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DEPARTMENT OF DEFENSE
DEFENSE INTELLIGENCE AGENCY
Washington 25, D. C.

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REPLY TO
ATTN OF DIAPL-1A 0006

2 February 1962

SUBJECT: Report on Implementation of Recommendations of the Joint
Study Group

TO: The Secretary of Defense

REFERENCES: (a) Memo from SecDef, 12 Aug 61, Subj: Specific Respon-
sibilities of the Director, DIA
(b) DIASG 0006, 2 Nov 61
(c) DIAPP-1 00010, 1 Dec 61
(d) DIAPL-1 0002 of 2 Jan 62

1. Reference (a) charged the Director, DIA, with the responsibility of expediting all those recommendations of the Joint Study Group applicable to the Department of Defense other than those for which NSA is responsible, and to submit a monthly report on the status and estimated completion date of each recommendation.

2. The attachment comprises the fourth report in response to Reference (a). It is a complete restatement of the recommendations pertinent to DOD, and actions taken thereon. DOD action has now been completed on six of the subject recommendations.

3. In order to make the report complete and meaningful, a status report on those recommendations for which NSA is responsible is included.


JOSEPH F. CARROLL
Lieutenant General, USAF
Director

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Report

DIA review(s) completed.

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PAGE 1 OF 9 PAGES

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REPORT ON THE STATUS OF DOD IMPLEMENTATION OF THE RECOMMENDATIONS OF THE JOINT STUDY GROUP - FEBRUARY 1962

<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
1. SecDef take appropriate action to bring military intelligence organizations within DOD into full consonance with the concept of Defense Reorganization Act of 1958. Toward this end, a. Establish within OSD a focal point for exerting broad management review authority over military intelligence programs and providing overall coordination of all foreign intelligence activities conducted by various DOD components.	The establishment of the Defense Intelligence Agency, as directed by DOD Directive 5105.21, and in accordance with the Activation Plan approved by the SecDef, has implemented this recommendation.	Completed
b. Strengthen the authority of the Joint Chiefs of Staff in intelligence coordination by: (1) Increased intelligence resources.	✓ On 1 December 1961, the JCS forwarded to the SecDef recommendations for actions to strengthen the intelligence capabilities of the unified and specified commands. These recommendations included designation of the Director, DIA, as their primary agent in providing intelligence support to the commands. DIA is planning implementing procedures, and preparing instructions for promulgation following approval or modification of the JCS plan by SecDef.	Indefinite
(2) JCS coordinate substantive intelligence, notably for Estimates	✓ On 2 January 1962, the DIA Estimates absorbed the J-2 Estimates office, functions, and personnel. DIA will henceforth utilize service inputs to formulate and submit a DOD position to the Board of National Estimates.	Completed

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Page 2 of 9 Pages

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
(3) Require JCS to coordinate military intelligence requirements.	✓ The Office of Requirements, DIA, although not fully manned, is now processing all military intelligence requirements originating within DOD.	Completed
(4) Require JCS to coordinate activities of unified and specified commands and be the primary channel for guidance and direction on intelligence matters originating within DOD.	✓ The JCS have prepared and forwarded to SecDef recommendations for strengthening intelligence capabilities of unified and specified commands. One of these recommendations designates DIA as the primary channel for coordination, guidance and direction of the U&S commands in intelligence matters. Further action awaits modification or approval of this plan by the SecDef.	Indefinite
c. NSCIDs, DOD and JCS directives should be revised in accordance with above.	✓ Pertinent NSCIDs were amended in January 1961 to reflect the SecDef responsibilities for intelligence functions rather than the former individual service designations. As the implementation of the DIA activation plan continues, continuing action to amend DOD, JCS and Service directives will be accomplished.	Indefinite
2. Resources required by the JCS and unified commands should be drawn from existing resources of military departments and component commands.	Personnel required in the DIA are being drawn, in large part, from the personnel now assigned to the Service Intelligence agencies in Washington. The JCS have submitted a plan to strengthen the intelligence capabilities of the unified and specified commands. Any	Indefinite

