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MEMORANDUM FOR: Deputy Director of Central Intelligence

THROUGH : Deputy Director (Support)

SUBJECT : Agency Retirement Policy

HITHERMOR : Memo for DDCI fr D/Pers dtd 29 Jan 63, subject: Employees
Highble for Optional Retirement (Attached)

- 1. As you requested, this memorandum elaborates on paragraph 3 of referenced memorandum emplaining the standards applied by the Deputy Directors and by the CIA Retirement Board in approving exceptions to our normal retirement policy.
- 2. The Deputy Directors deal with the question of "best interest of the Agency" in making their determinations for retention of employees who are eligible for optional retirement. They determine "whether or not it is dealrable, because of skills or other qualifications which are needed and should be preserved for the Agency" to retain an employee beyond his normal retirement date. There is no provision for a Deputy Director to approve retention of an employee on the basis of the individual's personal circumstances.
- 3. On the other hand, the CIA Retirement Board has dealt almost exclusively with the requests of caployees to remain because of their personal circumstances. Typical situations in which the Doard has authorized an extension include the following:
  - a. To provide additional time to obtain other employment for an employee whose annuity would be insufficient for support.
  - b. To enable an employee those short-term financial obligations (for example, to enable a child to complete his college education, to complete payments on a home, or to liquidate other substantial indebtedness) cannot be met from his amounty or other interme.
  - c. To enable an employee whose career objective was to remain in Government service until mandatory retirement age, to obtain employment in another agency.
  - d. To provide a reasonable period of time for an employee to obtain additional education or training to equip him for employment which will supplement his retirement annuity.

In all of these cases, the individual's entire financial situation including his commitments, other income, and prospective annuity are essential factors.

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4. Since the current policy was adopted, we have established a preretirement counceling program which alerts individuals five years prior to
their eligibility for retirement and offers them assistance in planning for
it. Also, we have been careful in appointing new employees to ensure that
they will have 30 years of service credit by the time they reach age 60.
These steps, and improvements in our manpower planning should make exceptions
decreasingly necessary in future years.

/s/ Emmett D. Echols

Emmott D. Echols Director of Personnel

Attackment: A/S

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