMAND
April 19-20, 1973

VISIT TO U.S. PACIFIC COMMAND
May 5-26, 1973

JAPAN DEFENSE SOCIETY TOUR
June 9-27, 1973

VISIT TO CAMP PENDLETON, NAVAL AIR STATION MIRAMAR AND NAVY RECRUIT TRAINING COMMAND
June 28-29, 1973

TWENTY-SECOND ANNUAL MEETING
September 26-28, 1973

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Report of the President
Twenty-Second Annual Meeting

Gentlemen:

As an attorney, I suppose it would be proper for me to begin my Annual Report to the DOCA Membership by saying that Article III, Section I of the By-Laws *requires* that I present at this Meeting a condensed summation of the work and activities of our Association over the past year. As your President, it gives me pleasure to *volunteer* to do so.

Gentlemen, nothing has changed in DOCA with respect to the time-consuming complexities and the administrative problems which arise in connection with the position I am privileged to hold. My travel log shows nearly 20,000 miles; my secretary tells me I am *never* in my office; strangely enough my wife tells me that I never seem to be at home; my office clients assure me that it is difficult to arrange an appointment with me; and my friends continue to murmur that the old-fashioned poker games and other personal divertissements to which I have occasionally been accustomed are conspicuous by my absence. The conclusion which must seemingly be drawn is that I am spending quite a bit of time on DOCA business (and I happily confess that I am!) working with so many of our Officers and Directors, who give so unstintingly of *their* time, which is such a rewarding experience that I have never felt that DOCA work was an imposition. In fact, the willingness and cooperation of *every* member who has been called upon to help has made the year of my DOCA Presidency a genuine pleasure.

Last December 11th we began new activities with a special meeting of the Board of Directors in Washington. It was as I previously reported, personally gratifying that, despite bad weather with consequent transportation problems, thirty-three Officers and Directors attended this meeting. Most importantly, it was a *productive* assembly. We approved the dates for *this* Annual Meeting; authorized the President to appoint a Nominating Committee; and a new Committee to select a recipient from nominees for DOCA's First Annual "Service to Freedom Award," to which I will refer later in this Report. We also approved major overseas extended orientation visits to the U.S. Southern Command in Panama and to the U.S. Pacific Command. Regional visits were approved to NORAD in Colorado Springs and First Fleet and Marine Corps Installations in San Diego and Camp Pendleton, respectively. Equally importantly, authorization was given for the appointment of an ad hoc committee designed to inquire into possible reasons for the failure of a large segment of our membership to participate in our various activities and to determine whether there is any need for broadening the base on which our active membership is founded.

Early in 1973, I was honored by an invitation from the then-new Secretary of Defense, Eliot Richardson, to meet in his office along with other leaders of national organizations for an informal discussion on defense policies. Shortly thereafter, Secretary Richardson held a second such meeting and, just when a meaningful rapport was being established, the first of a series of political bombshells began falling in Washington which resulted in Mr. Richardson being appointed as Attorney General, and the Honorable James Schlesinger appointed as his successor. Every effort will be made to develop an effective and personal relationship with the current Secretary and to continue a close liaison with Deputy Secretary William P. Clements, Jr., a gentleman who has already clearly indicated his enthusiasm for our Organization and his desire to work closely with us.

Meanwhile, during the "winter season" many of our DOCA members were giving talks and lectures, with illustrated slides and/or motion pictures, concerning our varied activities. I consider it incumbent on us that we seize every opportunity to improve the public's awareness of the important role of the military in this period of transition following the cessation of hostilities in Vietnam and the major move toward an all-volunteer armed services. I applaud the efforts of those of our members who are carrying out one of our Association's primary mandates.

In a February Newsletter we announced the creation of the "Service to Freedom" Award and published the basic criteria surrounding its presentation. Tonight, at the formal Banquet, the first winner of the magnificent bronze created, executed and donated by Rogers Aston will be presented. I am as excited as you must be about the first presentation of this coveted trophy. Tremendous credit must be given to Rog Aston for his inspiring work in developing the concept of this Award and for his outstanding sculpture portrayed by the Bronze which will be presented personally to Commander McCain this evening.

Our total membership on March 31st, 1973 (the end of DOCA's fiscal year) was 620, a decrease of twenty-one members from 1972. However, I am pleased to inform you that, due to forty-three participants from JCOC 42 joining our Association, and to relatively small losses from deaths and resignations, our membership is definitely on the "upswing" again. The status report in 1974 should reveal a positive gain in our total membership although you are of course aware that we have *always* been far more interested in quality than quantity.

The Orientation visits to the U.S. Southern Command and to NORAD were both highly successful, and, while our group was in Panama, they enjoyed the bonus of the United Nations Security Council Meetings which were in progress. The sixth visit of DOCA to the U.S. Pacific Command took place May 5th through May 26th. Twenty-five of our members were privileged to get an "on the scene" look at developments in Honolulu, Tokyo, Osaka, Seoul, Okinawa, Taipei, Hong Kong, Saigon and Bangkok. This major trip will be the subject of a more exhaustive Report by Casey Kay at lunch but—as one of the fortunate participants—I can assure you it was an unforgettable experience and one I can commend to each of you when the opportunity presents itself in the future. Looking into the future, Lam Hardman has arranged a Region III Meeting in the Charleston, South Carolina area for November 15th and 16th, and we are tentatively considering a two-week visit to the U.S. European Command in early spring, 1974.

A large group from the Japan Defense Society visited our country from June 9th through June 27th. In conjunction with the Department of Defense, several of our DOCA members hosted these gentlemen as they toured defense installations throughout the United States. Bryant Essick in Los Angeles, Rogers Aston in Roswell, Marty Ceder in Louisville, Norman Altman in Washington, D.C. and Bill Laub in Las Vegas, arranged most hospitable and interesting programs. Their warm generosity further strengthened the personal and professional ties which exist between us and the 'Japanese DOCA."

