

CENTRAL INTELLIGENCE AGENCY  
WASHINGTON, D.C. 20505

Executive Registry

75-4219/A

F-18  
15 Jan

24 JAN 1975

Professor Kenneth W. Dam  
The Law School  
The University of Chicago  
1111 East 60th Street  
Chicago, Illinois 60637

Dear Ken:

Thank you for sending us your draft paper for the Murphy Commission which discusses the role of economic intelligence. It is a perceptive and clear presentation on a rather complex problem, and I have no suggestions for changing this splendid paper.

I share your views on a number of important points:

- the growing importance of economic intelligence.
- the usefulness of competition in economic analysis for the formulation and implementation of economic policy.
- the value of assessments independent of policy but responsive to policy needs.
- the necessity for closer communication between intelligence producers and consumers.

I also agree that, although CIA's economic analytical functions could be performed in other organizations, the alternatives all have one or more drawbacks.

Moreover, I feel strongly that collection of economic intelligence can be improved only with close contacts between collectors and producers, and I believe we have been making substantial progress in this respect, especially during the past two years. An organizational structure which separates intelligence analysis from collection would jeopardize the kind of informal personal guidance that helps greatly to make collection relevant to current needs.

F-18

You may be interested to know that action is being taken along the lines of some of your specific suggestions. In particular, the Requirements Advisory Board, which had been inactive since your departure, has been recreated as the Economic Intelligence Subcommittee (EIS) of the National Security Council Intelligence Committee. It will be chaired by the Assistant Secretary of the Treasury for International Affairs and my National Intelligence Officer for Economics will be its Executive Secretary. We expect the EIS to provide a useful mechanism for high-level consumer guidance on important economic intelligence concerns.

We have followed a policy of maximum openness in substantive discussions with other Government economic units and have greatly increased the number of unclassified economic publications. It has also been my policy to surface dissenting views on important intelligence questions rather than hide them beneath a bureaucratic compromise. Major Intelligence Community publications now spell out alternative views on major questions and include articles presenting the views of individual analysts under their own name.

Please let me know if we can be of any further assistance to you.

Sincerely,

/s/ Bill

W. E. Colby  
Director

Letter to Professor Kenneth Dam  
From the Director of Central Intelligence  
Subject: Dam's paper on Economic Intelligence and Analysis

STAT  
CONCUR:

Deputy Director for Intelligence

22 JAN 1975

Date

EWProctor:fbr (22 January 1975)

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MEMORANDUM FOR: *MD*  
The Director

Last week you received from Ken Dam a copy of a draft paper he prepared for the Murphy Commission. Ken asked for your comments. Attached is a proposed response.

Ken's paper is really first rate. It is the first Murphy Commission paper I have read that I would not quarrel with. I urge you to read his paper. It should carry real weight because of his former position in Treasury.

*Ed*  
Ed Proctor

22 January 1975  
(DATE)

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Executive Secretary

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