

December 30, 1945

1. OPTIMUM PLAN

a. Organization:

- (1) All American Corporation
- (2) Majority American with part Chinese, but administration and operations controlled by Americans. /st
- (3) Organized as subsidiary of parent corporation under laws of China.
- (4) Organized as branch of parent organization with International character and operations as (1) above.
- (5) In case of (2) above, relative proportion of stock to each nationality.

2. ALTERNATIVE PLAN

b. Organization:

- (1) Majority stock Chinese with parent organization holding minority, with administration Chinese and operations American controlled.
- (2) Relative amounts of stock under (1) above.
- (3) International contacts under (1) above.
- (4) Method of selling stock to Chinese under either a or b.

3. OPERATIONS

a. Scope of operations:

- (1) National lines, China only - including Manchuria, Formosa, Hainan Island.
- (2) Foreign contacts:
 - (a) Japan
 - (b) Siberia (USSR)
 - (c) Hong Kong (British) ✓
 - (d) Indo-China (French)
 - (e) Siam
 - (f) Burma (British)
 - (g) India - Calcutta (British)
 - (h) Malaya - Penang, Malacca (British)
 - (i) Straits Settlements - Singapore (British)
 - (j) Netherlands East Indies - Soerabaya (Dutch)
 - (k) Philippine Islands - Manila (P.I.) ?

4. LOGISTICS:

a. Volume of business in each area:

- (1) Passenger
- (2) Freight, Express
- (3) Charter, special

APPROVED FOR
RELEASE DATE:
29-Sep-2009

F.N. #25

3. Logistics (con't)

b. Labor:

- (1) availability
- (2) Cost
- (3) Key American personnel required each area.

c. Airfields each area:

- (1) Suitability
- (2) Navigation aids
- (3) Traffic Control
- (4) Maintenance
- (5) Communications for interior use
- (6) Service and repair facilities

5. POLITICAL.

a. National attitude

b. Local attitude, each area

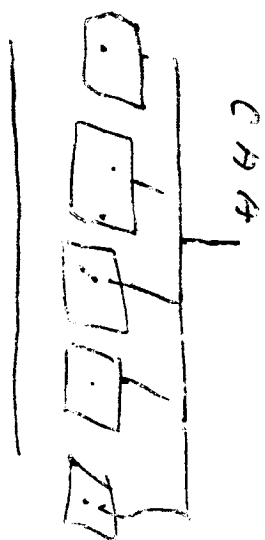
c. Security from:

- (1) Loss by violence
- (2) Exorbitant taxes, levies, charges.

G. L. CHENNAULT
Major General, USA (ret).

Dennis Chang, Capt. A.C.

鄭長進 蔡



320,000

14

950,800

25

470 - (round)

950
130
350