Immediately after the departure of the JDS group from San Francisco, Region VI held a two-day Meeting at Camp Pendleton and San Diego. Twenty-eight members participated in a diversified program which included everything from a Marine firepower demonstration to an in-flight shakedown of the Navy's new fighter, the F-14 "Tomcat."

When the smoke had cleared from all this frenetic activity, our Washington staff seized the opportunity to publish a new DOCA Directory, our first since August 1970. All of you should have received this up-to-date Directory by now. I hope you like the new format—the bold type was my own idea, conceived when my bifocals grew weaker and my arms grew shorter.

During the past year it has been our misfortune to have suffered outstanding losses in the untimely passing of Dick Drukker, Ben Golden, Bo Roos, Joe Thompson, Max Thomas, Samuel N. Pickard, Theodore H. Lind, Frank L. Laseter, JS Gray, Edward S. Christiansen, IV and Rex R. Brubaker. Dick Drukker performed about every possible service imaginable for DOCA and sparked our Organization with fanatic zeal and ingenuity and his memory will long be cherished. Ben Golden held most of the available offices in our Association with integrity and ability and the other members I mentioned gave unstintingly in support of our activities. I would request that the members present stand for a moment of silent tribute to each of these wonderful gentlemen.

At this time I would be remiss if I did not note with regret the resignation a few months ago of Mike Horrocks, our former Executive Director. His career with this Association for more than three years was honorable and exemplary and I know that I reflect the feelings of our members in expressing admiration for his personality and capabilities. We wish for him happiness and success in his forthcoming endeavors.

It is a testimony to the strength of DOCA that it has survived and prospered during this year of hectic national problems. Perhaps that can better be understood when we focus upon the over-riding objectives on which we have always set our sights, namely, the opportunity and ability constantly to update our knowledge and to spread the gospel of a strong defense posture.

You may have some questions concerning items I have covered or items I may, inadvertently, have omitted. If so I shall be glad to answer them. If not, I will terminate this Report by welcoming the new members of DOCA who are attending their First Annual Meeting, and by offering my sincere gratitude to each and every one of you—both present and absent—who made my job easier for me last year and who have in so many ways exhibited their devotion to the principles we espouse.

MacNeil Mitchell

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TWENTY-SECOND ANNUAL MEETING
September 26-28, 1973

Many members who have also attended past Annual Meetings have stated that the twenty-second was the best we have had to date. It was indeed an excellent meeting from start to finish and can be considered highly successful by any standard.

The informal reception on Wednesday evening, September 26th, started the meeting off on a good note. Amidst the completely relaxed atmosphere of good fellowship and reunions with old friends we seldom see, this went on far into the evening and was a most pleasant occasion.

The members left the headquarters hotel early next morning for a bus ride to Quantico, Virginia, the sight of our field orientation visit with the Marines.

On arrival at Quantico, we went directly to the FBI Academy, located within the confines of the Base. After a very comprehensive briefing on the mission of the Academy, and on the FBI itself, we toured the facilities of the newly constructed complex, observed students at work, and came away with a renewed respect for our FBI.

QUANTICO, VIRGINIA: Aerial view of the new FBI Academy.

From the Academy we went to the Base Theater where we were met by Lieutenant General Robert P. Keller, Commanding General, Marine Corps Development and Education Command. General Keller welcomed us to his Command and gave us a briefing on its overall mission and operations.

Following General Keller's briefing, members were divided into smaller groups and escorted on tours of various divisions of the Development Command where we were given an overview of some new developments in Marine Corps techniques, and had a close look at many of the weapons and equipment now in use by the Corps. Those of us who had made a similar visit to Quantico four years ago were much impressed with the continuing progress the Marines are making in improvements of weapons and procedures in keeping with changing conditions.

We had lunch with students of the Officer Candidate School and, as usual, were favorably impressed with the general attitude of these young men, and their reactions to the changes from civilian to military life.

After lunch we visited the Officer Candidate School. An excellent briefing was given on the curriculum of the school and, particularly, on the personnel who attend. There is no doubt that regardless of everything else, the Marines still consider the personnel the most important part of the Corps, and they stress their faith in the quality and character of our present generation of young men. We were all particularly impressed by the spirited and inspirational remarks made by Brigadier General Wilbur F. Simlik respecting the School and what he conceived to be its mission.

We then observed some of the rigorous physical training that is part of the curriculum of the school and could not help but admire not only the extremely strenuous effort involved, but the fine spirit in which the candidates participated.

Our next stop was the Base stadium where we observed a most inspiring Battle Color Ceremony, staged by the Marine Drum and Bugle Corps and the Silent Drill Team—a thrilling pageant of music and marching.

Finally, all members assembled at the Officers' Club for a social hour with personnel from the Base who had been involved in the day's program. We were joined here by our wives, who had been making a separate tour of the Base, and all returned to Washington together to enjoy a free evening.

Friday morning started off with Defense Department briefings at the Pentagon. After introductory remarks by Lieutenant General Daniel James, Jr., USAF, Principal Deputy Assistant Secretary of Defense (Public Affairs), Major General Martin G. Colladay, USAF, Vice Director of the Joint Staff gave us an excellent, and sobering, briefing on the threat that faces our national security today.

Next, The Honorable William P. Clements, Jr., Deputy Secretary of Defense, made a few remarks covering the broad spectrum of the defense establishment and then opened the meeting to questions. This was our first meeting with Secretary Clements and we were all struck with his forthright manner and good grasp of his duties and responsibilities although he has been in office a relatively short time. Admitting that he was somewhat hampered by the presence of news media at this session, he did answer all of our questions very frankly and completely. Copies of his remarks are available at our headquarters for those who might desire them.

