

2019 64-0968
DD/P 4-0826

14 February 1964

MEMORANDUM FOR: Deputy Director for Support
THROUGH : Assistant Deputy Director for Plans
SUBJECT : DDS Support for Technical Services Division
REFERENCE : DDS Memorandum No. 64-0778, Dated
7 February 1964

1. I read your note of 7 February with great interest and some perplexity. I am gratified with your offer to cooperate in every way to help me accomplish my objectives. I also have taken note of your suggestion that I might wish to consider eliminating the MKULTRA Project.

2. Since your point of departure seems to be our recent collective experience with the termination of TSD's contractual relationships with Panoramic Research, Inc., I would like to review the chronology of this matter for your information. The TSD determination to discontinue its business relationships with Panoramic came about in the following manner: In September 1962, six weeks after I had come on board with TSD, I reviewed our relations with Panoramic and decided that the current mission of TSD would not call for the type of relationship with Panoramic which we had had in the past. I determined also that if two other conditions could be met I would continue to do business with Panoramic

These two factors were:

- a. That the individuals in Panoramic represented personal skills and expertise desired by TSD; and

Both of these factors seemed to be resolved affirmatively by late 1962, based on our evaluation of the individuals connected with

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[REDACTED] 25X1A
[REDACTED] No MKULTRA funds were used for the three contracts with Panoramic. The Special Procurement Section of the Office of Logistics handled these contractual arrangements. In 1963, the audit of Panoramic was conducted which revealed that after a year of contractual relationship with TSD, they were unable to procure additional external business other than CIA's. [REDACTED] 25X1A

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3. In that connection, I determined many months ago that the use of unconventional machinery such as MKULTRA should be reviewed and that the purposes and scope of authority should be restated for the DCI's approval. As the Inspector General is aware, I intend to reformulate a request for such authority as soon as a policy matter which has been presented to the DCI is resolved. The resolution of this matter is a necessary prerequisite to that reformulation. Your representative in TSD, [REDACTED], is not only fully aware of this problem, but is being briefed on every MKULTRA activity in TSD and will be the responsible administrative officer on the new project.

4. I would like to take this opportunity to call a few TSD support problems to your attention. After I came on board with TSD, I soon realized that the quality and style of support furnished to TSD from within its own structure, and outside,

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needed improvement. My first step in this direction was to seek the replacement of the Chief, Support Staff, who had been with TSD for more than seven years. I am sure you are aware of the substance of that action. I was gratified to receive a replacement of high caliber, namely, [REDACTED]. The next item which I thought needed improvement immediately was the assignment of two Logistics Contract Negotiators to TSD. My memorandum to you, dated 5 Feb. 1964, should indicate quite clearly that this matter is still unresolved. The recently concluded I. G. Report of TSD noted several areas where TSD should and could improve its performance. I requested, as a result of the audit of Panoramic, that the Audit Staff perform a detailed audit of all activities including MKULTRA to assure that total compliance with Agency regulations is being conformed to in this Division. Several of these require strong and thoughtful assistance from elements of the DDS. You will shortly be receiving a series of memoranda soliciting your cooperation in each of these problem areas.

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5. The I. G. Report noted that one of the basic problems of TSD was its inadequate space situation, fragmentation of units and distance from Langley. All my attempts to rectify this situation have come to nought. I am fully aware that your hands are tied and that the problem of space transcends TSD's needs. However, any assistance on your part to rectify or better our space problem would be appreciated. Also, continued efforts to improve the quality of DDS personnel assigned to TSD will be appreciated. [REDACTED] has been soliciting assistance from your various staffs on this matter and can provide you with details.

6. I do not wish this memorandum to appear to be a listing of complaints or grievances. I merely wish to emphasize the point that the least of my troubles stem from MKULTRA or Panoramic. My greatest problems in the support area are space, qualitative DDS people in TSD, a better relationship with Logistics/Contracts, more expeditious handling of our contracts, and a greater understanding, if not sympathy, by the DDS of the peculiar requirements upon, and services offered by, TSD to the DDP.

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TSD will continue to try to explain its problems in the context in which we cope with them and to seek your collaboration in helping us solve them. I am convinced that once we have given you a clear picture of our problems, you can and will support us efficiently and expeditiously. As for the current status of the termination of our relationship with Panoramic, I am most gratified with the efforts of the Office of Logistics in their handling of this problem for us.

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7. Mr. [REDACTED] is fully cognizant of all items mentioned in this memorandum, as well as all the other support problems we have in TSD. Both he and I are available, at your convenience, to amplify further any aspects of TSD requirements for DDS support.

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[REDACTED]
Chief
Technical Services Division

*See Daily Log
28 apr 64
[Signature]*

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