

ER-6-8032

Training 5

~~CONFIDENTIAL~~

23 March 1955

MEMORANDUM FOR: Director of Training

SUBJECT : Advanced Management Program Expenses.

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REFERENCES : a. Memo dtd 3 Feb 55 to D/Trg fr [redacted], sub: "Expenses Incurred - Advanced Management Program, Harvard Business School."
b. Memo dtd 3 Feb 55 to L. R. Houston fr M. Baird.
c. Memo dtd 7 Mar 55 to D/Trg fr Gen Coun, sub: "Advanced Management Program Expenses."

1. This memorandum is furnished for your guidance in arranging for the attendance of Agency employees at the Advanced Management Program conducted by the Harvard Business School.

2. I am sympathetic to the principle of assisting our employees attending this course to defray the necessary expenses which they incur to the extent that it is legally consistent. I recognize the fact that the student from business who has a substantial expense account realizes that the Government employee does not have such an account and, for the most part, is perfectly willing to pick up the check without asking the Government employee for his fair share of the expense. Personally, I still consider it highly undesirable that the Government employee be placed in this position and believe that the average employee would feel, regardless of the expense involved, that he either must not accept the hospitality of the business student or must reimburse in some way. However, despite this situation, I have no reason to believe that CIA employees are in any different situation than employees of the Department of State, the armed services, and other Government agencies who attend the same course.

3. Inasmuch as it is the opinion of the Comptroller General and our General Counsel that Congress did not intend the special authorities granted to this Agency to be invoked for the normal administrative problems common to Government, I do not believe that it would be appropriate for the Agency to exercise these special authorities to defray expenses of the type we are considering. I do believe, however, that these factors should be considered in the selection of students to attend the Advanced Management and other courses and that each student should have the Agency position carefully explained to him prior to his final entry into the course.

Att: Ref. as listed

DD/S:LKW:laq
Distribution: - [redacted]

DD/S chrono

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L. K. WHITE
Deputy Director
(Support)

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