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Page 3 of 9 Pages

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
2. (continued)	additional requirements for the intelligence resources generated in the implementation of this plan will be considered by the JCS as appropriate.	
3. Closer control of budgeting procedures by the Secretary of Defense.	✓ The Programs Division of DIA has conducted a review of the DIA areas of responsibility of program packages 1963-1967. Revised definitions and procedures for preparation of future program packages, designed to simplify evaluation and review, are now being developed in collaboration with the Asst SecDef (Comptroller) and the Services.	Continuing
4. Initiate policies permitting more rigorous selection and training of personnel assigned to attache and other intelligence activities with rank and position comparable to operational counterparts.	✓ DIA has been assigned responsibility in the field of training and career management of intelligence personnel, military and civilian, within DOD. The Defense Intelligence Personnel Program will be initiated on 1 July 1962.	1 July 1962
5. Encouragement of military services to maintain and develop clandestine collection activities which would be carried out under the coordination of DCI.	✓ DIA will directly encourage the military services to develop and maintain such a capability through: (1) the centralization and allocation of military requirements; (2) development of plans, policies and procedures; (3) overall management responsibility for residual Service intelligence activities.	Continuing

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Page 4 of 9 Pages

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REPORT ON THE STATUS OF DOD IMPLEMENTATION OF THE RECOMMENDATIONS OF THE JOINT STUDY GROUP - FEBRUARY 1962

<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
6. Improvements in SSO system.	✓ Effective 1 January 1962, the DIA SSO absorbed the Joint Staff SSO functions and personnel and assumed the provision of support to OSD and JCS. This is the first step in achieving maximum economy and efficiency in the SSO system. Further studies of the SSO system are in progress.	1 July 1962
7. Re-examination of feasibility of placing more electronic intelligence resources of the unified commands under control of DIRNSA.*	✓ No action is being taken at this time to remove ELINT resources from the operational control of the unified commands and place them under the control of DIRNSA. However, procedures are being worked out so that DIRNSA may exercise technical control over command ELINT resources through the issuance of appropriate NSA Directives to the commands.	Continuing

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
8. Strengthen control of DIRNSA over Service Cryptologic Agencies. *	✓ The Director, NSA, has informed the Chiefs of the Service Cryptologic Agencies that he is terminating the arrangement whereby segments of NSA have been under the control of the SCAs. Details incident to this determination are now being resolved.	1 April 1962
9. DOD re-appraise adequacy of R&D programs for electronics intelligence purposes with objective of developing more adequate equipment earliest. *	✓ NSA was a principal participant in the ELINT RDT&E study completed by DDR&E on 9 November 1961. Pending a complete evaluation of the report by SecDef, NSA will assist DDR&E in conducting a status review concerning the actions that the various U.S. Government ELINT RDT&E elements have taken on the technical program recommendations.	Continuing
12. Improve career management for intelligence personnel in military departments.	✓ The DIA will develop programs of career management for both military and civilian personnel. These programs will be initiated by 1 July 1962.	Continuing
13. CIA open its clandestine training facilities as a matter of common concern.	✓ CIA has primary action upon this recommendation. As a result of conferences held in November, CIA is prepared to accept DOD personnel at their clandestine training facilities, once security requirements are met for common basic training. Further action will await determination of the assignment of Defense-wide responsibility for this and other specialized types of intelligence training.	1 April 1962

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Page 6 of 9 Pages

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
16. Establishment of a National Photographic Interpretation Center.	✓ NPIC was established in January 1961 by NSCID 8. The center is functioning as a service of common concern, administered by CIA, with personnel provided by CIA and the military services. Current plans provide for the permanent establishment of NPIC [redacted]	Completed
19. Continuing exploitation of intelligence opportunities by [redacted]	✓ As result of the recent actions taken by the JCS, [redacted] now have a greater awareness of intelligence requirements. The activation of the Collection Management Division of the Directorate of Acquisition, DIA, will enable further specific assignments to, and analysis of, the potential collection capabilities of [redacted]	Continuing 25X1 DIA
26. Coordination of Military Requirements by DOD.	✓ The Office of Requirements, DIA, is now fully operational. It is responsible for integration and validation of all DOD intelligence requirements, assignment of priorities thereto, and maintenance of the DIA Collection Requirements Registry.	25X1 DIA Completed
29. Establishment of a Coordination Staff to support DCI in developing solutions to coordination problems.	A Coordination Staff, comprised of an Assistant for Coordination and Deputy Assistant appointed by the DCI; three members assigned from CIA; and one member each from State, Army, Navy, Air Force and NSA; and	Completed