WASHINGTON, D.C.: The Honorable William P. Clements, Jr., Deputy Secretary of Defense; addresses DOCA members at the Pentagon.

We returned from the Pentagon to the headquarters hotel and immediately convened the Annual Business Meeting. The President made a condensed report of the work and activities of the Association during the past year (printed hereafter in this Bulletin); the Secretary-Treasurer submitted a report of finances; members were elected to serve on the Board of Directors for the coming year (see page 10 of this Bulletin); and a preliminary report was submitted by William L. Nelson, Chairman of an Ad Hoc Committee appointed to study ways and means of improving various phases of DOCA operations. The meeting was then opened to business from the floor and a lively discussion was held on various matters concerning DOCA in general.

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The Annual Luncheon held immediately following the business meeting was highlighted by a report on the 1973 DOCA orientation visit to the U.S. Pacific Command by Casey Kay (JCOC 38) who vividly described this unusually interesting and instructive trip and brought home to the members what a rare privilege and opportunity it is to participate in one of the extended DOCA orientation visits to Unified Commands.

After lunch the Annual Meeting of the Board of Directors convened. Officers were elected for the coming year, and lengthy and lively discussions covered a variety of subjects to be studied by the Board and taken up for consideration at the next regular meeting of the Board.

The formal reception and banquet was a fitting climax to the meeting. Opening with a stirring ceremony by the Marine Drum and Bugle Corps and Color Guard, the first presentation of the newly established Service to Freedom Award was made to Commander John S. McCain, III, U.S. Navy. Commander McCain's response, including some of his thoughts while a prisoner of war, was a thrilling affirmation of complete dedication to the freedom of man. His father, Admiral McCain, who has always been a great booster of DOCA, was also present at the banquet and the close relationship between Father and Son presented an extremely heart-warming sight.

WASHINGTON, D.C.: Early photo of Commander John S. McCain, III, with his father Admiral John S. McCain, Jr., shortly after Commander McCain's release from POW Camp.

Last, but not least, our guest of honor, General Earl E. Anderson, USMC, Assistant Commandant of the Marine Corps (who admittedly had a "hard act to follow") gave an address that was undoubtedly one of the best we have heard at any of the Annual Banquets. His talk was aimed directly at DOCA and certainly conveyed a timely and thought provoking message for all of us.

A large number of DOCA wives attended this meeting and the special program arranged for them appeared to meet with their approval. In addition to their attending the informal reception on Wednesday evening, and the formal reception and banquet on Friday, a program arranged for them on Thursday included coffee with Mrs. Earl E. Anderson at the Marine Barracks in Washington; a visit to the Marine Corps Base where they toured the FBI Academy; had lunch with the wives of Base personnel; witnessed a war games demonstration; and joined the men for the Battle Color Ceremony and social hour before returning to Washington. By and large, we believe that most of them enjoyed the day very much.

Now that this meeting is behind us, we have already started thinking about the next one. 1974 is Air Force Year and our liaison officers in the Air Force tell us that, although they agree this was an excellent meeting, the Twenty-Third will be even better through their efforts. We will wait and see.

REGION VI MEETING
CAMP PENDLETON—NAVAL AIR STATION, MIRAMAR
RECRUIT TRAINING CENTER
June 28-29, 1973

Headquarters for this meeting was the Hotel Del Coronado in Coronado, California, where twenty-three participants assembled during the afternoon and evening of June 27th.

On Thursday morning, June 28th, we traveled by bus to the Marine Corps Base at Camp Pendleton. Major General Herman Poggemeyer, Commanding General of Camp Pendleton, welcomed us on arrival and gave us a very comprehensive briefing on the purposes and designs of his mission and command, and conducted an extensive question and answer period.

CAMP PENDLETON, CALIFORNIA: General Poggemeyer poses with DOCA group at entrance to his headquarters.

Following the command briefing, we drove to the Infantry Training School to observe firing demonstrations of various classes of weapons from grenade launchers to heavy machine guns and flame throwers. Then, lunch in the enlisted men's dining facility, after which we went to the helicopter area for demonstrations of the Marine's new insertion and extraction technique—a method of dropping highly trained troops into enemy held areas, then recovering them with helicopters. A very exciting demonstration of some very intricate maneuvers.

After the helicopter demonstrations, we returned to Headquarters where we were given an ecology briefing, demonstrating what the Marines are doing to protect Camp Pendleton and how they are taking care of the air and the wildlife. This concluded the Camp Pendleton visit and we returned to our hotel. Later that evening we hosted a reception at the North Island Air Station Officers' Club.

On Friday morning we visited Miramar Naval Air Station. We first stopped at the Air Survival School where we saw some unusual and interesting experiments being run by flight surgeons who study physiological effects of various types of flight conditions.

We next toured the flight line where, in addition to various types of aircraft, we had the unusual privilege of seeing the new F14 TOMCAT fighter demonstrating some very impressive maneuvers which indicate that this plane will do all of the things expected of it.

Following the F14 demonstration we had lunch at the Officers Club and then drove to the Naval Recruit Training Center in San Diego.

At the Training Center we witnessed graduation ceremonies of recruits completing Boot Camp, and then the regular recruit parade. This concluded the Region VI Meeting and we returned to the hotel, checked out, and disbanded.

Orientation as provided by means of this visit furnishes a most helpful and constructive means of our being updated on the latest defense techniques. This in turn represents an invaluable tool by means of which our members can most effectively carry out the stated missions of DOCA.

