

*Wants to take up book  
when he is*

Noted by DCI  
*8 Jan 60*

Executive Registry  
**11-9971**

15 December 1959

MEMORANDUM FOR THE RECORD

SUBJECT: Report by J. Patrick Coyne on Meeting of Gen. Hull and Mr. Coyne with Messrs. Stans, Staats and Macy of the Bureau of the Budget

1. Mr. Coyne reported to the DCI and the undersigned on his lengthy discussions with Messrs. Macy and Ecker regarding the Bureau of the Budget's desire to do a survey of the intelligence community starting with the NSCIDs, DCIDs, the USIB and its subcommittees, examining the over-all picture of coordination. His report is almost identical to that of Col. White in his 7 December memorandum of his meeting with Bureau of the Budget representatives.

2. Mr. Coyne said that as a follow-up to this he and Gen. Hull met with Mr. Stans at 1000 on 14 December. Stans said he had told the President that he had 10 or 12 surveys in mind and the President told him to go ahead. Stans then related what he had in mind as far as the communications and the intelligence studies were concerned and, according to Coyne, Stans' view was not as broad or comprehensive as that which had been earlier proposed by Macy. Stans told Gen. Hull that since the intelligence community spent nearly [redacted] he felt that a broad look at coordination was required. Gen. Hull said that while he did not wish to be obstructive in this matter, he thought Mr. Stans should realize that this was precisely the area the President's Board had been covering in the last three years. Gen. Hull then used the annex of the report to the President to give Mr. Stans a general indication of the types of recommendations the Board had made. Mr. Stans then asked if the Bureau of the Budget could see the semiannual reports to the Board or the Board's reports to the President and the replies to these reports. Gen. Hull said he considered these to be privileged documents and suggested that Mr. Stans address this request to the President, but that, on the other hand, Mr. Coyne would be very glad to discuss these matters with Bureau of the Budget representatives, and that he would be happy to provide them any assistance that he could.

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Addenda. At 1000 on 15 December Mr. Coyne called to say that Mr. Ecker of the Bureau of the Budget had already called him to ask to

*no State...*

see the semiannual reports. Coyne said he had advised Ecker that it was not his understanding that these reports were to be made available to the Bureau of the Budget. He said he did not want to seem obstructive, but he thought it had been made clear in the previous day's meeting that these were considered to be privileged documents. He said he would be glad to discuss with Ecker specific subjects but he could not make Board documents available. Coyne said he had telephoned Gen. Hull in New York and reconfirmed this position.



Wymán B. Kirkpatrick  
Inspector General

cc: DCI ✓  
DDCI  
DD/P  
DD/S

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Membership & Schedules

Membership and Briefings

S-E-C-R-E-T

Regular Participants in

Joint Study Group

Members:

Mr. Lyman B. Kirkpatrick, Chairman, CIA, 231 Admin.,  25X1

Mr. Allan Evans - State, 6535 New State Extension, 182-x-2133

Gen. Graves B. Erskine - Defense, 3E114 Pentagon, 11-x-53333

Mr. Robert Macy - Bureau of the Budget, 432 $\frac{1}{2}$  Executive Office Bldg.,  
113-x-2095

Mr. James Lay - National Security Council, 300 Executive Office  
Bldg., 113-x-2203

Observers:

Mr. Patrick Coyne - President's Board of Consultants on Foreign  
Intelligence Activities, 297 Executive Office Bldg., 113-x-2258

Staff Assistants:

Mr. William McAfee - State, 7327 New State Extension, 182-x-5795

Mr. Thomas W. Davis, Jr. - State, 7824A New State Extension, 182-x-5036

Dr. John Gigrich - Defense, 3E1088 Pentagon, 11-x-74317

Mr. William A. Smith - Defense, 3E1088 Pentagon, 11-x-74317

Mr. Frank Ecker - Bureau of the Budget, 492 Executive Office Bldg.,  
113-x-2131

Mr. Ben Ellington - Bureau of the Budget, 492 Executive Office Bldg.,  
113-x-2131

Mr. A. Russel Ash - National Security Council, 386 Executive Office  
Bldg., 113-x-2260

S-E-C-R-E-T

The following is a list of members, staff assistants, secretaries, and one security officer making the Joint Study Group European Trip.

