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CENTRAL INTELLIGENCE AGENCY

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MEMORANDUM FOR: The Executive Secretary  
National Security Council

SUBJECT : Third Report to The President by the  
President's Board of Consultants on  
Foreign Intelligence Activities, dated  
30 October 1958

REFERENCE : Memorandum from DCI to ES/NSC, Same  
Subject, dated 28 July 1959

1. The second part of the Board's recommendation is concerned with the location of responsibility for the formulation of intelligence estimates and of recommendations upon which plans for operations are based. It suggests that such responsibility not be located in that portion of the agency which is responsible for planning operations.

2. The problem of insuring the provision of a valid and unbiased intelligence base for operational planning purposes has been given much consideration within CIA during the development of the Clandestine Services planning cycle. The Board's concern, I feel, has been met by the procedures described below.

3. Planning for Psychological, Political and Paramilitary operations, as I stated in my earlier report, is not based on intelligence provided solely by the DD/P. The primary source of intelligence for planning purposes is the Office of National Estimates (ONE). Present DD/P procedures provide for the use of ONE guidance throughout the entire planning cycle. The Clandestine Services General Plan, DD/P's basic planning document, derives from current NIE's the contingencies against which clandestine activities must be directed. Moreover, specific projects are tested against pertinent NIE's or, if a current or relevant NIE is not available or time is sufficiently urgent to make a coordinated NIE impossible, an ONE estimative memorandum is obtained.

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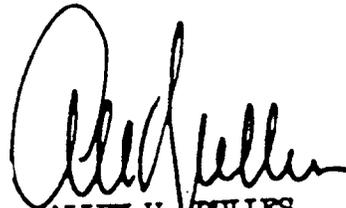
4. There are further independent checks of PP/FM projects internally within the CIA. Such projects are generally reviewed by the Project Review Committee which is presided over by the Director or Deputy Director of CIA and is widely representative of the Agency as a whole, including the Deputy Director for Intelligence, the Deputy Director for Support, and the Inspector General.



5. Significant PP/FM projects having political import and involving substantial expenditures receive a thorough review by the Department of State and by the 5412 group, before final approval by the Director, thereby adding the Special Assistant to the President for National Security Affairs and a high official of the Defense Department to those granting concurrence. Such concurrence is sought on the basis of relevant intelligence available to the Agency as a whole.

6. While PP/FM projects may be recommended by the DD/P, action thereon, in all significant cases, is not possible until internal and external procedures, as described above have been satisfied. Thus action is not taken on intelligence or recommendations from the DD/P alone.

7. Finally, certain organizational changes in the Clandestine Services are now under consideration which should further improve the planning and control of covert operations. As these changes are put into effect, I shall report on them in detail to the President's Board.

  
ALLEN W. DULLES  
Director

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