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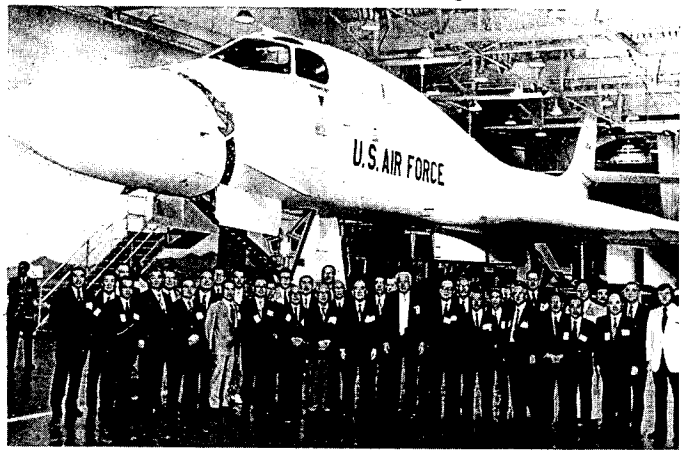
JAPAN DEFENSE SOCIETY TOUR
June 9-27, 1973

A group of twenty-five prominent Japanese, members of the Japan Defense Society, arrived in the United States on June 9th for a tour sponsored by the Department of Defense with the cooperation of DOCA. This was the third such group to make a tour under these conditions.

On Sunday evening, June 10th, they were guests of Bryant Essick (JCOC 13) for a reception and dinner at his Los Angeles home.

On Monday morning they toured the El Segundo plant of Rockwell International and that afternoon were taken on a cruise of Los Angeles Harbor in Mr. Essick's yacht, with a stop at his Long Beach home for refreshments following the cruise.



EL SEGUNDO, CALIFORNIA: Members of Japan Defense Society at mock-up of new Air Force bomber B-1.

They flew to Roswell, New Mexico, on Tuesday where Rogers Aston (JCOC 32) had prepared a warm welcome for them, and arranged an unusually exciting program within his home state of New Mexico. The program in Roswell included a tour of Goddard Space Museum; a reception by the Chamber of Commerce; and a reception and dinner in Mr. Aston's home.

Wednesday morning they traveled from Roswell to Sante Fe by bus, a three hour ride during which they had a good view of the countryside, and a running commentary on points of interest, and bits of history of the West, by Casey Kay (JCOC 38).

At Sante Fe they had lunch with City Officials and made a tour of that historic city, ending up at the Arrowsmith-Fenn Galleries where they toured the Arrowsmith Museum of Indian artifacts, observed the pouring of bronze molds, and had a typical Mexican dinner followed by Indian dances.

The following morning they travelled by bus to an Indian Pueblo, then to Albuquerque where they boarded a plane for Louisville, Kentucky.

They were met on arrival in Louisville by Martin A. Ceder (JCOC 30) and DOCA President MacNeil Mitchell (JCOC 13). On Friday morning they started the day with a typical Southern breakfast, after which they visited Fort Knox for briefings and tours of the post. From Fort Knox they went to the Old Fitzgerald Distillery where they had a first hand view of the distilling of bourbon whiskey. Then to Martin Ceder's home in nearby Anchorage for cocktails, followed by dinner at the Owl Creek Country Club.

The group left Louisville for Washington, D.C. on Saturday morning. Saturday and Sunday were spent in organized and individual sightseeing tours of Washington and nearby points of interest and, on Sunday evening, the JDS hosted a reception at Bolling Air Force Base Officers' Club for local officials and DOCA members.

They were briefed on Monday morning, after which they went to the Japanese Embassy for discussions with their Ambassador. On Monday evening they were entertained at a reception/buffet in the home of Norman S. Altman (JCOC 37).

They visited the Pentagon on Tuesday morning, for defense briefings and a tour of the National Military Command Center, and went from there to Washington National Airport where they boarded a flight to Omaha, Nebraska.

A short stay in Omaha included a reception by the Commander Strategic Air Command on Tuesday evening, and a series of tours and briefings at Strategic Command Headquarters the following morning, after which they departed for Colorado Springs.

At Colorado Springs, they toured the U.S. Air Force Academy and the Cheyenne Mountain Complex of the North American Air Defense Command. They departed Colorado Springs for Las Vegas on Friday morning and were met on arrival by W.M. Laub (JCOC 31) and the Mayor of Las Vegas who presented them with the key to the City. They visited Nellis Air Force Base that afternoon, attended one of the Las Vegas shows that evening, and flew to San Francisco the following morning, where John P. Renshaw (JCOC 27) welcomed them and was their host for this phase of the tour.

Sunday was a free day for golf, baseball, and sightseeing in San Francisco. Monday morning was spent with a visit to the Naval Air Station at Alameda, lunch at Fishermans Wharf, and the group left San Francisco that evening for Honolulu.

The tour terminated in Honolulu with a briefing by the Commander in Chief, Pacific, at his Headquarters at Camp Smith. The group spent Tuesday night in Honolulu and departed for Tokyo on Wednesday morning.

These tours by the Japan Defense Society, instigated by DOCA, have become a regular event and provide an excellent avenue for exchanges of ideas between the Japanese and their American counterparts in DOCA. As a result of the JDS tours of the United States, and DOCA visits to Japan in connection with our orientation visits to the U.S. Pacific Command, an unusual atmosphere of friendship and understanding has developed between the members of the two organizations.

U.S. PACIFIC COMMAND
May 5-26, 1973

Another DOCA visit to the U.S. Pacific Command was successfully completed on May 27th. Twenty-four members participated, most of whom assembled in Los Angeles on May 5th for the flight to Honolulu where the remainder of the members joined us for the start of the trip.