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
29. (Continued)	<p>liaison with FBI and AEC has been established.</p> <p>The principal activity of this staff has been assisting the DCI in following the implementation of approved JSG recommendations, particularly those relating to requirements, evaluations, USIB management role, program reviews, Committees, and cost and manpower data.</p> <p>Experience to date has shown that the military representatives to the Staff, together with continuing liaison between DIA and the Staff, are adequate, and that no further augmentation will be required from DIA. It is therefore considered that DOD action on this recommendation is complete.</p>	
30. Reduction in membership of USIB.	✓ The Director, DIA, is an additional member of USIB. However, the office, and USIB membership, of the Assistant Secretary of Defense (Special Operations) was disestablished on 31 October 1961. Further action in reduction in membership of USIB may be taken by the SecDef following full activation of DIA and discussion between the SecDef and DCI.	Indefinite

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Page 8 of 9 Pages

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REPORT ON THE STATUS OF DOD IMPLEMENTATION OF THE RECOMMENDATIONS OF THE JOINT STUDY GROUP - FEBRUARY 1962

<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
34. Transmittal of intelligence guidance to unified commands through channels directed by JCS.	✓ The JCS have forwarded a plan to SecDef in response to his memo of 29 Sep, subj: "Strengthening Unified Command Intelligence Capabilities." The plan recommends the establishment of intelligence channels and authority from DIA, as the JCS agent in intelligence matters to the unified and specified commands.	Indefinite
35. Control by unified commands over intelligence activities of component commands.		
39. More effective coordination of research and development activities for intelligence purposes.	✓ DOD Directive 5105.21 charged the Director, DIA, with the development of DOD intelligence research and development requirements. Manning of the Research and Development Division of the Hq Staff has been delayed due to a shortage of qualified and cleared personnel in this area. It is anticipated that by 1 March 1962 manning will be sufficient to initiate liaison, with CIA and the Services, which will lead to more effective coordination of intelligence R&D.	Continuing
43. Establishment by the intelligence community of specific arrangements for planning its work and anticipating its problems.	The assigned responsibilities of DIA in the over-all coordination, management and program review of all DOD intelligence activities provides a specific arrangement for planning the work of military intelligence. DIA will, by means of representation on USIB and USIB committees, coordinate this military intelligence effort with that of the other members of the Intelligence Community. This will be particularly applicable in the extensive studies initiated by the USIB Committee on Documentation to achieve greater compatibility and efficiency in the processing of intelligence data.	Continuing

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* Information for 7-8-9 provided by Director, NSA

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Page 9 of 9 Pages

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DEFENSE INTELLIGENCE AGENCY

Washington 25, D. C.

REPLY TO
ATTN OF DIAPL-1 0002

2 January 1962

SUBJECT: Report on Implementation of Recommendations of the Joint Study Group

TO: The Secretary of Defense

- REFERENCES:
- (a) Memo from SecDef, 12 Aug 61, Subj: Specific Responsibilities of the Director, DIA
 - (b) DIASG 0006, 2 Nov 61
 - (c) DIAPP-1 00010, 1 Dec 61

1. Reference (a) charged the Director, DIA, with the responsibility of expediting all those recommendations of the Joint Study Group applicable to the Department of Defense other than those for which NSA is responsible, and to submit a monthly report on the status and estimated completion date of each recommendation.

2. The attachment comprises changes to up date references a and b. As indicated in the attachment, action has been completed upon three additional recommendations, making a total of five completed DOD actions on subject report.

