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DRAFT
GMS:hw

7 December 1956

MEMORANDUM FOR: Executive Officer, DDP
SUBJECT: Recommendations and Suggestions of the DCI
REFERENCE: Your memorandum of 23 November 1956

1. "We should consider the establishment of a task force of intelligence officers, including military, for emergency use in critical areas."

Comment: A similar proposal, having to do, however, exclusively with CIA personnel, was extensively studied during 1953, 54 and 55. This proposal was commonly known as the proposal for a cadre. It has never been acted upon because of the limitations imposed upon the Clandestine Services by the personnel ceiling and because of a fear that the establishment of a ~~reserve force~~ ^{Separate Cadre} would result in a decline in morale of the personnel assigned to it. These considerations would appear to obtain with respect to the proposal made by the Director.

There has, however, never been any question about the desirability of having available to the Agency intelligence officers for emergency use in critical areas. In order to achieve this end it is proposed:

a. that each Deputy Director be requested to establish and maintain ~~a panel~~ ^{an "Activist Reserve"} of officers stationed in Washington or within easy reach, who are qualified for ^{SPECIALIZED, EMERGENCY} field duty in critical areas,

b. that the DDP, supported by the Director of Personnel and the Director of Training, be responsible for vetting such ^{PANELS} ~~Document No. 33~~ and selecting reservists,

NO CHANGE in Plans.

DDP

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-2- to consist of an initial ten period

c. that the Director of Training be responsible for
conducting ^{activist} reserve training at a rate ^{of approximately} ~~not to exceed~~ ten working
days per annum. Basic training in clandestine techniques ^{and language} will not
be counted against this time and will be required of all reservists.
This can be supplied through the medium of already-established
courses,

d. that the military services be invited to nominate
officers for this reserve, and that these officers be offered *selected*
basic and reserve training as indicated above.

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The above comments have been discussed with the Office of Training which agrees that they are a sensible initial approach to the problem. If these proposals are agreed to by the ^{DCI} ~~DIR~~, the Office of Training suggests the advisability of working out with the DD/P formal arrangements for effecting the training and employment of such an activist reserve, including ~~the~~ *an initial training period of approximately six months* and *during necessary basic training, from all reservists*

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