The day of Sunday, May 6th, was set aside for rest and relaxation to give us a pause to get accustomed to the first big time change. It was an easy and pleasant day, terminating with a visit to the fabulous ex-Kaiser Estate, recently acquired by Syl Goldman (JCOC 27) who hosted us for refreshments and a tour of the estate, and from there to the beautiful home of Mr. and Mrs. Frank Midkiff (JCOC 22) for a delightful reception and buffet in peaceful surroundings reminiscent of the old Hawaii before the tourists came.

The serious business of the trip started on Monday morning when we were briefed by Admiral Noel G. Gaylor, Commander in Chief Pacific, in his headquarters at Camp Smith. Admiral Gaylor has become a well-known figure through the television broadcasts of his greetings to the groups of returning prisioners of war, and we were much impressed with the easy and informal, yet extremely serious and informative, manner in which he gave us an overview of his vast command and its functions in the post-cease fire situation.

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Going directly from Pacific Command Headquarters to the Honolulu International Airport, we boarded our plane for Tokyo and arrived in that city during mid-afternoon of Tuesday, May 8th after an eight hour flight during which we crossed the International Date Line and lost a day.

On arrival in Tokyo we received a very warm and much appreciated welcome at the airport from representatives of the Commander U.S. Forces Japan, officials of the Japan Defense Agency, and members of The Japan Defense Society—the "Japanese DOCA." After appropriate arrival ceremonies, we checked in to the sumptuous New Otani Hotel. We then immediately proceeded to the Tokyo residence of Mr. Robert Murphy, the ITT representative there, for a reception hosted by him and fellow member Joe Gancie (JCOC 38).

Rain plagued us during our stay in Tokyo and the program of visits to U.S. installations in Japan, scheduled for Wednesday had to be cancelled due to grounding of aircraft. However, we did get a very comprehensive briefing at the Fuchu Air Station Headquarters of the Commander U.S. Forces, Japan, and an excellent picture of the current role of U.S. Army, Navy and Air Force component commands in that country. On Wednesday afternoon we called at the American Embassy in Tokyo and were briefed on the political and economic situation in Japan. That evening we were guests of the Japan Defense Society for a very impressive reception at the Industry Club of Japan. Here we met many of our Japanese friends some of whom have already toured the United States under the auspices of DOCA, and others who were planning to participate in the latest tour which was conducted June 9th through 27th, as well as a host of top U.S. and Japanese government military officials. Mementos signifying our mutual friendship and respect were exchanged between the JDS and DOCA.

TOKYO: General Nakamura, Chairman Joint Staff Council; Mr. Moriya, President Mitsubishi Heavy Industries; Rear Admiral Rogers, Commander U.S. Naval Forces Japan; with DOCA officials MacNeil Mitchell, President; Howard Sluyter, Chairman of the Board; and Bryant Essick, Past President; at Industry Club of Japan.

Thursday was devoted to the Japan Defense Agency, the equivalent of our Defense Department. We first visited the Ministry of Defense offices where we had a discussion with Mr. Easki Masuhara, Director General of the JDA and an enlightening briefing on their defense posture. The next scheduled event was a visit to the Combined Arms Training School at the base of Mt. Fuji but again the aircraft were grounded due to rain. As a compromise, the ever-resourceful Japanese worked out an alternate plan. We went by bus to Gotema Giry (about half way to the School), where its staff met us at the Royal Fuji Restaurant. There we had lunch and were given a briefing on the mission and operation of the School which provides combat training for members of the Japan Self Defense Forces. The briefing concluded on a spirited note of camaraderie with impromtu exchanges of singing and toasts to continued mutual respect and friendship. We returned to our hotel through the colorful countryside, and the incredible Tokyo traffic, and that evening we hosted a reception where we again had the pleasure of mingling with a large number of U.S. and Japanese military and government officials.

With a very early start on Friday morning, we traveled by train from Tokyo to Kobe, enjoying the experience of riding the famous Bullet Train. We had lunch on arrival in Kobe and then visited the industrial plants of Kawasaki Heavy Industries and the Mitsubishi Submarine Works where we were briefed on the operations and toured their installations. We then went by bus from Kobe to Osaka, checked into our beautiful mountainside Hotel Minoo and that evening were guests of the Osaka Branch of the Japan Defense Society at another thoroughly enjoyable reception.

On Saturday morning we visited Shin Meiwa PS-1 Works, where an intriguing new seaplane has been developed and is now in production. Following this visit, we were left to our own devices until Sunday afternoon and this welcome breathing spell was utilized in various ways—golf, sightseeing, shopping or just plain relaxing.

We left Osaka Sunday afternoon for Seoul, Korea, arriving there during early evening where we checked in at the luxurious Hotel Chosun. Our one full day in Korea was filled with a uniquely interesting program, starting Monday morning with a visit to the Headquarters of the United Nations Forces and U.S. Forces Korea, where we were briefed by General D.V. Bennett, USA, the Commander in Chief. Next at the Ministry of Defense of the Republic of Korea we had an informal conference with the Honorable YU, Jae Hung, Minister of National Defense, followed by outstanding expositions on the defense posture of that Republic.

SEOUL, KOREA: Honorable YU Jae Hung, Minister of Defense, presents plaque to MacNeil Mitchell, President of DOCA.

We then flew to the DMZ where we were met by Lieutenant General Richard C. Knowles, Commander I Corps. After General Knowles explained the mission of his command, we were provided an opportunity to visit with some of the personnel and look over their equipment: thereafter to the Joint Security Area (Panmunjom) for a tour and briefing in the conference room where "peace talks" are held periodically.

Returning to Seoul, we visited the American Embassy where we were thrilled by the meaningful and outstandingly informative talks provided by Ambassador Philip C. Habib and his staff. At their conclusion the Ambassador presided over a question and answer period which enthralled us in such a manner as further to enhance our respect for his qualities of integrity and knowledge. The day ended with a DOCA hosted reception at Yongsan Base where we met informally with many U.S. and Republic of Korea officials.

