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25 July 1951

MEMORANDUM FOR: THE DIRECTOR

SUBJECT: Tentative Organization of the Staff of the Psychological Strategy Board

1. Prior to Mr. Gordon Gray's entry on duty with the PSB, a working group representing State, Defense and CIA drew up a paper recommending the functions and initial organization of the PSB Staff. The major disagreement encountered by this group concerned the general concept of the PSB and revolved around a paper written by General Magruder. Under the view expressed by the State, CIA and Joint Staff representatives, the PSB and its Staff would emphasize the function of coordination among existing agencies. Under the view advanced by the Defense representative (and in General Magruder's paper), the PSB and its Staff would itself systematically program and control the psychological strategy of the Cold War.

2. This difference has never been directly resolved, but the current organizational planning work being done by Mr. Gray's temporary Staff bids fair to decide the matter indirectly and in line with the views expressed in General Magruder's paper.

3. The purpose of this memorandum is to call this development to your attention and to suggest that you may wish to raise the matter again with the PSB. You will remember that at the last meeting of the Board (2 July 1951), Mr. Gray was not yet prepared to discuss the problem.

[Redacted Signature Box]

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(JAMES Q. REBER
Assistant Director
Intelligence Coordination

cc: D/DCI
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Handwritten initials