Members:

Mr. Lyman B. Kirkpatrick, Chairman, CIA

Mr. Allan Evans - State

Gen. Graves B. Erskine - Defense

Mr. Robert Macy - Bureau of the Budget

Mr. James Lay - National Security Council

Mr. Patrick Coyne - President's Board of Consultants on Foreign Intelligence Activities

[Redacted]

Staff:

Dr. John Gigrich - Defense

Mr. Wm. A. Smith - Defense

Mr. Frank Ecker - Bureau of the Budget

[Redacted]

Security Officer:

[Redacted]

Secretaries:

[Redacted]

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SUMMARY OF JSG MEETINGS

<u>Meetings</u>	<u>Organizations</u>	<u>Subject</u>	<u>No. of People Included</u>
10 July			
18 July	CIA	Organization & Mission	3
19 July	DOD/OSO	"	3
20 July	G-2, Army	"	5
21 July	ONI	"	4
22 July	Air Force	"	5
25 July	J-2, Joint Staff	"	2
26 July	NSA	"	4
27 July	NSG	"	4
29 July	AEC	"	2
29 July	FBI	"	2
1 August	AFSS	"	
2 August	CIA	"	4
3 August	SAC	"	
4 August	SAC	"	
5 August	ATIC	"	
9 August	RQM-ONI	Requirements	1
"	" CIA	"	1
"	" ACSI	"	1
"	" Air	"	1
"	" J-2	"	1
10 August	" State	"	1
"	" GMAIC	"	1
"	" NIS	"	1
11 August	" ORR	"	1
"	ORR		1
"	ONI		1
"	CIA		1
"	Air	"	1
"	Navy	"	1
"	Army	"	1
12 August	CIA/ORR	Rqms. Register	1
"	Army	Attache Rqms.	1
"	Navy	Attache System	1
15 August	CIA/DDI	High Priority Rqms.	1
"	CIA/DDP	IPC, etc.	1
"	"	Clandestine Collection	3
"	ONI	SIGINT Rqms.	1
16 August	CIA/ONE	PNIO's	1
"	CIA/OSI	S&T Rqms.	1
"	CIA/OCI	COMINT Rqms.	1

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<u>Meetings</u>	<u>Organizations</u>	<u>Subject</u>	<u>No. of People Included</u>	
16 August	NSA	COMINT Rqms.	1	
17 August	CIA/OO	Rqms.	2	
"	CIA/OCR	"	1	
"	Army, ACSI	"	1	
18 August	CIA/DDP		1	
"	CIA		1	
19 August	CIA/DDP		2	
22 August	CIA/OCR		Rqms. Registry	1
"	"		Frqn. Public.	1
"	CIA/ORR	Rqms.	1	
"	DDI	CCPC	1	
"	CIA/OCI	SIGINT Costs	1	
"	CIA/DDI	Budget	1	
23 August	CIA & DOD	Cost Est.	3	
24 August	State	NSCIDs	2	
25 August	NSA	"	1	
"	Air	"	1	
26 August	Navy	"	2	
"	Army	"	3	
29 August	J-2, Joint Staff	"	2	
"	OSO/OSD	"	2	
30 August	CIA	"	3	
31 August	Army, Navy, Air, Air, J-2, State, CIA	Support to Commanders, etc.	12	
1 September	DOD	R&D	2	
2 September	NSA	"	2	
6 September	Army	"	2	
7 September	Navy	"	1	
8 September	Air	"	9	
9 September	CIA	"	3	
12 September	AEC	"	1	
"	CIA	"	1	
13 September	Army	Coordination	4	
"	Navy	"	1	
14 September	Air	"	1	
"	J-2	"	2	
"	CINCLANT	General	1	
19 September	NIC		1	
20 September	Dr. Killian	R&D	2	
21 September	Coyne	Pres. Board	1	
22 September	CIA/PIC	PIC	2	
"	Air	Photo Intell.	4	
26 September		ADP		
27 September		EUCOM		

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<u>Meetings</u>	<u>Organizations</u>	<u>Subject</u>	<u>No. of People Included</u>
27 September		SHAPE	
"		CINCUSNAVEUR	
"		Attaches	
28 September		USAFE	5
"		USAEUR	5
29 September	CIA	WE Div.	
"	"	[Redacted]	
"	State	Embassies	
30 September	CIA	EE Div.	
10 October	Army Attache		1
"	Naval Attache		1
"	Air Attache		1
"	Embassy Polit. Section		1
11 October	NSA		1
"	CINCNELM		2
"	SSO	[Redacted]	1
13 October	CIA	[Redacted]	5
"	Ambassador	[Redacted]	1
"	Minister	[Redacted]	1
"	[Redacted]	[Redacted]	1
14 October	Army Attache		1
"	Naval Attache		1
"	Air Attache		1
"	Econ. Counsellor		1
"	USAREUR Rep.		1
"	State Security		1
"	OSI		2
"	CIC		1
17 October	EUCOM		1
18 October	SHAPE		
"	SSO		2
"	SACEUR		1
19 October	Bonn Embassy		13
20 October	USAFE		10
21 October	"		2
"	OSI		1
24 October	USAREUR		15
25 October	"		5
26 October	[Redacted]		9
27 October	NSAE		5
"	AFSS		8
"	ASAE		10
"	CINCUSNAVEUR		5
28 October	CIA		1
"	ICCG		14
"	USCOB		1
"	USCOB/Ex.Off.		1