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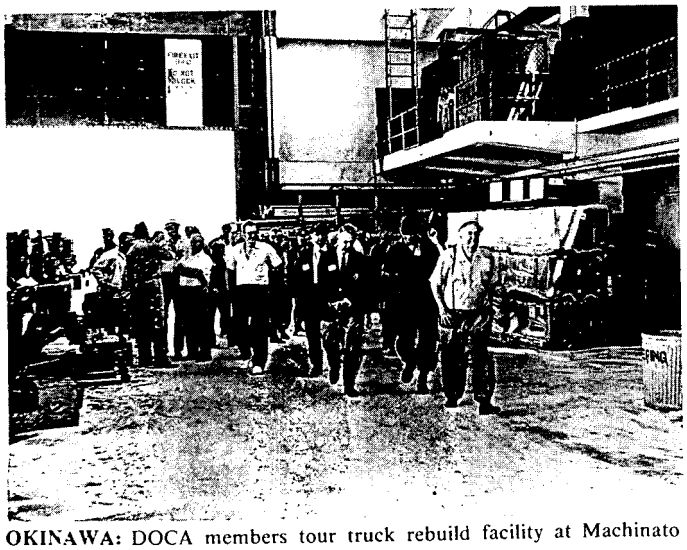
PANUMNJOM, KOREA: DOCA members visit conference room at Joint Security Area.

We traveled from Seoul to Okinawa on Tuesday morning May 15th. Our flight involved a three hour layover in Fukuoka, Japan. We took advantage of this to make a sightseeing tour of this out of the way but impressive Japanese city.

On arrival in Okinawa in late afternoon we were met by Major General H.N. Maples, Commander Okinawa Area Field Office and members of his staff and were transported to our hotel (a magnificent new Hilton) by helicopter. We were told that otherwise, due to distance from the airport and the hopeless traffic congestion it would have taken several hours to get to the hotel. Shortly after checking in we hosted a reception for local military and civilian dignitaries at Fort Buckner Officers' Club.

We benefited from another full and action-packed program on Okinawa the next day. Briefings on the activities of all four service branches were first on the agenda. These were unusually interesting and the day was particularly eventful inasmuch as we were witnessing the first anniversary of reversion of the island to Japanese control. Next we witnessed an amphibious demonstration by the Marines, toured Kadena Air Base, and the Machinato Service Area. At the Fort Buckner Museum we witnessed a presentation on the battle of Okinawa, which brought back many memories to some of us, and then made a quick tour of the island, visiting some of the spots where history was made in World War II. General Maples escorted us to the airport Thursday morning and saw us off for Taipei, Taiwan on an early morning flight.



OKINAWA: DOCA members tour truck rebuild facility at Machinato Service Area.

[illegible] lunch for Major General John W. Barnes, Chief of the Military Assistance Advisory Group, and U.S. Ambassador Walter H. McConaughy as well as other military personnel. The Ambassador gave an absorbing talk covering the political atmosphere in the Republic of China which was enlightening and most encouraging. Ambassador McConaughy represents another example of a brilliant career diplomat whose presence in Taiwan and in other Asian countries has for many years provided lustre and outstanding credit for our country. After lunch we went to Headquarters U.S. Taiwan Defense Command where we were briefed on its missions and operations and the Military Assistance Advisory Group, China. We toured the plant of Tatung Engineering Corporation, an extremely modern electronics industry complex owned and operated entirely by the Chinese. The DOCA hosted reception that evening provided us with still another opportunity to meet informally with top military and civilian officials of the U.S. and the Republic of China, including Premier Chaing Ching-Kuo, the eldest son of Chiang Kai-Shek.

We called at the Chinese Ministry of Defense on Friday morning for a conference with General Louie Yen-Chun, Vice Chief of the General Staff. Following this call, we visited a local plant of Texas Instruments, Inc., and after a tour of that very modern plant went to the Chinese Armed Forces Club where we were luncheon guests of General Lai Ming-Tang, Chief of the General Staff of the Republic of China. It was pleasant talking with the General and members of his staff during a relaxing and authentic Chinese meal.

In the afternoon we called at Headquarters of the Chinese Combined Service Forces, where we were met by Lieutenant General Lu Tse-Jen, Deputy Commander in Chief, and toured the Combined Service Forces Exhibit Hall. Then to the Automotive Rework Facility where battle damaged equipment is completely renovated and rebuilt as good as new at a fraction of the cost of replacement.

On Saturday morning May 19th we spent an interesting hour or so at the National Palace Museum where we were given a visual idea of the cultural and artistic achievements of China over a period of about 4000 years; then to the airport for the flight to Hong Kong via Cathay Pacific Airlines.

Hong Kong was another stop designed primarily for rest and relaxation. From our arrival Saturday afternoon until departure Tuesday morning, there was no official program except a briefing at the U.S. Consulate on Monday morning and we welcomed this free time after the exciting and rigorous missions of the week behind us. Hong Kong is still a fabulous place, with more and more tourists arriving every month. Over 100,000 entered during the month of March, the Japanese topping the list with 44,000 and the United States coming in second with 15,000. The Consulate briefing on Monday, opened up by Consul General David Osborn with a general rundown on the status of "China Watching," and political and economic briefings by the experienced and astute members of his staff, gave us a good picture of the changing conditions in Red China as well as a valuable prognosis of the future impact of our detente with that nation.

The General Manager of our hotel (The Excelsior-a new and very fine hotel) hosted a delightful reception for us on Monday evening, which was an extra added attraction not originally included in the program.

