Approved For Release 2007/05/16 : CIA-RDP83M00914R001900230033-5

EXECUTIVE SECRETARIAT

Routing Slip

TO:

		ACTION	INFO	DATE	INITIAL
1	DCI		✓ w/att		
2	DDCI		✓ "		
3	EXDIR				
4	D/ICS				
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7	DDO				
8	DDS&T				
9	Chm/NIC	✓	w/att		
10	GC				
11	IG				
12	Compt				
13	D/EEO				
14	D/Pers				
15	D/OEA				
16	C/PAD/OEA				
17	SA/IA				
18	AO/DCI				
19	C/IPD/OIS				
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	SUSPENSE		Date		

Remarks:

[redacted]

Executive Secretary

12/7/83

Date

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25X1

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Executive Registry
82-13361

7 December 1982

MEMORANDUM FOR: Chairman, National Intelligence Council

FROM: Director of Central Intelligence

SUBJECT: National Intelligence Products

1. Pursuant to our discussion on Friday, this will provide you with some specifics on how the NIC process needs to be improved. There is a growing perception that we have been losing ground after accomplishing significant improvement in the national estimates and the process by which they are produced.

2. On leaving for Europe in early November, I asked [redacted] to evaluate this perception and when I returned he gave me the seven-page memorandum of 15 November which is attached. 25X1

3. I believe what we need is:

- Closer management and more careful and frequent review of the projects on which the NIOs are working.

- Greater effort on the part of the NIC leadership to use the NIC as a collegial body to critique important estimates.

- Stronger intervention in the drafting and coordination process to (a) bring out divergent views, and (b) reduce the wordsmithing.

- Greater effort to engage the interests and bring out the views of NFIB principals at an earlier stage.

- Closer editing to make the estimates briefer and more crisp, and

- More involvement by the Chairman and the NIOs in each estimate to provide quality control, get more vigorous use of evidence and more far-ranging perception and evaluation of alternative possibilities and outcomes and achieve greater policy relevance.

4. Finally, the Chairman and the Vice Chairman should know more quickly when an estimate is floundering and accelerate and step in to keep it on target and on schedule.

5. The recruitment of new blood into the NIC has also been disappointing.

William J. Casey

[redacted] 25X1

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