

At the Cabinet Family talk on 12 April, President said:

-- Before became President was concerned about reputation and professionalism of CIA and Intelligence Community, but since being in White House and responsible above anyone else for nation's security, has been highly impressed with competence, objectivity and ability of Intelligence Community to give him accurate, unbiased, complete analyses important to him and other Cabinet members.

-- Professionalism of CIA pleasant surprise to him. Commented on prompt and meaningful support. For example, when reads PDB, writes question in margin and next day has answer.

-- Absolutely crucial we maintain capability for covert action - in case we ever find ourselves in a state of conflict with another nation, must have instant ability to address the problem.

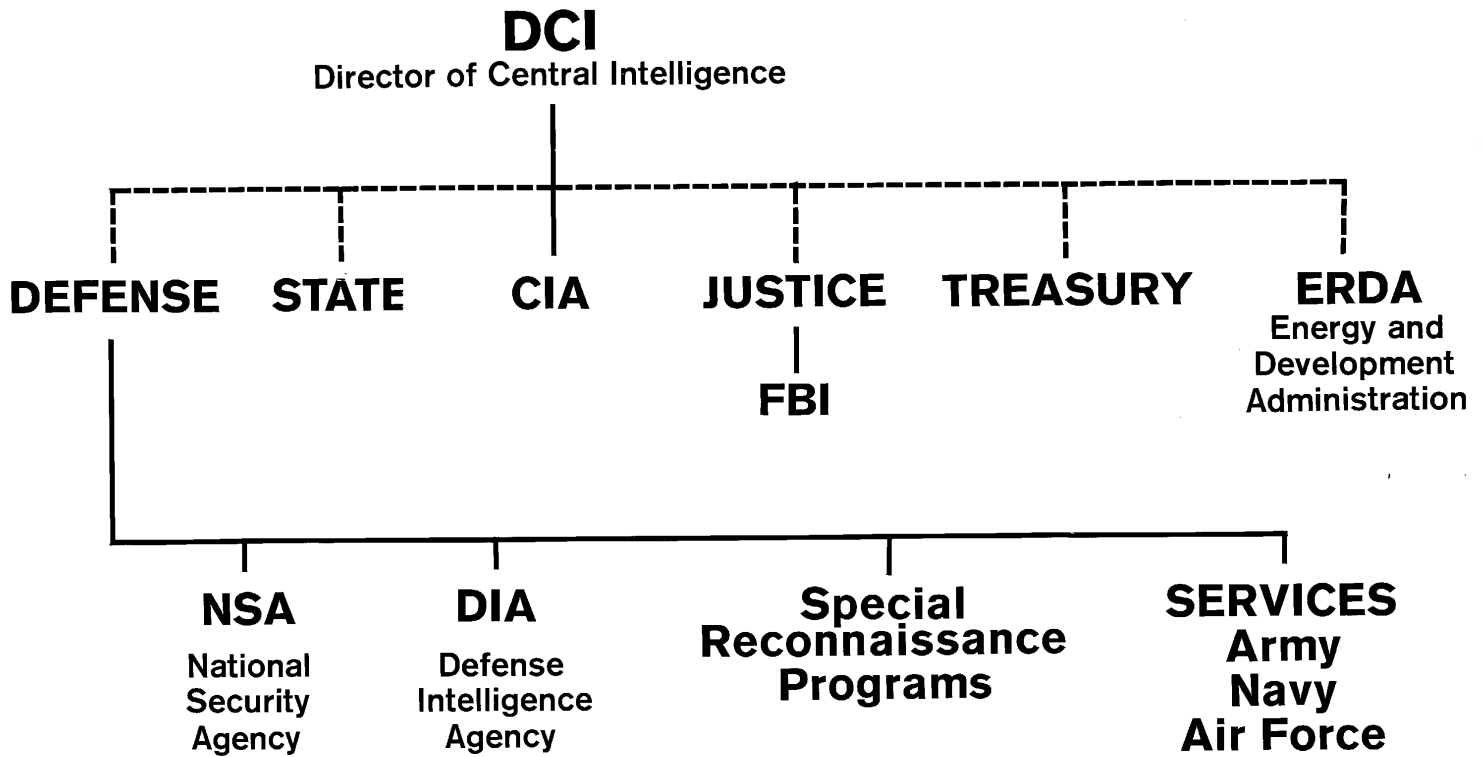
-- Looked at analyses made by Intelligence Oversight Board for last 12 months and absolutely no illegalities or improprieties being perpetrated by CIA.

-- If all Americans knew what he knew about present function of Intelligence Community, there would be an alleviation of concern and nothing to be ashamed of.

-- Has much surer sense of making right decisions about our national security because of growing trust in capability of CIA and other intelligence counsels.