We left Hong Kong Tuesday morning, much rested and with a considerable increase in baggage weight, and arrived in Saigon at noon. In Saigon we ran into the only real problem we encountered on the trip when it was discovered that visas for three members had been incorrectly dated by the South Vietnam Embassy in Washington and the customs officials would not clear them for

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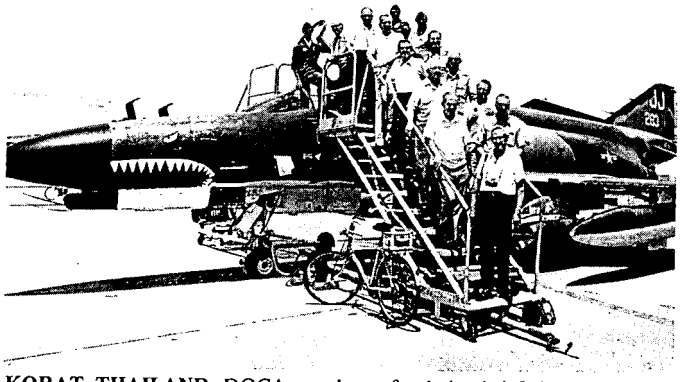
entry. Leaving the three unfortunates at the airport, the remainder of the group made a bus tour of Saigon (which was rather depressing to those of us who had visited this city in pre-war days), returned to the airport and emplaned for the flight to Bangkok.

The Bangkok program was kicked off on Wednesday morning May 23rd with a visit to the U.S. Embassy for political and economic briefings and discussions; then to the Kirin Restaurant for lunch hosted by Major General Thomas W. Mellen, Deputy Commander U.S. Military Assistance Command, Thailand. After lunch we called at Headquarters U.S. Military Command and Joint U.S. Military Advisory Group, Thailand where we were briefed on the operations of these commands.

We called at Thai Supreme Command Headquarters on Thursday morning and had a lengthy and extremely interesting discussion with His Excellency Prime Minister Thanom Kittikachorn. This was followed by a visit with Brigadier General Chatichai Choonhaven, Deputy Minister of Foreign Affairs and we enjoyed another unusually interesting discussion, heightened by his relating some of his hair-raising experiences with the Arab guerillas who took over the Israeli Embassy earlier this year and held him as one of their two hostages.

Next we visited Headquarters of the Southeast Asia Treaty Organization (SEATO) where we met with the recently appointed Secretary General Sunthorn Hongladorum who welcomed us and then presided at a question and answer period which followed briefings on the organization by members of his staff. The DOCA hosted reception was held on Thursday evening, during the course of which we benefited greatly from personal exchanges on current matters of concern with the many key governmental and military leaders present.

The last day of the trip started off with a breakfast with members of the American Chamber of Commerce of Bangkok, where our own Casey Kay presented a rundown of the trip and impressions gained by our group. After breakfast we flew to the up-county base at Korat, a Royal Thai Air Force Base where the 388th and 354th Tactical Fighter Wings of the U.S. Air Force are based. It was exciting to be in the "heart of the battle" where planes are taking off daily on combat missions, and to talk with the men who fly them. Like all military men we meet on our trips, none of them like war nor do they enjoy participating in it, but all are extremely dedicated and highly motivated—certainly a group of young men of whom we can all be proud.



KORAT, THAILAND: DOCA members after being briefed on missions of 388th Tactical Fighter Wing of U.S. Air Force.

On return to Bangkok from Korat, the DOCA orientation visit to the U.S. Pacific Command was completed, and members started departing for various destinations, some going on around the world, some returning via the South Pacific, and a few flying directly back to the United States.

This was another memorable DOCA trip, particularly timely in view of the current military situation in this area and by reason of our changing posture throughout Southeast Asia. Each of us formed his own conclusions as a result of participating in this mission but all agree that we had a rare opportunity to gain first-hand knowledge of the situation in the Far East. We also acquired a much better understanding of the impact of our changing presence there and sampled the opinions of leading figures in the countries within that important area. We were blessed with the opportunity of receiving very thorough and frank discussions not only at the hands of our own people but also with military and political officials of each of the countries we visited. We don't believe that this could have been made possible in any other way except through a DOCA trip.

REGION V MEETING
U.S. AIR FORCE ACADEMY—NORTH AMERICAN AIR DEFENSE COMMAND
April 19-20, 1973

Twenty five members who attended this meeting checked in at the Garden of the Gods Club in Colorado Springs during the afternoon and evening of Wednesday, April 18th.

On Thursday morning we traveled by bus to the Air Force Academy. Lieutenant General A.P. Clark, Superintendent of the Academy, welcomed us on arrival and gave us a briefing on the Academy and its progress over the past several years.

After a question and answer period, we made a tour of the Academy facilities, including the Cadet Gymnasium and Field House, Arnold Hall, and the Fabulous Cadet Chapel.

The tour ended at Mitchell Hall, the Cadet dining facility, where we were assigned Cadet escorts, observed the noon meal formation of the Cadets, and had lunch with our escorts. Following lunch, we toured some of the Cadet classes on their regular schedule.

We left the Academy with a real appreciation of the high caliber of our future Air Force Officers and the excellent training and education they receive in preparation for their service careers.

We returned from the Academy to the Garden of the Gods Club, and hosted our usual reception at the Club that evening.

On Friday morning we visited the North American Air Defense Command (NORAD) in the Cheyenne Mountain Complex. Starting with welcome and remarks by General Seth J. McKee, Commander in Chief NORAD, we were briefed on Soviet Capabilities; Mission, Operation and Current Aerospace Defense Operations; and the Continental Air Defense Command SAFEGUARD System.

COLORADO SPRINGS: DOCA members tour Cheyenne Mountain Complex of North American Air Defense Command.

