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22 May 1948.

MEMORANDUM FOR THE DIRECTOR:

For some time I have felt that the proposal to appoint a "Director of Special Studies" for the purpose of coordinating and directing all covert activities other than espionage and counterespionage was foreign to the best interests and policy of the Joint Chiefs of Staff - - but had not been brought directly to their attention. The fact that the service secretaries, at the recent Security Council Meeting, seemed to be against the idea is an indication that the matter must have been brought to their attention by someone. Since the matter has now been temporarily deferred I would like to have your concurrence in my talking with General Gruenther and General Todd jointly - along the following lines:

1. Central Intelligence feels that such covert activities as Guerrilla Warfare, Sabotage, Deception, etc., are matters of primary interest to the Joint Chiefs of Staff with an "assist", during one phase of their activities, by the CIA. We feel that these activities should be phased as follows:

a. The training of personnel for emergency and war time operations in these fields should be done by the Army, Navy, and Air Forces. The CIA would, if required, assist in this training by providing instructors in certain specialized phases of the instruction.

b. Prior to the arrival of our occupational or invasion forces in any area the subject activities to be carried out by CIA in connection with their other clandestine operations.

c. Operational control of these activities to be assumed by the theatre or area commander upon arrival of our occupational or invasion forces in any area.

2. CIA feels that the general plan noted above is in consonance with the planning of the JCS.

3. CIA feels that the establishment of a new Agency or Group to coordinate all covert operations other than espionage and counterespionage might well complicate the emergency implementation of the general plan noted - - since it would be a civilian agency inclined to its own exploitation.

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