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<u>Meetings</u>	<u>Organizations</u>	<u>Subject</u>	<u>No. of People Included</u>
28 October	I.O./USCOB		1
"	513 MIG Battalion		1
"	Navy Berlin		1
"	Air Berlin		1
31 October	513 MIG	Organ. & Mission	2
"	DRC	"	2
"	CG/Fran	"	1
"	Embassy Bonn	"	3
"	CIA	"	1
1 November	London	"	
"	Minister	"	1
"	Lackey	"	1
Boat (3 meetings)	Group	JSG Report	
14 November	Army/SSO	Organ. & Mission	2
15 November	NIS	"	1
"	DDP	Roundup	2
16 November	JSG	Report	
17 November	"	"	
21 November	"	"	
22 November	"	"	
23 November	NSA	"	
24 November	Gen. Walsh	"	5
28 November	Gen. Willems	"	1
29 November	JSG	Report	
30 November	Lowrance	Roundup	3
1 December	JSG	Report	
2 December	Cumming	Roundup	1
"	Breitweiser	"	2
5 December	Dulles	"	
6 December	Gray & Goodpaster	"2	
"	Clyde Elliot	Costs	1
7 December	Herter	Roundup	
8 December	Gates	"	
9 December	JSG	Report	
10 December	"	"	
14 December	"	Sign Report	

Revised  
15 November 1970

JOINT STUDY GROUP

SCHEDULE FOR FINAL MEETINGS

Monday, 14 November, 214 Admin. Bldg.

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2:00 to 2:45 - ACMI-300 System

[Redacted]

2:45 to 4:30 - CIA Support to Major Military Commands in the Field

[Redacted]

Tuesday, 15 November, 231 Admin. Bldg.

2:00 to 2:45 - MIS

[Redacted]

2:45 to 4:30 - Related Mission Directives System (Mr. Helms & Mr. Brown)

Wednesday, 16 November, 231 Admin. Bldg.

2:00 to 4:30 - Review of Draft

Thursday, 17 November, 231 Admin. Bldg.

2:00 to 4:30 - Review of Draft

Friday, 18 November, 231 Admin. Bldg.

~~(Gen. Brakins will be Acting Chairman)~~

~~10:30 to 12:30 - Review of Draft~~

*No meeting*

Monday, 21 November, 231 Admin. Bldg.

(Gen. Brakins will be Acting Chairman)

2:00 to 4:30 - Review of Draft

Tuesday, 22 November, 231 Admin. Bldg.

2:00 to 4:30 - Review of Draft

Wednesday, 23 November, NSA Bldg., Ft. Meade, Md.

10:00 to 12:00 - NIA/PROD

1:30 to 3:30 - Adm. Frost

Thursday, 24 November (No Meeting) Thanksgiving

Friday, 25 November, 231 Admin. Bldg.

10:30 to 12:30 - Review of Draft *Gen. Walsh*

Monday, 29 November, 231 Admin. Bldg.

2:00 to 4:30 - ACSI (Gen. Willness) - 10:00 - 12:30 - Review of Draft

Tuesday, 29 November, 231 Admin. Bldg.

2:00 to 4:30 - Air (Gen. Walsh) Review of Draft - 10:00 - 12:30

Wednesday, 30 November, 231 Admin. Bldg.

2:00 to 4:30 - Navy (Adm. Lowrance) 10:00 - 12:30 - Review of Draft

Thursday, 1 December, 231 Admin. Bldg.

2:00 to 4:30 - ~~State (Ambassador Gearing)~~ *Review of Draft* 10:00 - 12:30 Review of Draft

Friday, 2 December, 231 Admin. Bldg.

2:00 - 4:30 *Review of draft*  
10:30 to 12:30 - ~~NSA (Gen. Brentniser)~~ *Conf. General* - ~~Review of Draft~~ - 10:30 - 12:30

Sunday, 5 December, 231 Admin. Bldg.

2:00 to 4:30 - CIA (Mr. Dulles) *231 - 11:00 - Review of Draft*

Tuesday, 6 December, Executive Office Bldg.

~~2:00 to 3:00~~ - Assistant to the President for National Security  
10:00 - 11:00 Affairs (Mr. Gordon Gray) *Conf. 11:00*  
11:00 - 12:00  
~~2:00 to 4:00~~ - Director of the Budget (Mr. BRUCE STONE)

Wednesday, 7 December, New State Bldg.

2:00 to 3:00 - Secretary of State (Mr. Carter) *231 - 11:00*

Thursday, 8 December, Pentagon

2:00 to 3:30 - Secretary of Defense (Mr. Gates) *1:30 P.M. Conf Room - 11:00*  
*Conf Room - 11:00*

Friday, 9 December, 231 Admin. Bldg.

10:30 to 12:30 - Review of Draft

231 - 11.11.11  
- Conf. Room - 11

Monday, 12 December (No Meeting) Report being reproduced

Tuesday, 13 December (No Meeting) Report being reproduced

Wednesday, 14 December, 231 Admin. Bldg.

