

14 March 1973

MEMORANDUM FOR: Deputy Director for Intelligence

SUBJECT : A Plan to bring NIS Coverage into Alignment with known User Requirements and IC Priorities Guidance

1. The Plan reduces General Survey coverage from 124 to 83 countries (listing in Tab A) on a schedule of 20 to 25 General Surveys annually (present schedule is 30). The Plan shortens the average maintenance cycle from approximately 3 years to less than 2 years and continues to gear frequency of maintenance to the coordinated country priorities. Procedures for updating will become increasingly flexible as production of the new bound-by-chapter format progresses. The quality of analysis and of writing and presentation will improve as the Plan, even with manpower reductions, would better align coverage with production and processing capabilities. The Factbook would continue present coverage.

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2. CIA manpower requirements under this Plan could be reduced approximately 15% to [REDACTED]

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[REDACTED] These figures exclude PSD and external contracts.

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DATE: 1980 REVIEWER: 019645 [REDACTED]

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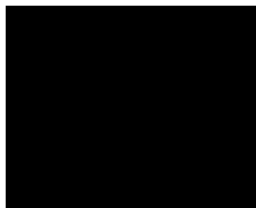
(See Tab B for further breakdown.) DIA manpower allocations to the Program have been severely reduced during FY 73 and at present are not sufficient to meet scheduled obligations.

3. With each cutback in the Program in the past, contributing components have tended to reduce resource allocations beyond the Program cutback so that the NIS effort has been chronically undermanned. Quality and schedule both suffer. This Plan for reduced coverage provides an opportunity for contributors to bring production obligations and resource allocations into better balance. Accordingly, the estimated possible manpower reductions are not in direct proportion to reductions in coverage.

4. Recent history of the NIS Program shows reductions in costs to the Agency as follows:

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FY 70 --  
FY 71 --  
FY 72 --



In FY 72 the NIS Program accounted for less than .6% of the Agency's Operating Program and slightly more than 5% of the costs of intelligence production. Costs for the current fiscal year will

be further and significantly reduced as a result of an approximately 20% production cutback resulting from personnel reductions directed in early 1972. Nevertheless, suggestions to eliminate the Program in the interests of economy surface from time to time.

5. Consequently, the following reasons for continuing the Program at the minimum, but viable, level indicated in this memorandum are submitted for consideration.

a. The NIS is the only U. S. Government publication series that provides coordinated, authoritative, regularly updated, and on shelf basic information and analysis of all significant aspects of the countries of national security interest.

b. The NIS serves known requirements of a large and varied audience. An average of 400 copies of each General Survey (on 30 countries) will be disseminated during FY 73. The General Survey is used in Embassies, military commands, aboard Navy vessels, in training facilities worldwide. It is used for basic reference and general orientation by briefers, staff officers, desk officers, case officers, and planning staffs.

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in military and civilian agencies, and by government contractors

 The nature and interest of the audience was

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validated formally by a major user survey in 1969 and is informally validated on a continuing basis by fan mail and by requests for additional copies.

c. By utilizing in the NIS the specialized expertise available in the various departments and agencies of the Government, and by broad dissemination of the General Survey and the Factbook, duplication of production effort in the basic intelligence field is minimized. If the Program were abolished as a community or national intelligence effort, we know from experience that various individual agencies would soon find it necessary to begin production of a basic intelligence series on their own.

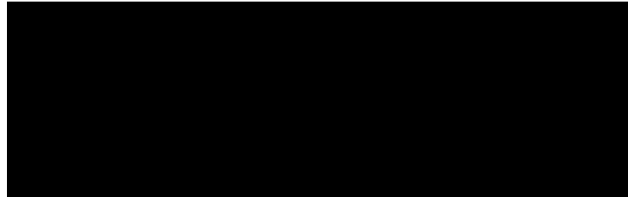
d. The NIS also serves known needs of the producers. Preparation and coordination of NIS contributions enhances the development of expertise and of analytic and writing skills among the analyst/producers. The General Survey

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provides a quality publication outlet for analysts who, under the limitations of the new Publication Guidelines, might otherwise lose the edge and sense of purpose inherent in seeing their work published and used.

