

70-1684

10 AUG 1970

Registry
70 3973/4

MEMORANDUM FOR: Deputy Director for Support

SUBJECT: Blue Ribbon Defense Panel Report

1. As you are aware, the President's Blue Ribbon Defense Panel (chaired by Gilbert W. Fitzhugh, Chairman of Board, Metropolitan Life Insurance Company) has recently completed a year's study of the operations and organization of the Department of Defense. Their report, copies of which are attached, has received considerable attention in the press.

2. Some of the recommendations are quite controversial, and at this time it is not clear what the outcome will be with regard to actual implementation. Nevertheless, since some of the changes proposed by the Panel could impact on the way the Agency does its business, it seems prudent to do some homework with the report as it now stands.

3. For the Support Directorate, Chapter II on Management of Material Resources has a good deal of interest to the Office of Logistics (e.g., the complexities of the ASPR structure). In Chapter V on Other Management Considerations, the Panel recommends combining telecommunication and ADP under an Assistant Secretary. At the end of this same chapter, the Panel makes a case that the proposed Assistant Secretary of Defense (Intelligence) should be given a strong hand in the physical security of the Pentagon. I am sending you copies of the report for the Offices of Logistics and Communications as well as one for your own office.

4. You will note that on page ix is a list of some 14 appendices which are to be published separately. I presume that in due course these too will be made available to us.

5. At some occasion in the near future (e.g., a Deputies Meeting), it may be appropriate to assemble our thoughts collectively and assess what these proposed changes may portend for CIA/Defense relationships.

/s/ E. K. White

E. K. White

Executive Director-Comptroller

Attachment (3)

O/PPB/[redacted] hg 10 Aug 70

Distribution: Orig & 1 - Addressee

1 - PPB Subj

EXDIT

1 - PPB Reading

① - ER

1 - Chrono

25X1

[Handwritten signature]

70-1683

10 AUG 1970

70-3973/3

MEMORANDUM FOR: Deputy Director for Science and Technology
SUBJECT : Blue Ribbon Defense Panel Report

1. As you are aware, the President's Blue Ribbon Defense Panel (chaired by Gilbert W. Fitzhugh, Chairman of Board, Metropolitan Life Insurance Company) has recently completed a year's study of the operations and organization of the Department of Defense. Their report, copies of which are attached, has received considerable attention in the press.

2. Some of the recommendations are quite controversial, and at this time it is not clear what the outcome will be with regard to actual implementation. Nevertheless, since some of the changes proposed by the Panel could impact on the way the Agency does its business, it seems prudent to do some homework with the report as it now stands.

3. The Science and Technology Directorate, of course, has a good deal of interface with the Pentagon, and thus Chapter I on Organization is deserving of careful study. Some points noted here were the substantial boost in stature proposed for ARPA and the elimination of the DDR&E job, and the Panel's rejection of the idea that DOD intelligence responsibilities should be lodged with the Assistant Secretary (Administration). In Chapter II, Management of Materiel Resources, there is considerable criticism of present R&D management practices in the Pentagon and concern over the familiar subject of how much general, non-product-related research vs. hardware-related RD&E. The difficulties of the Program Manager are also well covered in this chapter. You will note in Chapter III, Management and Procedures, that the Panel saw a real need (page 115) for melding the Pentagon's rough equivalent of our Planning Assumptions with a comparable forecast on the R&D side. Virtually all the comments in Chapter V on DOD's experiences in the ADP arena will be of interest. I am sending you four copies of the report and suggest that ORD and OSA each have a copy, with two copies for S&T Headquarters components.

4. You will note that on page ix is a list of some 14 appendices which are to be published separately. I presume that in due course these too will be made available to us.

5. At some occasion in the near future (e.g., a Deputies Meeting), it may be appropriate to assemble our thoughts collectively and assess what these proposed changes may portend for CIA/Defense relationships.

/s/ L. K. White
L. K. White
Executive Director-Comptroller

Attachment (4)

X1 C/PPB/[]/hg 10 Aug 70

Distribution

Orig & 1 - Addressee

1 - ExDir

① - ER

1 - PPB Subj

1 - PPB Reading

1 - Chrono

W/LLO

APR 10 1970
10 10 10

70-1685
Executive Registry

70-3973/R

10 AUG 1970

MEMORANDUM FOR: Deputy Director for Intelligence

SUBJECT: Blue Ribbon Defense Panel Report

1. As you are aware, the President's Blue Ribbon Defense Panel (chaired by Gilbert W. Fitzhugh, Chairman of Board, Metropolitan Life Insurance Company) has recently completed a year's study of the operations and organization of the Department of Defense. Their report, copies of which are attached, has received considerable attention in the press.

2. Some of the recommendations are quite controversial, and at this time it is not clear what the outcome will be with regard to actual implementation. Nevertheless, since some of the changes proposed by the Panel could impact on the way the Agency does its business, it seems prudent to do some homework with the report as it now stands.

3. The Intelligence Directorate will have a particular interest in some of the ideas set forth in Chapter I on Organization -- for example, the call for a "Net Assessment Group" to weigh U.S. strengths and weaknesses against those of a potential enemy, the recommendation to combine the maps and charts business of the three services, etc. In Chapter V on Other Management Considerations there is a discussion of the Pentagon's problems in managing external contract studies which is quite revealing. In this same chapter, the Defense Department's experiences in the ADP arena seem to echo some of our own. I am sending you three copies of the report with the thought that one should be sent to NPIC and one placed in the Library (if this has not already been done).

4. You will note that on page ix is a list of some 14 appendices which are to be published separately. I presume that in due course these too will be made available to us.

5. At some occasion in the near future (e.g., a Deputies Meeting), it may be appropriate to assemble our thoughts collectively and assess what these proposed changes may portend for CIA/Defense relationships.

/s/ L. K. White

L. K. White
Executive Director-Comptroller

Attachment (3)

O/PPB/[redacted]/hg 10 Aug 70

Distribution:

- Orig & 1 - Addressee
- 1 - ExDir
- ① - ER
- 1 - PPB Subj
- 1 - PPB Reading *> w/help*
- 1 - Chrono

RECEIVED
OFFICE OF THE
COMPTROLLER
AUG 11 1970

~~SECRET~~

Executive
70-3973

07 07 1970

30 July 1970

MEMORANDUM FOR: Acting Director of Planning, Programming,
and Budgeting

SUBJECT : Blue-ribbon Defense Panel Report

1. The Director has forwarded the attached report to John Bross and me for whatever analysis may be required for Agency interface with the Department of Defense. As an initial step in this direction, I should like you and your staff to take a rather prompt look at the report and to recommend who else in the Agency should receive the full report or sections of it, keeping in mind the need to develop an Agency position on how its recommendations may impact on the Agency and the way it does business.

2. Please let me have your advice by no later than 6 August.

/s/ L. K. White

L. K. White
Executive Director-Comptroller

Attachments

O/ExDir:BE:jrf

Distribution:

0 - Adse w/2 copies of subject report

1 - ER

1 - ExDir

~~SECRET~~

GROUP 1
Excluded from automatic
downgrading and
declassification