2:00 - Signing the Report

NOTE: A further discussion of the intelligence cost estimates problem with Mr. Clyde Elliott will be held during the week of 28 November from 1:00 to 2:00 P.M.

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**S-E-C-R-E-T**

**PROVISIONAL SCHEDULE OF BACKGROUND BRIEFINGS**

**FOR JOINT STUDY GROUP**

13 July 1960

Monday, 13 July, 2-4 p.m., Room 231 Admin.

Topic... "CIA Internal Structure"  
(Mr. Kirkpatrick and Mr. Amory)

To be followed by questions and discussion on relationships of DCI, CIA and USIB to Intelligence Community  
(Introduced by )

25X1

Tuesday, 19 July, 2-4 p.m., Room 231 Admin.

Topic... "DOD-OSD Responsibilities for Intelligence, including Relationships of OSD to other DOD Intelligence Offices"  
(Gen. Lansdale,  Capt. Spore, and Mr. Monroe)

25X1

Wednesday, 20 July, 2-4 p.m., Room 2C468 Pentagon

Topic... "Army Responsibilities and Internal Structure for Intelligence"  
(Maj. Gen. Fitch and others)

Thursday, 21 July, 2-4 p.m., Room 4D629 Pentagon

Topic... "Navy Responsibilities and Internal Structure for Intelligence"  
(Adm. Frankel, Capt. Sugarman, Capt. Taylor, Cmdr. Lacy)

Friday, 22 July, 10:30-12:30 p.m., Room 4B367 Pentagon

Topic... "Air Force Responsibilities and Internal Structure for Intelligence"  
(Col. Chase and others)

Monday, 25 July 2-4 p.m., (Room to be arranged) - *231 Admin*

Topic... "Joint Staff Responsibilities and Internal Structure for Intelligence"  
(To be arranged)

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Tuesday, 26 July, 10 a.m. - 4 p.m., Fort Meade

Topic... "NSA Responsibilities and Internal Structure for  
Intelligence and Organization of the National COMINT/  
ELINT Effort"  
(To be arranged)

Wednesday, 27 July 2-4 p.m., (Room to be arranged)

Topic... "The Service Cryptologic Agencies"  
(To be arranged)

Thursday, 28 July, 2-4 p.m., 6527 New State Extension

Topic... "State Department Intelligence Responsibilities and  
Structure"  
(Mr. Evans, Mr. Gatewood, and Mr. Oakley)

Friday, 29 July, 10:30-12:30 p.m., Room 231 Admin.

Topic... "The AEC and the Support of Atomic Energy Intelligence"  
(Dr. Reichardt and Dr. Scoville)

Topic... "The FBI's Participation in US Foreign-Intelligence  
Activities"

[REDACTED]

- 2 -

S-E-C-R-E-T

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First Topics, August 9 thru August 10, 1960  
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Note: Problems a (1) & (2) and b (1) are closely inter-related and represent the two sides of the over-all problem of developing better requirements guidance for collectors, and improving the responsiveness of collectors to such guidance. Briefings on these are therefore programmed as a conceptual unit; and it is expected that speakers describing requirements-development procedures will indicate how adequately these support collection response, and vice versa.

PROBLEM AREA "a": "Inter-departmental, departmental, agency and military service procedures for handling of intelligence requirements and related guidance to collectors -- with particular attention to:

- (1) Procedures for keeping down the volume of, and avoiding any unprofitable duplication in, such guidance, and the feasibility of establishing a central registry of outstanding intelligence requirements and of collection responses thereto.

BRIEFINGS:

First Session -- Tuesday, August 9th 1:45 to 4:15 P.M., 231 Admin.

[General description of how requirements are generated by individual analysts or committees, processed (screened and coordinated), and served on the collection mechanism as standing ("guide") or gap-filling ("ad-hoc") requirements. Outline of problems involved in (a) keeping down volume of and undesirable duplication in requirements, and (b) selecting which collectors are asked to service particular requirements.]

Introduction and Overview of Present

Arrangements and Problems.....Mr. Paul Borel, CIA, 30 min.

Present-status briefings on principal departmental requirements programs, procedures, and problems:

Within DOD:

Army Program.....	30 min. (Army)
Navy Program.....	30 min. (Navy)

\* Speakers listed are subject to final confirmation, or change.

Air Force Program..... 30 min. (Air)  
Progress of JCS Study for Sec/Def.... 30 min. (J/S)

Second Session -- Wednesday, August 10th, 1:45 to 4:30 P.M., 231 Admin.

Present-status briefings, cont'd:

State Dept. & For. Serv. Requirements  
Procedures and Problems.....*R. HENNEH OAKLEY*  
Mr. Oakley and others, 60 min.

