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DIARY NOTES

DD/S *W*

19 October 1964

1. John Tietjen was in to discuss a number of items with me.

a. He has finalized arrangements with the DD/P to make [REDACTED] available to assume his new duties in charge of all field activities. In addition, [REDACTED] will continue to be responsible for the overt medical activities of particular interest to the DD/P.

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b. Drs. Tietjen and [REDACTED] will leave on a rather extensive field trip on 30 October and will return on 25 November. Dr. Tietjen spoke to me about traveling at least part of the way first-class since they will have a rather strenuous schedule. I said that I was reluctant to see DD/S people travel first-class unless there were good reasons to justify it. We discussed the trip, and I think that there are some portions of it which would justify first-class travel. Most of the travel, however, should be less than first-class, and Dr. Tietjen agreed to this.

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c. John was prepared to go [REDACTED] to challenge the closing down of the hospital. I told him that I thought it would be proper for him to go [REDACTED] to look into the question of how adequate medical services can be provided but that I thought he would be fighting a losing battle in trying to maintain the hospital. A central hospital servicing people under several different covers would be inconsistent with the long-range reorganization and cover plan for the station. I particularly asked that he discuss this question with [REDACTED] FE Division before leaving on his trip.

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d. I talked to John again about his survey of psychological services requirements. It has been almost two years now since the Assessment and Evaluation Staff was transferred to the Medical Staff, and we have not yet come to grips with this problem. John was quite defensive about the whole thing. However, I pushed him quite hard and told him that I wanted a report, if only a status report, by 15 January 1965.

2. Matt Baird was in to talk with me about several items.

a. He discussed the new program for Support JOT's which will begin on or about 1 January 1965. I approved of his 13 October paper with the understanding that we would work out the details and improve the course as we go along.

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b. Matt said that he had received a report [REDACTED] on our 16 October meeting concerning the central handling of JOT's coming into the Support components and that he felt that my principle was 100 percent correct.

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c. Matt again raised his manpower problems and invited my attention to his 14 September paper, which I think I have not seen. However, I told him that I have little hope of getting any more ceiling positions for the Office of Training unless we can arrange with Government Services, Inc., to take over some of the service work at [REDACTED] and can develop a project for the contract linguists in the Office of Training. I urged Matt to move promptly on both these possibilities since I think that this would be the quickest way, and possibly the only way, to get relief.

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d. Matt asked me to give some consideration to the assignment of [REDACTED] when he returns [REDACTED] in about a year. I told him that I would speak to Jack Earman about the possibility of taking Chuck on his staff, as well as consider him when we juggle the Admin careerists between now and that time. (I talked to Jack about Chuck, and he said that he would be very glad to consider him but that it will be quite some time before a decision can be made.)

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3. I asked Mr. Kirkpatrick again for guidance regarding whether we should accept the invitation of the New York Chapter of the Military Intelligence Reserve Society to address their group on either 20 January or 24 March 1965. He said that he would speak to the Director about this and would give me some guidance within twenty-four hours.

4. I met with Bob Fuchs and Alan Warfield to discuss the propriety of Bob's setting up a covert accounting office. I approved in principle with the understanding that this office would be an extension of the Office of Finance to provide covert accounting service to projects for which such service cannot be provided overtly. We had quite a long discussion, and I think that Bob would really like to have all Finance people, no matter where they might be located, responsible to him as Director of Finance rather than to their Office Heads or project managers. I do not agree with this concept, and I think that at the conclusion of our meeting Bob understood this and that we had a meeting of the minds as to how his covert accounting office would function.

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5. Dr. Gaskill of the Financial General Corporation telephoned to inquire whether we would be interested in setting up a bank in our CIA Headquarters building. I gave him the usual story and told him that, if he cared to join the

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list of banks interested in providing service for us here, he could address a letter to me and that I would ensure that his interest was made a matter of record should we change our policy at some future date.

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6. [REDACTED] Deputy Chief of Station, [REDACTED] was in for a short visit. There are no unusual problems at the station which I need record here. They are very much interested in and concerned about [REDACTED] 2 and quite correctly anticipate the tremendous logistical problems which would be involved should we actually go forward with this project. I suggested that we might have an installation which would not involve dependents and perhaps pay a very attractive fee to induce people to leave their families and go up there for six months at a time. I suggested that we might double their salaries. I think that some such gesture could probably entice people to leave their families and that perhaps this might deserve more serious consideration. George believed that the support business at [REDACTED] is working satisfactorily. However, I think that, if I could read between the lines, he does feel that both he and [REDACTED] are spending a considerable amount of time on the types of things which I, at least, would expect a Chief of Support to do for me.

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7. Inasmuch as the Inspector General is about to begin a survey of the [REDACTED] I asked Jack to give particular consideration to the relationship between the Office of Finance and the accounting service such as that provided by [REDACTED] who is on the [REDACTED]'s T/O. I am not sure what this relationship should be, but at the moment the Office of Finance has no direct responsibility for ensuring that this accounting service is correct and in the Agency's best interest. Of course, this principle would come into question in many other proprietary projects. Jack has been giving some thought to this, will see that his team consults with Bob Fuchs, and will examine the question in the course of the survey.

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8. I discussed the following items with John Tietjen:

a. Dr. Tietjen reported that he saw [REDACTED] a few days ago and that Frank looked very good. Frank said that the six months' period which Dr. Tietjen and I had said would be reasonable for consideration of his return to duty would be over on 16 January 1965. Frank was optimistic about coming back to the Agency, and Dr. Tietjen thought that this might well be possible. (I hope it is.)

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b. I guess my whole session with John was a little bit less pleasant than usual, specifically because I said that he was fighting a losing battle

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in trying to preserve the [redacted] hospital, I held him down on traveling first-class, and I pushed him pretty hard for the umpteenth time on the psychological services survey. This led into a philosophical discussion about his personal position in the Agency. John and I have had many of these through the years, and nothing very much has come of them. He is striving, whether he realizes it or not, for greater personal recognition. He regards himself as confined to clinical duties, which he enjoys very much. At the same time, however, people like [redacted] and [redacted] in DD/S&T are running big programs and sometimes call the tune to which John has to dance. I don't know the answer to this nor does he--whether it would satisfy his personal desires to become a member of the Research and Development Board. There is no question that, if it were possible to give him some additional personal recognition and responsibilities which would transcend the exclusive competence and responsibilities of the Medical Staff itself, it would be helpful insofar as his personal job satisfaction is concerned. I told John that I wasn't very much impressed by organization charts, etc., and that I felt the Medical Staff itself shouldn't really have any broader responsibilities. I said that, if he could think of some way in which he could have broader responsibility, I would certainly be willing to consider any such suggestion most seriously and that I felt other senior people in the Agency would do the same. In this connection, I told John that I thought he should give some consideration to a long sabbatical for Agency-sponsored external training of some kind. I have urged him to do this before on several occasions, but he has never done so. I urged him again to get his office so organized and staffed so that he could take off for some extended period of time for some external training. It is hard to say specifically what kind of training he should have or just what he would get out of it, but I think that he would be a bigger man when he got back. He said that he would like to give some more thought to this suggestion and to discuss the matter with me further. I said that I would welcome this at any time.

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9. I talked to Mr. Kirkpatrick again about the [redacted] case. He had not discussed it with General Carter and asked me to go ahead with the action which I had decided upon earlier; i.e., to find another place for [redacted]

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