Joseph F. Carroll
 JOSEPH F. CARROLL
 Lieutenant General, USAF
 Director

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REPORT ON THE STATUS OF DOD IMPLEMENTATION OF THE RECOMMENDATIONS OF THE JOINT STUDY GROUP - JANUARY 1962

<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
1. SecDef take appropriate action to bring military intelligence organization within DOD into full consonance with the concept of Defense Reorganization Act of 1958. Toward this end,		
b. Strengthen the authority of the Joint Chiefs of Staff in intelligence coordination by:		
(1) Increased intelligence resources	On 1 December 1961, the JCS forwarded to the SecDef recommendations for actions to strengthen the intelligence capabilities of the unified and specified commands. These recommendations included designation of the Director, DIA, as their primary agent in providing intelligence support to the commands. DIA is planning implementing procedures, and preparing instructions for promulgation following approval or modification of the JCS plan by SecDef.	1 March 1962
(2) JCS coordinate substantive intelligence, notably for Estimates.	On 2 January 1962, the DIA Estimates absorbed the J-2 Estimates office, functions, and personnel. DIA will henceforth utilize service inputs to formulate and submit a DOD position to the Board of National Estimates.	Completed
(3) Require JCS to coordinate military intelligence requirements.	The Office of Requirements, DIA, although not fully manned, is now processing all military intelligence requirements originating within DOD.	Completed

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<u>RECOMMENDATION</u>	<u>STATUS</u>	<u>ESTIMATED DATE OF COMPLETION</u>
(4) Require JCS to coordinate activities of unified and specified commands and be the primary channel for guidance and direction on intelligence matters originating within DOD.	The JCS have prepared and forwarded to SecDef recommendations for strengthening intelligence capabilities of unified and specified commands. One of these recommendations designates DIA as the primary channel for coordination, guidance and direction of the U&S commands in intelligence matters. Further action awaits modification or approval of this plan by the Sec Def.	1 March 1962
3. Closer control of budgeting procedures by the Secretary of Defense.	The Programs Division of DIA has conducted a review of the DIA areas of responsibility of program packages 1963-1967. Revised definitions and procedures for preparation of future program packages, designed to simplify evaluation and review, are now being developed in collaboration with the Asst SecDef (Comptroller) and the Services.	Continuing
6. Improvements in SSO system.	Effective 1 January 1962, the DIA SSO absorbed the Joint Staff SSO functions and personnel and assumed the provision of support to OSD and JCS. This is the first step in achieving maximum economy and efficiency in the SSO system. Further studies of the SSO system to achieve further gains in economy and efficiency are in progress.	1 July 1962
7. Re-examination of feasibility of placing more electronic intelligence resources of the unified commands under control of DIRNSA.	On 8 December the Director, NSA, approved the draft revised DOD Directive on Electronics Intelligence which was circulated by the General Counsel for comment. A group has been established at staff level within NSA, to study the provisions of the revised directive, to formulate procedures for its implementation and to perform a continuing review of operations conducted under NSA control.	Continuing

RECOMMENDATION

8. Strengthen control of DIRNSA over Service cryptologic agencies.

a. A formal system is being introduced for continuous evaluation of all SIGINT resources under the operational and technical control of DIRNSA. (OPDOC #11) Indefinite

b. A policy document intended to clarify DIRNSA's philosophy of operating the US SIGINT effort has been drafted and is now being reviewed by senior NSA officials. Statements which provide specific guidance, within the framework of the over-all philosophy, are also being prepared.

9. DOD re-appraise adequacy of R&D programs for electronics intelligence purposes with objective of developing more adequate equipment earliest.

Study referred to in report of 2 November was completed on schedule and recommendations reflected in the revised draft DOD Directive on Electronics Intelligence. It is generally felt that the clarification of managerial aspects of Research and Development will result in a more effective RDT&E program for ELINT. With respect to the technical content of the study, NSA is using it as a guide in the planning of its FY-1963 program. Continuing

26. Coordination of Military Requirements by DOD

The Office of Requirements, DIA, is now fully operational. It is responsible for integration and validation of all DOD intelligence requirements, assignment of priorities thereto, and maintenance of the DIA Collection Requirements Registry. Completed

43. Establishment by the intelligence community of specific arrangements for planning its work and anticipating its problems

The assigned responsibilities of DIA in the over-all coordination, management, and program review of all DOD intelligence activities provides a specific arrangement for planning the work of military intelligence. DIA will, by Continuing

RECOMMENDATIONS

STATUS

ESTIMATED DATE OF COMPLETION

means of representation on USIB and USIB committees, coordinate this military intelligence effort with that of the other members of the Intelligence Community. This will be particularly applicable in the extensive studies initiated by the USIB Committee on Documentation to achieve greater compatibility and efficiency in the processing of intelligence data.

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