CIA/Community Intelligence Requirements:

Basic Intel. Req..... [redacted] 15 min.  
Current Intel. Req..... Mr. Huntington Sheldon, 15 min.  
Atomic Energy Req..... [redacted]  
Missiles Req..... [redacted]  
Other Scientific and  
Technical Req..... [redacted]  
Economic Intel. Req..... [redacted]

25X1

25X1

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S-E-C-R-E-T

11 August 1960

Proposed Stretching-out of  
Briefings -- with Additional Briefings

Thursday, August 11th, 2:00 to 4:00 P.M., 214 Admin. Bldg.

Evaluation of field reports, updating of requirements guidance and central registries:

✓ The Air Force System, as example..... Col. Lowell May, 2:00 - ~~2:15~~ 2:20

25X1 Economic Reporting through the Foreign Service..... *Lt. Col. J. McClure, AF* [redacted] Mr. Robert Sarsfield, State, *Kenneth Oakley* 25X1

✓ Soviet Economic Penetration Program..... [redacted] 3:00 - 3:20  
[redacted] ..... [redacted] 3:20 - 3:45

Photographic Requirements and Registers..... [redacted] 25X1 3:30 - 4:00 [redacted] 25X1

Friday, August 12th, 10:30 to 12:45 P.M., 231 Admin. Bldg.

Prospects for a Central Requirements Registry..... [redacted] 25X1  
10:30 - 11:15

Some field viewpoints of present system:  
Collection & Coordination Problems at For. Serv. posts..... *ank* Mr. Robert Elwood, State, *Kenneth Oakley* 11:15 - 11:45

An Army Attache's viewpoint..... [redacted] 11:45 - 12:05 25X1

A Naval Attache's viewpoint..... [redacted] 12:05 - 12:25 25X1

Collection Activities within the U.S..... [redacted] 25X1

7/11

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S-E-C-R-E-T

15 August 1960

Revised Briefing Schedule

Week of August 15 through August 19

Monday, August 15th, 2:00 to 4:00 P.M., 214 Admin. Bldg.

PROBLEM AREA "a" (2): "Inter-departmental arrangements for selective levying of requirements on the most appropriate collection facility or facilities."

- Reconnaissance and other Highest-Priority Requirements:..... [Redacted] 25X1  
2:00 - 2:30  
Discussion 15 min. 25X1
- The SIGINT Community..... [Redacted] ONI, 2:45 - 3:15 25X1  
Discussion 10 min. [Redacted]
- Clandestine Collection..... [Redacted] 25X1

Tuesday, August 16th, 2:00 to 4:00 P.M., 214 Admin.

- Selective levying of Other Important Requirements:  
Servicing of Scient. & Tech. Req..... [Redacted] ✓ 25X1  
2:00 - 2:15  
Discussion 10 min.

PROBLEM AREA "b": USIB arrangements for:

(1) "Ensuring rapid adaptation, adjustment or re-direction of existing collection assets to meet changes in current priority of requirements and..."

Difficulties in establishing detailed priority order:

- The history of developing PNO's..... Mr. Ludwell Montague, Board of National Estimates, 2:25 to 2:45 Discussion 15 min. ✓
- Recent COMINT Efforts to refining Priorities..... [Redacted] Dep. Chm. ✓ 25X1  
COMINT Committee, 3:00 - 3:20 Discussion 10 min.
- Problems in Refining Priorities..... [Redacted] NSA Member ✓ 25X1  
COMINT Committee, 3:30 - 3:45 Discussion 15 min.

S-E-C-R-E-T

S-E-C-R-E-T

Wednesday, August 17th, 2:00 to 4:00, 214 Admin. Bldg.

Response to changing Priority Requirements, as viewed from Headquarters:

An Overview .. ..... [redacted] 25X1  
 2:00 - 2:20  
 Discussion 10 min.

Domestic Collection Assets and their  
 quick responses..... [redacted] 25X1  
 2:30 - 3:00  
 Discussion 10 min.

SIGINT responses to Army needs, as  
 example... .. Brig. Gen. John Davis, 3:10 - 3:45  
 Discussion, 15 min.

Thursday, August 18th, 2:00 to 4:00 P.M., 214 Admin. Bldg.

Response to changing Priority Requirements, as viewed by collectors: 25X1

SIGINT responses..... [redacted] NSA, 2:00 - 2:20  
 Discussion 10 min.

For Clandestine Collectors..... [redacted] 25X1  
 2:30 - 2:45  
 Discussion 10 min.

[redacted] 25X1

[redacted] 25X1

[redacted] 25X1

Foreign Language Exploitation..... Mr. J.J. Bagnall, Chm., Com. on  
 Exploit. of For. Language Publi-  
 cations, 3:45 - 3:55  
 Discussion 5 min

S-E-C-R-E-T

25X1

S-E-C-R-E-T

Friday, August 19th, 10:30 to 12:45 P.M., 231 Admin. Bldg.