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JOHN KERRY KING  
Director  
Basic and Geographic Intelligence

2 Attachments  
as stated

Distribution:

- O&2 - Addressee
- 1 - Ch/NISD/BGI
- 2 - D/BGI

D/BGI:JKKing:mjc/2845(14 March 73)

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REVISED NIS COVERAGE PLAN

Group 1 ( 21 countries) -- coincides with the 21 countries assigned highest priority in DCID 1/2. Within this group, major powers either hostile to or not firmly allied with the U. S. and countries that have a role in situations that pose a serious threat to U. S. interests would be maintained at least every 2 years, the remainder on a 2-3 year cycle.

	<u>AFRICA</u>	<u>FAR EAST</u>	25X6A
	Egypt		
	<u>WESTERN HEMISPHERE</u>	North Korea	
		North Vietnam	
		People's Rep. of China	
25X6A	Brazil	South Korea	
		South Vietnam	
25X6A	Cuba		
			
	<u>EASTERN EUROPE</u>	<u>MIDDLE EAST</u>	
		India	
	Czechoslovakia		25X6A
	East Germany		
	Poland		
	U. S. S. R.		
	<u>WESTERN EUROPE</u>		
	France		
25X6A-RD	Italy		
			

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Group II (62 countries) -- excludes, in addition to others of lower priority, countries listed in Section D of DCID 1/2 and comprises those that demonstrate some degree of hostility toward the U. S. or are important to specific U. S. national interests -- political, economic or strategic -- and at the same time exhibit symptoms of internal instability. These would be maintained on a 3-4 year cycle.

AFRICA

Algeria  
Ethiopia  
Ghana  
Libya  
Morocco  
Nigeria  
Rhodesia  
Somalia  
South Africa  
Sudan  
Tunisia  
Zaire

LATIN  
AMERICA

Argentina  
Bolivia  
Chile  
Colombia  
Dominican  
  Republic  
Ecuador  
Guatemala  
Nicaragua  
Panama  
Peru  
Venezuela

EASTERN  
EUROPE

Albania  
Bulgaria  
Hungary  
Romania  
Yugoslavia

WESTERN  
EUROPE

Austria  
Belgium  
Cyprus  
Denmark  
Finland  
Greece  
Netherlands  
Norway  
Portugal  
Spain  
Sweden  
Switzerland

FAR  
EAST      25X6A

  
Burma  
Cambodia  
Indonesia  
Laos  
Malaysia  
Nationalist  
  China      25X6A  


Philippines  
Singapore  
Thailand

MIDDLE  
EAST

Afghanistan  
Bangladesh  
Iran  
Iraq  
Jordan  
Lebanon  
Pakistan  
Saudi Arabia  
Sri Lanka  
Syria  
Turkey

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NIS RESOURCES ALLOCATION (CIA)

	<u>Commitment</u>		<u>Resources</u>	
	<u>FY 73</u>	<u>Proposed Program</u>	<u>FY 73</u>	<u>Proposed Program</u>
OCI	41 GS Political & Society Chapters 2 Factbook Contributions	25 GS Political Chapters 2 Factbook Contributions	23 M/Y	15 13 M/Y
OER	29 GS Economy Chapters 2 Factbook Contributions	16 GS Economy Chapters 2 Factbook Contributions	15 M/Y	9 M/Y
NISD/BGI	NIS Editing, Processing, and Publication and Country Profile Chapter Production	NIS editing, processing, publication, and Country Profile Chapter production	55 M/Y	55 M/Y*  25X1A1a
COMMERCE (Contract) Analysis of Eco.	20 GS Society Chapters	25 GS Society Chapters 2 Factbook Contributions		
DOMESTIC & INTERNATIONAL BUSINESS ADM.	Completing contract commitment for Detailed Sections and processing support for 6 GS Country Profile and Economy Chapters	9 GS Economy Chapters		
DDO	9 GS Intell. and Security Chapters	9 GS Intell. and Security Chapters	9 M/Y	9 M/Y
OSI	8 GS Science Chapters	8 GS Science Chapters	3 M/Y (in-house)	3 M/Y (in-house)
		25X1A1a		
PSD	Printing	Printing		

\*Includes augmentation of Country Profile Staff