

To Whom in CIA Does the DCI Look for Evaluation of

Programs in the Light of CIA's Several Missions?

(Note: Missions statements are drawn from the Act)

General Statement:

The Director relies for evaluation of Agency programs upon his principal line and staff officials. He also has the benefit of the views of other intelligence agencies, as well as the views of the policy and operating units of the Government. The role of the Inspector General is increasingly important in this regard.

Missions 1 and 2: **To advise and recommend to the NSC on the coordination of intelligence activities.**

The Director depends in the main for the evaluation of coordination of intelligence activities upon the Deputy Director (Intelligence) (and the Assistant Directors under the DDI) and the Special Assistant for Planning and Coordination, although in certain aspects of these activities he also turns to the DDA and the DDP. He frequently utilizes the advice of the IAC members, separately or collectively.

Mission 3: **To produce, correlate and evaluate intelligence relating to the national security.**

The Director obtains an evaluation of national estimates in part through criticism of the NSC Secretariat, the NSC Planning Board, and individual high level consumers. Critical review of completed estimates to identify gaps and inadequacies is also provided through the post mortem procedure of IAC representatives and by soliciting the views of overseas missions of both the Departments of State and Defense. The Inspector General's review of ONE last year included a limited survey of consumer reaction.

The evaluation of the contributions of ORR in the economic field and of OSI in the scientific field to national intelligence is in large measure provided by ONE, which initiates requests for such contributions. Other production of ORR and OSI carried out either in pursuance of NSCID-15 or DCID-3/4 is obtained by unsolicited response and criticism of policy-making consumers and such

25X1C8a

specialized consumers as the EDAC Committee, the [REDACTED] and [REDACTED] and the criticism of IAC members of the EIC and the SEC. The DDI has also recently added to his immediate staff a senior intelligence officer to review and evaluate non-national finished intelligence produced by the DDI offices.

An evaluation of the NIS has recently been completed by the Coordinator of the NIS Program, based on a solicitation of the views of the users of NIS.

With regard to current intelligence, the Director depends upon the reactions of the President and his staff to the current intelligence products, as well as that of his top level advisers within the Agency. The Watch Committee Report goes to commands throughout the world so that the warning function is under constant cross evaluation.

Mission 4: To perform services of common concern.

The Director depends for evaluation in this field, in addition to the judgments of his line officers and the Inspector General, on:

- a. The evaluations of individuals and group reports collected and disseminated by OO/C and FL.
- b. The criticisms from other agencies through established IAC subcommittees such as the IPC (foreign clandestine collection), the NSCID-7 committee (domestic collection), the NSCID-16 committee (which deals with foreign language publications, their procurement, exploitation, and referencing).

Mission 5: To perform such other functions and duties as the National Security Council may direct.

Such functions and duties consist primarily of the covert operations aspects of the responsibilities supervised by the Deputy Director (Plans). Programs in this area are subject to extensive pre and post evaluation.

In the preparation of the budget, programs show in detail the continuation or the change of current activities and the addition

~~CONFIDENTIAL~~
-3-

of new ones. The DDP Review Board provides intensive evaluation of these programs. After budget approval, specific projects in implementation of such programs are subject to the review and approval of the CIA Project Review Committee.

DDP staff units evaluate the status and progress of projects in relation to objectives by analysis of monthly and quarterly reports submitted by case officers on each project. The Deputy Director (Plans) and the DCI receive such analyses either for their information or with a request for corrective action.

Beyond these continuing procedures, the DDP Inspection and Review Staff and the CIA Inspector General are constantly engaged in spot surveys and in investigation of special problems.