Foreign Publications Procurement Program... [redacted] Chairman, PROCIB, 10:30 - 10:50 Discussion 10 min.

25X1

Generation of Requirements for ORR Research and supporting Collection..... [redacted] 11:00 - 11:15 Discussion 5 min.

25X1

PROBLEM AREA "b" (1) Cont'd: USIB arrangements for:

"...for deciding upon and supporting expansion of existing collection facilities, or development of new facilities needed to meet new agreed high-priority requirements."

Present USIB arrangements:

Use of the CCPC..... Mr. Robert Amory, Chairman, CCPC, 11:20 - 11:35 Discussion 10 min.

Study of SIGINT costs for better defense of SIGINT needs..... Mr. Huntington Sheldon, OCI/CIA 11:45 - 11:55

[redacted] NSA, 11:55- 12:05 Discussion 10 min.

25X1

The Argument for central defense of budget proposals for intelligence purposes..... Mr. Robert Amory, DDI/CIA 12:15 - 12:30 Discussion 15 min.

S-E-C-R-E-T

S-E-C-R-E-T

BRIEFING SCHEDULE

WEEK OF 22 AUGUST THROUGH 26 AUGUST

Monday, 22 August, 2:00 to 4:00 P.M., 214 Admin. Bldg.

Foreign Publications Procurement Program..... [redacted] 25X1  
Chm., PROCIB, 2:00 - 2:20  
Discussion 10 min.

Generation of Requirements for ORR  
Research and supporting Collection..... [redacted] ORR/CIA  
2:30 - 2:45 25X1

PROBLEM AREA "b" (1) Cont'd: USIB arrangements for:

"...for deciding upon and supporting expansion of existing collection facilities, or development of new facilities needed to meet new agreed high-priority requirements."

Present USIB arrangements:

Use of the CCPC.....Mr. Robert Amory  
Chm., CCPC, 2:45 - 3:00

Study of SIGINT costs for better  
defense of SIGINT needs.....Mr. Huntington Sheldon  
JCI/CIA, 3:00 - 3:15  
[redacted] NSA, 3:15 - 3:30 25X1

The Argument for central defense of  
budget proposals for intelligence purposes.....Mr. Robert Amory  
DDI/CIA, 3:30 - 3:45

General Discussion - 3:45 - 4:15

PROBLEM AREA 2.b.(2):

"Periodic community evaluation (including the appraisal of dollar and man-year inputs) of the foreign intelligence effort as a whole -- with particular attention to improving the total program balance from the geographic and functional points of view, and to increasing efficiency and eliminating any unprofitable duplication in the utilization of intelligence resources."

S-E-C-R-E-T

S-E-C-R-E-T

Tuesday, 23 August, 2:00 to 4:00 P.M., 214 Admin. Bldg.

- 1. History of the Cost Estimates Program.....Mr. Edward Saunders  
Chm., Cost Est. Comm.  
2:00 - 2:15
- 2. Work on FY-1959 data..... 25X1  
2:15 - 2:45
- 3. Basic problems in development of cost  
estimates in the DOD..... 25X1  
OSO/OSD  
2:45 - 3:15
- 4. Plans for future improvement..... 25X1  
3:15 - 3:30
- 5. Round-table discussion.....3:30 - 4:00

NOTE: The Staff plans to schedule further briefings on this problem area after the Group's European trip.

PROBLEM AREA 2.d.:

"The effectiveness of current implementation of intelligence coordination directives and procedures -- with special attention to the field coordination of overseas intelligence activities."

NOTE: This problem area will be handled in the form of round-table discussions with representatives of the USIB members concerned who will be requested to:

- 1. Describe the actions they have taken to implement the NSCIDs, DCIDs, and other directives related to the coordination of intelligence.
- 2. Furnish copies of all pertinent directives promulgated or otherwise issued.
- 3. Present their views on the "effectiveness" of current implementation of such directives within the community and "surface" any problems related thereto -- indicate whether any problems in implementation are due to basic faults in the directives themselves.
- 4. With reference to the provisions of para. 2.a.(1) of NSCID No. 1 that the USIB shall -- "Establish policies and develop programs for the guidance of all departments and agencies concerned. What type of long-range advance planning has or should be done by the USIB."

S-E-C-R-E-T

Wednesday, 24 August, 2:00 to 4:00 P.M., 214 Admin. Bldg.

2:00 to 3:00 - Reserved for JSG discussion.

3:00 to 4:00 - The State Department. *Mr. Edwood - Mr. Allan Evans*

Thursday, 25 August, 2:00 to 4:00 P.M., 214 Admin. Bldg.

25X1

2:00 to 3:00 - NSA

3:00 to 4:00 - Department of the Air Force..... *Col. Moore*

Friday, 26 August, 10:30 A.M. to 12:45 P.M., 231 Admin. Bldg.

10:30 to 11:30 - Department of the Navy.....

