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20 DEC 1956

MEMORANDUM FOR: Chief of Operations, DD/P

FROM : Director of Training

SUBJECT : Subject Activist Reserve

REFERENCE : Memo from C/FI to EO/DDP, dtd 7 Dec 56 subject: "Recommendations and Suggestions of DCI"

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1. On Wednesday, 12 December 1956, Mr. [redacted] FI Staff met with representatives of the Office of Training to coordinate a DD/P proposal for the establishment and training of an activist reserve within the Agency in response to DCI's recent recommendation.

2. This Office concurred in the basic concepts of the reference document on the basis that it constitutes a logical initial approach in meeting a definite Agency requirement.

3. It is my understanding that contingent upon the Director's approval, the Clandestine Services, the Office of Training, and the Office of Personnel will be asked to collaborate on the implementation of the DD/P proposal.

4. I would like to outline, briefly, my concept of the objectives of this program and indicate the Office of Training's interest in their attainment:

a. It is my understanding that it is the Director's desire to provide for a carefully selected group of intelligence officers for emergency use in critical areas.

b. To employ these officers during non-emergency periods in assignments which are challenging from a professional standpoint, excluding sensitive assignments which entail grave operational security risk. In the event the officer is captured.

Document No. 5

NO CHANGE in Class.

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DDA Memo, 4 Apr 77

Auth: DDA REG. 77/1763

56/TR-14281

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c. To provide a carefully tailored training program designed to provide the officer with a proficiency in operational skills, and a working knowledge of the language and area to which he may be dispatched.

5. I wish to assure you of the wholehearted support of the OTR in the development of an Activist Cadre or Activist Reserve. Such a program will unquestionably assist OTR in its efforts to support DD/P, particularly in meeting the type of training support requirements which have developed in the action field. These requirements will be the subject of a separate staff study which will be available to you before final arrangements are made for implementing the program.

6. The Operations School presently has ten unencumbered military positions. I am willing to staff these positions with action type instructors for use in the event of any emergency and to insure a continuing capability of instruction in the action fields.

7. I believe that if we approach this program in a very modest way in the beginning, we will be more successful in developing the needed assets than if we attempt to do the whole job at one time. I will be very glad to discuss this program with you at your earliest convenience

**MATTHEW BAIRD**

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20 December 1956

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