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IAC-M-150  
4 May 1954

**INTELLIGENCE ADVISORY COMMITTEE**

Minutes of Meeting held in Director's  
Conference Room, Administration Building,  
Central Intelligence Agency, on 4 May 1954

Director of Central Intelligence  
Allen W. Dulles  
\*Presiding

[Redacted Name]

\*Presiding

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**MEMBERS PRESENT**

- Mr. W. Park Armstrong, Special Assistant for Intelligence,  
Department of State
- Brigadier General John M. Willems, acting for Assistant Chief  
of Staff, G-2, Department of the Army
- Rear Admiral H. C. Daniel, acting for Director of Naval  
Intelligence, Department of the Navy
- Major General John A. Samford, Director of Intelligence,  
Headquarters, United States Air Force
- Brigadier General Edward H. Porter, Deputy Director for  
Intelligence, The Joint Staff
- Dr. Charles H. Reichardt, Atomic Energy Commission  
Representative to the IAC
- Mr. Meffert W. Kuhrtz, acting for Assistant to the Director,  
Federal Bureau of Investigation

**ALSO PRESENT**

- Mr. Robert Amory, Jr., Central Intelligence Agency
- Mr. Huntington D. Sheldon, Central Intelligence Agency
- \*Dr. H. Marshall Chadwell, Central Intelligence Agency
- [Redacted Name] Central Intelligence Agency
- [Redacted Name] Central Intelligence Agency

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\*Part of meeting

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[Redacted] Central Intelligence Agency  
[Redacted] Central Intelligence Agency

Dr. Allan Evans, Department of State  
Lt. Colonel Vasco J. Fenili, Department of the Army  
Lt. Colonel James P. Barry, Department of the Army  
Lt. Colonel H. N. Maples, Department of the Army  
Captain N. E. Smith, USN, Department of the Navy  
Mr. Lawrence Healey, Department of the Navy  
Brigadier General Millard Lewis, United States Air Force  
Colonel Donald H. Ainsworth, United States Air Force  
Colonel John J. Morrow, United States Air Force  
Colonel Robert Totten, United States Air Force  
Mr. Donald F. Benjamin, United States Air Force  
Mr. Samuel S. Rockwell, United States Air Force  
Rear Admiral Edwin T. Layton, The Joint Staff  
Colonel Samuel M. Lansing, The Joint Staff  
Captain Ray E. Malpass, USN, The Joint Staff

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[Redacted]

Secretary

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Approval of Minutes  
(IAC-M-149, 28 April)

1. Action: Approved.

Progress Report,  
Ad Hoc Committee (Watch)  
(IAC-D-6/1 (Revised)  
26 April 1954)

2. Action: Approved the ad hoc committee's recommendations as follows:
  - a. The Terms of Reference (attachment 1) were approved as amended, subject to final concurrence by the FBI member before issuance as DCID 1/2.
  - b. Implementation of the Terms of Reference and activation of the Indications Center (see attachment 2) should be effected on 1 July 1954 or earlier if practicable .
  - c. The Ad Hoc IAC Committee (Watch) should continue in existence at least until activation of the Indications Center, should continue supervision of the preparation of the Indications Intelligence Plan (see attachment 3), should prepare for the convening of the proposed conference to systematize and coordinate collection of indications information and intelligence, and should continue its examination of relevant systems, procedures, and channels. The ad hoc committee, in its continuing examination of channels for transmission of warning, was asked to develop procedures to insure timely alerting of IAC members, IAC agencies, and other appropriate Government bodies.
3. Discussion: Mr. Dulles stressed the great importance of adequately performing the watch function, as exemplified by its recognition in NSC 162/2 as a major intelligence objective. He proposed to take up with the Council, on the basis of this paper as issued, how materials available to the NSC and Government agencies may be provided to the Watch Committee in connection with performing its mission and functions.
4. It was brought out by discussion of proposed changes to the draft terms of reference that it is desirable sharply to focus the watch function as one of providing maximum prior warning of the imminence of hostile action. At the same time, the watch machinery must have unrestricted

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access to a great variety of materials in order to perform that function. Experience has shown that without such access, and without recognition of the high priority to be accorded the watch process, that process tends to become static.

5. Various members commented on the subordinate relation of the Watch Committee to the IAC. It was recognized that the Watch Committee could present to the IAC any problem, substantive or procedural, affecting its operation and that the IAC's review of the Watch Committee's operation would tend to prevent the development of misunderstanding as to the Watch function or product.

6. It was understood that the proposed approach to field intelligence activities would include non-military as well as military activities.

Review of Intelligence Sections  
of Annex to NSC Action No. 1074-a  
(Memo to IAC from ONE dated  
30 April; IAC-M-147)

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7. Action: [redacted] in Mr. Dulles' absence, ascertained the members' current views in the light of developments since the IAC meeting of 5 April and in the light of an additional assumption. He circulated an ONE memorandum to the Director of 3 May and undertook to notify the members' views to the DCI, who may request additional consideration of the problem.

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Secretary's Note:

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NIE 63-54, "Consequences Within Indochina of the Fall of Dien Bien Phu," was released [redacted]

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