11:30 to 12:45 - Department of the Army.....

*Col. Keithly*  
*Capt. R.L. Taylor, + Muller*  
*Col. Bernier (Donald W.)*  
*Col. Twining (Edna E)*  
*Col. McHester (Stewart L.)*

S-E-C-R-E-T

*Philly*

S-E-C-R-E-T

BRIEFING SCHEDULE

WEEK OF 29 AUGUST THROUGH 2 SEPTEMBER

PROBLEM AREA 2.d. (cont.): Current Implementation of NSCIDs, DCIDs, etc.

Monday, 29 August, 2:00 to 4:00 P.M., 214 Admin. Bldg.

2:00 to 3:00 - J-2, the Joint Staff..... *Capt. Fred Phillips*

3:00 to 4:00 - OSO/OSD.....

*Col. Earl Serette*

25X1

Tuesday, 30 August, 2:00 to 4:00 P.M., 214 Admin. Bldg.

2:00 to 4:00 - The CIA..... *DDCI [unclear] + [unclear]*

*DDCI [unclear] + [unclear]*

25X1

Wednesday, 31 August, 2:00 to 4:00 P.M., 231 Admin. Bldg.

"...community support for the intelligence needs of senior US representatives abroad, including military commanders."

2:00 to 3:00 - Round-table discussion with Army, Navy, Air, & J-2

*J-2 - Col. Serette  
Col. McCann  
Capt. Phillips USN  
Capt. Bolin USN  
Col. [unclear]  
Capt. O'Hara  
Capt. Gibbon  
Capt. [unclear] USN  
Col. L.A. Hall  
Mr. Fiske*

ILLEGIB

3:00 to 4:00 - Round-table discussion with State and CIA

~~Mr. Robert Anney~~

Mr. Allan Evans

25X1

PROBLEM AREA 2.e.:

"Present arrangements for COORDINATING research and development conducted in support of the foreign intelligence effort and for determining the intelligence community interests in, and providing support to, any R & D for other primary purposes which may also have significant potential usefulness to intelligence."

S-E-C-R-E-T

NOTE: This problem area will be handled on a round-table discussion basis with the pertinent representatives of the USIB member agencies concerned who will be requested to:

1. Give the Group a general picture of the basic objectives and current status of their R & D projects in support of intelligence (including a listing of each project showing summary description, estimated total cost, other agencies participating, if any, whether the project is handled "in-house" or contracted out).
2. Provide only those technical details of the gadgetry involved that are factors in the coordination problem.
3. Describe in detail how they coordinate their R & D activities within their own organizations and within the community.
4. Describe their system for determining their organization's interest in, and provision of support to, R & D having a potential by-product usefulness to intelligence.
5. Give their views as to ways and means of improving the coordination of R & D conducted in support of, or of interest to, the intelligence community.

Thursday, 1 September, 2:00 to 4:00 P.M., 214 Admin. Bldg.

Coordination of R & D from the DOD level.....

*Col. H. E. Smith*  
*Lowell Daly*

Friday, 2 September, 10:30 A.M. to 12:45 P.M., 231 Admin. Bldg.

Coordination of R & D in and by NSA.....



25X1

S-E-C-R-E-T

BRIEFING SCHEDULE

WEEK OF 6 SEPTEMBER THROUGH 9 SEPTEMBER

Monday, 5 September, Labor Day

PROBLEM AREA 2.e.(cont.): Coordination R & D

Tuesday, 6 September, 2:00 to 4:00 P.M., 214 Admin. Bldg.

Coordination of R & D in and by the Department of the Army

*See list*

PROBLEM AREA 2.e.(cont.): Coordination R & D

Wednesday, 7 September, 2:00 to 4:00 P.M., 214 Admin. Bldg.

Coordination of R & D in and by the Department of the Navy

*Capt. Hugh E. Lyons, U.S.N.*

Thursday, 8 September, 2:00 to 4:00 P.M., 214 Admin. Bldg.

Coordination of R & D in and by the Department of the Air Force

*Mag. Gen. Harold E. Haltern  
Col. Wilbur Ray  
Mr. William Mallon*

*Col. Michael G. Plantza  
Col. Ann Williams  
Col. Daniel Hickland*

*Mag. J. O. Copely  
Mr. Howard Davis  
Mr. Catamonte*

Friday, 9 September, 10:30 A.M. to 12:45 P.M., 231 Admin. Bldg.

Coordination of R & D in and by the CIA

*Mr. Bissell  
Mr. Hundahl*



25X1

S-E-C-R-E-T

KAD

S-E-C-R-E-T

8 September 1960

BRIEFING SCHEDULE

WEEK OF 12 SEPTEMBER THROUGH 16 SEPTEMBER

231

Monday, 12 September, 2:00 to 4:00 P.M., 214 Admin. Bldg.

