

27 OCT 1947

Mr. David Caulkins  
Price Hall  
Lehigh University  
Bethlehem, Pennsylvania

Dear Mr. Caulkins:

Your recent letter to the Secretary of Defense relative to a proposed intelligence organization has been forwarded to this Agency for reply.

Your interest in the National Security and your action in bringing this carefully thought out plan to our attention are very much appreciated. You may be assured that it will be given full and deliberate consideration.

Very truly yours,

*15/ RHN - slip 10-27-47*

cc:  
✓ Director's Office  
Executive Registry  
Central Records

R. H. HILLENCOETTER  
REAR ADMIRAL, USN  
DIRECTOR OF SPECIAL INTELLIGENCE

17 October 1947

Dear Mr. Caulkins:

Thank you for your letter relative to  
an intelligence organization.

I have referred it to the Director of  
Central Intelligence for his information and con-  
sideration.

Sincerely yours,

James Forrestal

David Caulkins, Esq.  
Price Hall  
Lehigh University  
Bethlehem, Pennsylvania

OSD: 100:5:ms

cc:

1-Director's Office  
1-Executive Registry  
1-Central Records  
Orig. to Central Records

Price Hall  
Lehigh University  
Bethlehem, Pa.

Secretary of Defense  
Pentagon Bldg.  
Washington, D.C.

Dear Sir:

This letter will attempt to prove the desirability of setting up the framework of an underground organization to be used in World War three.

At present the possibilities of a third World War are greater than they were a month ago, and the future indicates nothing but further increases in the friction between the United States and Russia. The present world situation and apparent future prospects seem to point only one way - war.

If this war comes, I believe it will take the following two-phase form:

First phase: The use, without warning, of mass destruction weapons by the aggressor with the intention of preventing effective counter-use of such weapons and crippling the war effort of the attacked country.

Second phase: Invasion and occupation of what is left of the attacked country.

The underground would be used in the event of such an invasion. Its functions would be as follows:

Intelligence: Underground agents concealed among the civilian population behind enemy lines could gather and transmit precise, detailed military information to our forces. Such intelligence would be very valuable in the prosecution of a defensive war. The valid objection that the Russian M.V.D. could crush any underground may be raised at this point. This may be true about "any underground", but the organization I advocate would consist of trained men planted among America's civilian population so early that they would be undetectable as secret agents. They would have secret caches of arms and equipment, secret methods of communication, and the means of producing perfect forgeries of enemy documents. These agents would be members of an organization so set up that any member or group of members caught would know as little as possible about the organization and its operations. An underground of this type would be next to impossible to eliminate. As an

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example of the difficulties of destroying an underground, it will be noted that the Nazis, although they used every conceivable measure, never succeeded in crushing the French Underground in spite of the fact that it was organized after the occupation - a very difficult operation.

Operations: Such an organization could carry out raids to destroy enemy installations, assassinate key enemy personnel, disrupt enemy communications, and sabotage enemy equipment. These operations and many others could be carried out by a well organized underground.

However, any such organization would have to be built up now to insure its successful operation when needed. The key-note of the underground would have to be secrecy. Secrecy now, and from now on, concerning all phases of the organization including its existence. Its personnel should be, I believe, recruited from Army officer material. Each candidate should get a rigid loyalty check and extensive training in espionage. As I see it, the organization in its final form would consist of agents scattered all over the country leading normal lives and accepted as permanent residents in their various localities. Secret caches of arms and equipment would be placed in strategic locations throughout the nation.

In the advent of World War three, and invasion, those agents in the invaded areas would each recruit a previously selected group of the citizenry as underground members. The agent would purposely **appear** to those under him to be doing this on his own initiative. Thus the peacetime strength of the underground would be increased several fold.

I am convinced that if an organization of the type I have outlined is set up secretly, and now, it will prove invaluable in the years to come.

Very truly yours,

David Caulkins (signed)

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