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63-4451

29 May 1963

MEMORANDUM FOR: Deputy Director for Central Intelligence

SUBJECT : Inspector General's Survey of the Office of National Estimates and the Estimative Process, September 1962

REFERENCE : Action Memorandum A-174, 7 February 1963 from the Executive Director to the DD/I

1. A number of the recommendations are in train as indicated in our memorandum of 7 December 1962 and require no further comments. These are numbers 1a-2-5-7-12-13-14-15-16 and 21, which was disapproved.

2. Attached herewith are comments from the AD/NE on recommendations 3-4-6-9-10 and 19. I am in agreement with these comments. However, I would like to amplify numbers 4 and 19. With respect to number 4, the problem is the availability of slots. There are a number of new high priority position requirements in the DD/I area, especially those of the new Action Staff. I am exploring the possibilities of taking slots from certain of the DD/I offices to cover these requirements, but have not yet completed this study. It is my expectation that I will be able to give ONE this relief and allow them to divide the [REDACTED]. With respect to recommendation 19, it is understood that this recommendation arose from a situation within the Scientific Intelligence Committee, whose handling of and coordination of a paper on Soviet science left much to be desired. The AD/NE tells me that the coordination of estimative papers by other USIB subcommittees presents no problem and that with respect to the SIC after this one instance, the situation seems to be under control. Therefore, I do not feel there is sufficient reason to ask the Assistant to the DCI for Coordination to undertake the recommended review.

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3. There follow herewith my comments on the remaining recommendations which bear more on the DD/I's office than on ONE:

a. Recommendation 1b--This office has discussed with the ADDP the possibility of placing DD/I personnel in certain major stations as recommended. At this point, the ADDP is considering our suggestions and will furnish the DD/I with a list of stations where they feel such substantive support is needed. I must point out here that the extremely tight slot situation in the DD/I has a bearing on the extent to which we can carry out this recommendation.

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25X1A9a b. Recommendation 1c--Discussions have been held with [REDACTED] on this recommendation, and he has agreed to the following procedure: DD/I vacancy notices which are now furnished to the Clandestine Services Personnel Division will be delivered by them to [REDACTED] personally for his review. He will then see that appropriate areas of the DD/P which might furnish candidates for the vacancies are notified and asked to make recommendations if they so desire.

c. Recommendation 8--The policy of having a representative from each of the military services on the Board has been reconsidered and it is not now planned automatically to have such coverage. Board members will be chosen for their abilities and background irrespective of whether they are civilian or military. I am also going to suggest to the Director that henceforth all Board appointments be limited to two years at which time they will be reviewed and extended at the Director's pleasure upon DD/I recommendation.

d. Recommendations 11a & 11b--AD/NE and I have discussed both of these matters and feel that the final decision lies with the DCI. I am looking to the AD/NE to consult further with him on the subject. It is my thought that regular use of the Princeton Panel will be terminated. ONE will, of course, hope to consult with properly cleared individuals outside the Agency who can make constructive contributions to our estimates.

e. Recommendation 17--I feel that this recommendation would call for a rather cumbersome and difficult procedure. The selection of just which officials should receive which estimates could be delicate and complicated. The creation of the "CIA Memorandum" goes a long way toward meeting the spirit of this recommendation. These memoranda are being distributed to selected government officials who have an interest in the special subjects being reported upon.

f. Recommendation 18--Drafts of the research programs both internal and external of ORR and OSI are being passed to ONE for their review and comment.

g. Recommendation 20--There are certainly situations when the type of discussion recommended would be of definite assistance to our estimators, but this is not necessarily always so. It is my thought that we should undertake this on an ad hoc basis when the AD/NE and I feel that a particular estimate will benefit from such discussions rather than to demand time from busy officials as a matter of routine.

4. My general comments on the estimative process were set forth in paragraph 10 of my memorandum to the Executive Director, dated 14 January 1963, subject, "Suggested Lessons from the Cuban Crisis."

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RAY S. CLINE

Deputy Director (Intelligence)

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