For Jorean July 25, 1947.

Mr. P.H. Ho inactor General 120 Spochow Road HANCHAI

Dear Mr. Ho.

On February 24, 1997, we wrote you agreeing to relate the US 90d per Ton like cargo rate provided under our contract to 60d per Ton "Ale on condition that CNARA furnish 8,000 Tons of cargo to CNARA Air Trans-Port for carriage from Canton to Kwangel Province through December, 1947.

Shortly after commencement of operations under this arrangement the then Director of the China Office of Bacha, Major General Edgerton, requested CMRA to concentrate C.A.T.'s operations from Shanghai to the areas North of the Yangtse instead of out of Canton. Chills requested C.A.T. to comply with this and disapproved the \$,000 Ton program, and as you know the majority of our cargo is now carried out of Shanghai.

At the time of this change in the operating plan it was verbally agreed that in spite of the fact that CMB is would not be able to furnish 8,000 Tons out of Shanghai C.A.T. would retain the related rate as long is possible.

Operating costs, (details set forth below), have increased to the point where it is now necessary for C.A.T. to resume its 90% per Ton lile contract rate. We propose, however, that the each payment of 30¢ per Ton Mile provided under the 60¢ rebated rate will remain the same for the time being and that the additional 60% to make up the total of 90% be charged against unortization.

This new arrangement only represents a 50% increase to CNUR! and no cush increase.

From an operating cost point of view there are two major items which make up the bulk of our expenses. They are Payrolls and Gasoline. Since February of 1947 these two items have changed as follows:-

1. Payrolls:

Increases ranging from 275% to 944%:-

Chinese Co-Pilots Lowest Grade Mechanics Assistant Base Managers and other responsible administrative personnel Traffic men Area Managers

310% 310%

275%

296%

31.2

 $C \cdot A \cdot T$ MESSAGE CENTER OUT

APPROVED FOR RELEASE DATE: 29-Sep-2009

Maintenance expects, top mechanics, stemotypiste and other administrative personnel. Middle Grade Mechanics, Endio dechanics, and Radio Operators Tight Operators Field Allotments to American Pilots

31.5%

318%

) These last two increases) were required to conform

944%) with the practices of the other Airlines.

416%

Coolies

Gasoline Costar

and Mechanics

In February we were paying for Gasoline at an average rate of approximately 30¢ per gallon. We have just received a notification from our Gasoline supplier of new gasoline prices which will make an average cost to us for Aviation Gasoline of 834, representing an increase of more than 175%.

As you no doubt know the Executive Tuan has, as of July 21, increased the rates of the other two Airlines an average of better than 100% and for some reutes as high as 150%. Our proposed adjustment is only 50% and therefore will electinue to show a great saving to CNAMA over other available of Air Transport. Furthermore you will receiled that when the 60¢ rebated rate was computed the basis of arriving at it was to bring Air Transport rates in line with Land Transport rates. Since that time Land Transport rates have itercased from 100 to 150%.

While we regret the necessity of taking this step we are sure you will appreciate the fact that we are making the minimum possible raise under the discussiones and furthermore that we are not asking you to increase your each outlay.

Trusting that the foregoing meets with your approval.

We are.

Sincerely yours,

C.L. CHENNAULT

WHITING WILLAUER