Approved For Release 2004/05/12 : CIA-RDP86M00612R000100050036-0

12 June 1968

MEMORANDUM FOR: Mr. Bross

SUBJECT : Discussion with Bill Fischer re Future of TOD.

1. I read to Bill Fischer my proposed draft of a memo from Mr. Nitze modifying his 27 May 1968 memorandum to the Service Secretaries which has already been forwarded to you. Bill is in agreement with our objectives and is very critical of the unilateral action of Systems Analysis.

2. Bill feels, however, that Mr. Nitze is not likely to be willing to make such a public switch from his original memorandum as my draft would be. Bill believes that a satisfactory result can be obtained if Mr. Nitze can be persuaded to write to Enthoven, to the effect that "in preparing the formats for the new call, as provided in my original memorandum, you are to develop them in cooperation with the TOD Committee; you are also to include FY 1969 in your next call in order to have continuity of fiscal years."

3. The view of Roy, Wally and myself is that Fischer's proposal is not likely to be adequate. As Roy Tod says; "The only way to stop a train is to stop it, and slowing it down doesn't help much!" We would like to obtain a specific reaffirmation of the role of the existing TOD Committee (with DCI chairmanship), and a dedication to TOD growth and orderly change on the basis of the present data base.

4. Bill's primary purpose in meeting with Selin this afternoon will be to discuss DOD budget savings possibilities, rather than TOD. However, the latter will be discussed. I encouraged Bill to phone you to let you know what went on. I have told Bill that we are putting on steam to try for a draft final TOD report in the next few days.

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