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We were then briefed on the Cheyenne Mountain Complex itself, and following the briefing taken for a tour of the complex, including a stop at the Command Post from which the Commander in Chief of NORAD and his staff would direct the air defense of North America. At the Command Post, we were given a demonstration of a typical air defense problem which was very enlightening.

The missson of NORAD is "to defend the North American Continent against air attack, to defend against those enemy forces that are already launched and enroute to their targets." From what we saw on our short visit, we were assured that the force of dedicated men and women who make up the NORAD team are capable of ably carrying out this mission. We took this thought with us when we departed Colorado Springs on completion of this very interesting meeting on Friday afternoon, and were vividly reminded of what we had learned when President Nixon recently placed our forces on alert in connection with the Middle East crisis.

U.S. SOUTHERN COMMAND, PANAMA
March 18-23, 1973

The first organized activity for DOCA in 1973 was the visit to the U.S. Southern Command in Panama. Twenty-two members assembled in Miami, Florida, on Sunday, March 18th, for the flight to Panama. We were met on arrival by members of the staff of the Commander in Chief, U.S. Southern Command. After courtesy customs clearance which had been arranged for us, and a warm welcome by Major General John B. Henry, USAF, Chief of Staff, we were driven to quarters at Albrook Air Force Base—a substitute for accommodations at the El Panama Hotel, which had been reserved in advance but cancelled by the Panama Government due to a meeting of the United Nations Security Council then in progress in Panama. After assignment to quarters, we were briefed on the program that had been prepared for us, and were then left on our own for the remainder of the day.

The official program began Monday morning with a briefing on the overall command by General William B. Rosson, USA, Commander in Chief. General Rosson gave us an unusually informal and comprehensive rundown on every facet of the command, including its impingement on the political, economic and military situation in the Republic of Panama and the Canal Zone. We were struck with the vast area of responsibility of this command, and the peculiar sensitivity of the area which has always faced the Communist threat and, particularly at this time, has many problems constantly confronting those responsible for coordinating U.S. activities in the area. Although the Command is primarily concerned with the defense of the Panama Canal, it is also engaged in an extensive program of military training and assistance aimed at improving the capability of U.S.and Latin American forces to deter or counter aggression in any form—from within or without. In addition, through support of civic action, the Command helps combat the forces of Communism that continue to threaten the peace and prosperity of the Western Hemisphere.

From General Rosson's Headquarters we went to the enlisted men's dining facility for lunch with personnel of Albrook Air Force Base, then made a sightseeing tour through parts of the Canal Zone, Panama and Old Panama which provided a good orientation on the geography of the area. We were guests of General Rosson at a delightful reception at the Fort Amador Officers' Club that evening.

On Tuesday morning we went first to the Inter-American Air Force Academy where we were briefed on the missson of the Academy—to train members of the Armed Forces of Latin American countries in aircraft maintenance, communications and electronics, and aircraft instruments—then toured the school and observed the practicalities of student instruction and how these [illegible] weeks of intensive instruction they receive, of going into technical jobs within their respective armed forces or civilian industry. It is worthy of note that many of the high ranking military personnel and even some governmental administrators in most of the Central and South American countries, including some within Chile, are graduates of this school.

Next stop was the Cartographic School of the Defense Mapping Agency's Inter-American Geodetic Survey, which provides instruction in subjects covering the entire cartographic spectrum, including applications of remote sensing, satellite imagery, map making, etc. After a briefing and tour of the school, we had lunch with the Senior Non-Commissioned Officers at their Club.

On Tuesday afternoon we called at the U.S. Embassy in Panama City where we had a timely briefing by Ambassador Robert M. Sayre on the situation then existing between U.S. and Panamanian Governments, and the very delicate negotiations being conducted in the United Nations Security Council. From the Embassy, we proceeded to the Canal Zone Administration Building where Governor David S. Parker briefed us on the history, background, operations and outlook for the Panama Canal, including a possible alternative solution to the canal problem. Our next stop was at Miraflores Locks where we observed the transit of a large merchant ship through the locks. Finally, we boarded the Canal Zone launch Las Cruces, were joined by local military and civilian officials and their wives, and made a partial transit of the canal, with music, refreshments and dinner on board.

Wednesday morning started with a helicopter flight from the Pacific to the Atlantic side of the Isthmus. Visibility was excellent and we were able to view from the air various ships transiting the canal at different points along the route. We landed at Fort Sherman, on the Atlantic side, and went to the Jungle Training Center where we were briefed on the operation of the center and observed demonstrations of jungle survival techniques. We had samples of jungle food, such as monkey and iguana, and toured the Center's zoo which contains many examples of wildlife that is encountered in the jungle.

Travelling to the ruins of old Fort Lorenzo, we had lunch on C-rations, then boarded Army landing craft for a trip down the Chagres River to observe demonstrations of various jungle operations and survival techniques which had been arranged for our benefit.

We returned to Fort Lorenzo, then by bus to Gatun Dam enroute the railroad station where we boarded the Panama Railroad Governor's Coach for the return trip to the Pacific side. Mr. Herbert B. Thompson, Counselor to the U.S. Embassy, hosted a reception for us that evening in his residence in Panama City.

The orientation visit to the Southern Command was completed on Wednesday, but most of us stayed over through Thursday for a trip to the San Blas Islands, a fishing trip and a golf game which had been arranged by the Command. On Thursday evening we entertained our military and civilian hosts at a reception at the Albrook Officers' Club.

We left Panama with an added sense of the importance of the U.S. Southern Command, and a great appreciation for the splendid way in which all segments of the command handle their tremendous responsibilities. Additionally, we were made clearly aware of the sensitivity from a defense standpoint of the delicate negotiations which are taking place with respect to the future role of the United States in the control and operation of the Canal. What eventuates from these discussions will certainly have a profound effect from a military and defense standpoint for many years to come.

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