- 2:00 to 2:30 - Security Briefing.....  25X1
- 2:30 to 3:00 - Coordination of R & D in and by the AEC.....Dr. Charles Reichardt
- 3:00 to 4:00 - Comments on the R & D coordination problem.....OSI/CIA (Dr. Scoville)

PROBLEM AREA 2.c.:

"The present military intelligence coordinating machinery and its relationship to the intelligence community -- with particular attention to possibilities for closer integration under the authority of the Department of Defense Reorganization Act of 1958."

Tuesday, 13 September, 2:00 to 4:00 P.M., 214 Admin. Bldg.

- 2:00 to 3:00 - Army Comments.....*Maj. Gen. Richard Collins, Lt. Col. Desjardins, Maj. Gen. Alva Fitch, Mr. Yasar Skalnik, Col. Bernice*
- 3:00 to 4:00 - Navy Comments.....*Capt. R. L. Taylor*

Wednesday, 14 September, 1:00 to 4:00 P.M., 214 Admin. Bldg.

- 1:00 to 2:00 - Air Comments.....*Mr. Geo. Fisk, Col. Lowell May, Col. Thomas MacFarlane*
- 2:00 to 3:00 - J-2, Joint Staff Comments.....*Col. Lente*
- 3:00 to 4:00 - CINCLANT Briefing.....*Capt. Phillips, Cmdr. Lovridge*

Thursday, 15 September

No JSG Meeting

Friday, 16 September

No JSG Meeting

S-E-C-R-E-T

8 September 1960

BRIEFING SCHEDULE

WEEK OF 19 SEPTEMBER THROUGH 23 SEPTEMBER

Monday, 19 September, 2:00 to 4:00 P.M., NIC, Rm. BC956, The Pentagon

2:00 to 3:00 - Discussion with [redacted] Director, NIC

25X1

3:00 to 4:00 - Discussion with [redacted] on "present military intelligence coordination machinery, etc."

25X1

Tuesday, 20 September, 2:30 to 5:00 P.M., 361 Executive Office Bldg.

2:30 to 3:30 - JSG Matters

3:30 to 5:00 - Discussion with Dr. Killian, Dr. Baker, Dr. Kistiakowsky, et al.

Wednesday, 21 September, 2:00 to 4:00 P.M., 214 Admin. Bldg.

Discussions on pertinent recommendations of the President's Board of Consultants on Foreign Intelligence Activities.

Mr. Coyne

Thursday, 22 September, 2:00 to 4:00 P.M., 214 Admin. Bldg.

2:00 to 3:00 - Discussion on operations of the Photo Intelligence Center.....Mr. Lundahl

3:00 to 4:00 - Discussion on Air Force Photo Intelligence Activities *Maj. Clarence Perich* *Col. Geo. Chase* *Col. Char. S. Dalton*

Friday, 23 September, 10:30 A.M. to 12:45 P.M., 231 Admin. Bldg. *Lt. Col. Harold Lawson* *Mrs. Hubert Sealer*

JSG Guidance to Advance Party

S-E-C-R-E-T

S-E-C-R-E-T

BRIEFING SCHEDULE

WEEK OF 26 SEPTEMBER THROUGH 30 SEPTEMBER

26 September, Monday, ~~From 2:00 to 4:00~~ - 21  
*Automatic Data Processing Problem*

27 September, Tuesday, 2:00 to 4:15 P.M., ~~214~~ Admin. Bldg.  
231

EUCOM Intelligence activities (2:00 to 2:30)....

SHAPE Intelligence activities (2:30 to 3:00)....

CINCUSNAVEUR Intelligence activities  
(3:00 to 3:30).....

Military Attaches at London, Paris, Bonn  
(3:30 to 4:15).....

*Col. Earl Kerrett  
Col. J. I. Estes  
Col. G. E. Hodges, Jr.  
Capt. Murphy, USN  
Cdr. Richard Park  
Col. Vernon Martin, AF  
Maj. Harold Ramsey, AF*

28 September, Wednesday, 2:00 to 4:00 P.M., 214 Admin. Bldg.

USAFE Intelligence activities (2:00 to 3:00)....

USAREUR Intelligence activities (3:00 to 4:00)....

*Col. Leo H. Chase  
Col. Harrington  
Lt. Col. J. C. Truscott  
Lt. Col. Y. M. Farmer  
Col. Frennell*

29 September, Thursday, 2:00 to 4:15 P.M., 214 Admin. Bldg.

2, Western European Div. of CIA (~~2:00 to 3:00~~).....  
3:15 - 4:15

2, [Redacted] (2:00 to 3:30).....  
2:45 - 3:15

1, State Intelligence activities at London,  
Paris & Bonn (~~3:30 to 4:15~~).....  
2:45 - 3:15

30 September, Friday, 10:00 A.M. to 12:45 P.M., 231 Admin. Bldg.

Western European Div. of CIA (10:00 to 12:45)....



25X1

25X1