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17 October 1967

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MEMORANDUM FOR: Deputy Director for Intelligence

SUBJECT: Katzenbach Contingency Study

1. Katzenbach's request is two-pronged:

a) an anticipation and analysis of US-GVN problems in three given situations, variously permutated;

b) proposals to cope with these problems,

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2. The project thus divides itself neatly into an analysis function and an action function.

3. For the analysis, a DDI-subordinated team will be required, which might consist of the following:

Bill Hyland, ONE George Allen, VAS

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4. (Bill Colby) should have the option of deciding whether he or Carver should run the second half of the project, which is dependent on the first. In either case, George Allen could provide the necessary overlap (interface?) between the two functions.

5. A useful capstone would be a joint assessment by the two groups of the degree of success that could be expected from the proposals. This could take the form of a third paper covering the first two, or of a merger of the two papers into one in which each situation, action proposal, and assessment would be dealt with in turn. The former version would be neater and easier; the second (perhaps), more useful.

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