

THANK YOU VERY MUCH FOR SELECTING ME AS THE RECIPIENT OF THE  
EXCEPTIONAL LAW ENFORCEMENT LEADERSHIP AWARD. IT IS A GREAT HONOR  
TO ACCEPT IT.

IT'S A SPECIAL TREAT FOR ME TO BE BACK AGAIN TO SEE SO  
MANY FRIENDS FOR WHOM I HAVE SUCH TREMENDOUS RESPECT--I COUNT THIS  
AS MY EIGHTH MEETING WITH YOU. OVER THE YEARS, THE CONTRIBUTION TO  
LAW ENFORCEMENT OF THE INTERNATIONAL ASSOCIATION OF CHIEFS OF POLICE  
HAS BEEN MOST SIGNIFICANT. YOU REPRESENT THE LONG-TERM COMMITMENT  
THAT THIS ORGANIZATION HAS MADE TO COOPERATION AMONG STATE, FEDERAL  
AND LOCAL <sup>Law</sup> ENFORCEMENT AUTHORITIES--COOPERATION THAT IS NOT ONLY OF  
MUTUAL BENEFIT, BUT FOR THE BENEFIT OF THE PUBLIC ~~THAT~~ WE ARE SWORN  
TO PROTECT.

COLLECTIVELY YOU HAVE THE CONFIDENCE AND LEADERSHIP TO DEAL WITH SOME VERY SERIOUS PROBLEMS. THE TRACK RECORD OF WORKING TOGETHER OVER THE YEARS HAS BEEN REMARKABLE. THE DEPARTMENTS AND AGENCIES REPRESENTED HERE HAVE BEEN DRAWN TOGETHER QUICKLY TO MEET COMMON THREATS. THE SHARING OF PROBLEMS AND THE SHARING OF SOLUTIONS IS WHAT THIS ORGANIZATION IS ALL ABOUT.

YOU SHOULD BE PROUD OF WHAT HAS BEEN ACHIEVED IN TERMS OF COOPERATION AND COORDINATION. YOU HAVE WORKED TOGETHER TO DEVELOP COMMON, LONG-TERM STRATEGIES OF SHARING TO DEAL WITH INCREASINGLY DIFFICULT AND COSTLY RESPONSIBILITIES. THIS HAS BEEN THE CASE IN THE FORMATION OF JOINT TASK FORCES, INCLUDING ONE FOR THE INVESTIGATION OF NUMEROUS DOMESTIC AND INTERNATIONAL TERRORIST GROUPS.

I NOW HAVE MOVED OUT OF LAW ENFORCEMENT INTO FULL-TIME INTELLIGENCE WORK. AS DIRECTOR OF CENTRAL INTELLIGENCE, I HAVE DEVELOPED NEW PERSPECTIVES FOR DEALING WITH TERRORISM AND MANY OTHER THREATS TO THE PEACE AND SECURITY OF THE FREE WORLD IN MANY PLACES TO<sup>0</sup> NUMEROUS TO MENTION. LAST WEEK I SPOKE AT DARTMOUTH COLLEGE ABOUT THE TWIN SCOURGES OF TERRORISM AND NARCOTICS AROUND THE WORLD. <sup>24</sup> THESE ARE TWO ~~[RELATIVELY LOW INTENSITY]~~ PROBLEMS WHICH INDIVIDUALLY AND

COLLECTIVELY HAVE <sup>threatened</sup> UNSETTLED THE QUALITY OF LIFE IN MANY COUNTRIES

AND HAVE HAD A SPECIAL IMPACT UPON OUR CITIZENS BOTH AT HOME AND  
ABROAD.

WE MUST CONTINUE TO WORK IN CONCERT TO MEET THESE AND OTHER  
CHALLENGES TO ENSURE THE SAFETY AND FREEDOM OF OUR COUNTRY. THIS  
SHARED COMMITMENT IS WORTHY OF OUR CITIZENS WHOM IT IS OUR <sup>1</sup> [HIGH]  
PRIVELEGE TO SERVE.

THANK YOU ONCE AGAIN FOR THE HONOR OF THIS AWARD.