NSC REVIEWED DOCUMENT AND HAS NO OBJECTION TO DECLASSIFICATION. 8/28/07

NSC REVIEWED DOCUMENT AND HAS NO OBJECTION TO DECLASSIFICATION. 8/28/07

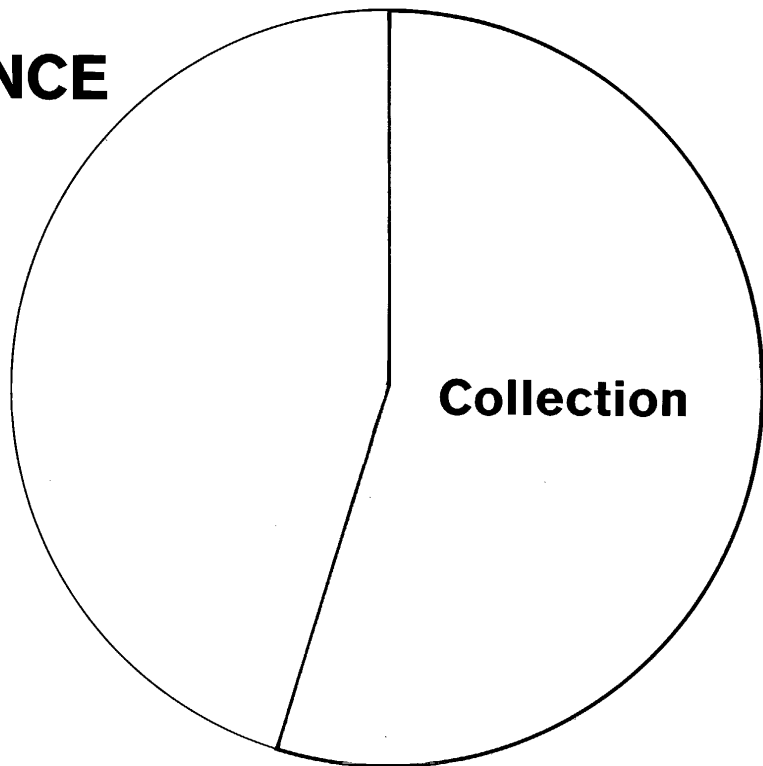


Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

- **COLLECTION**
- **ANALYSIS**
- **DISSEMINATION**
- **COUNTERINTELLIGENCE**
- **COVERT ACTION**

Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

THE INTELLIGENCE PROCESS



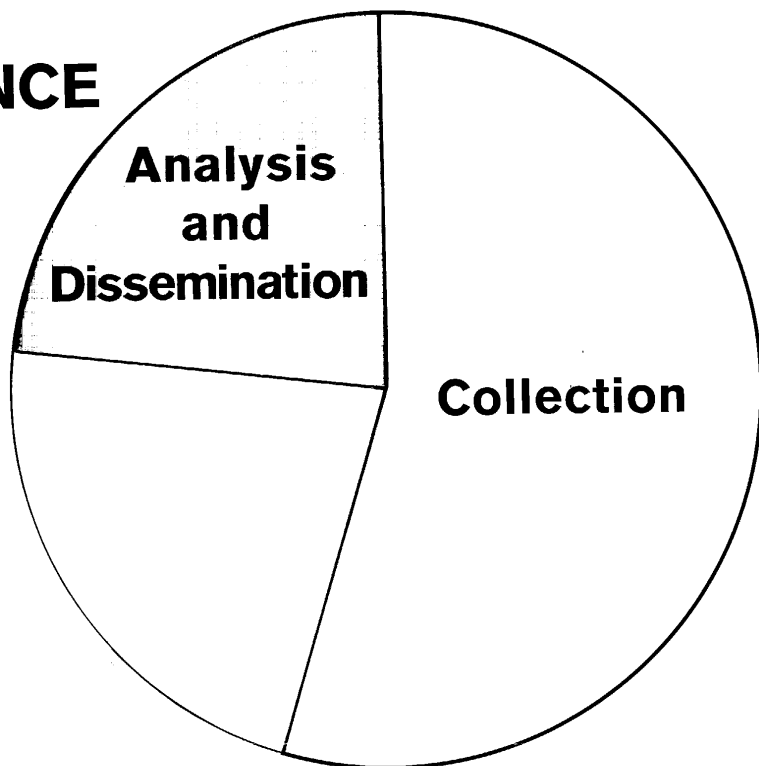
Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

INTELLIGENCE COLLECTION

Agency	NSA	SPECIAL RECONNAISSANCE PROGRAMS	CIA-STATE
Type	Sigint	Imagery Sigint	Humint

Agency	TREASURY	FBI	ERDA	ARMY NAVY AIR FORCE
Type	Treasury Attaches	Feedback from Counter- intelligence	Nuclear Expertise	Tactical Assets Humint

THE INTELLIGENCE PROCESS



INTELLIGENCE ANALYSIS

Agency	DIA	CIA	STATE	TREASURY	ARMY NAVY AIR FORCE
Type	Military Political	Political Economic Military	Political Economic	Monetary Economic	Military Political

DISSEMINATION

CUSTOMERS:

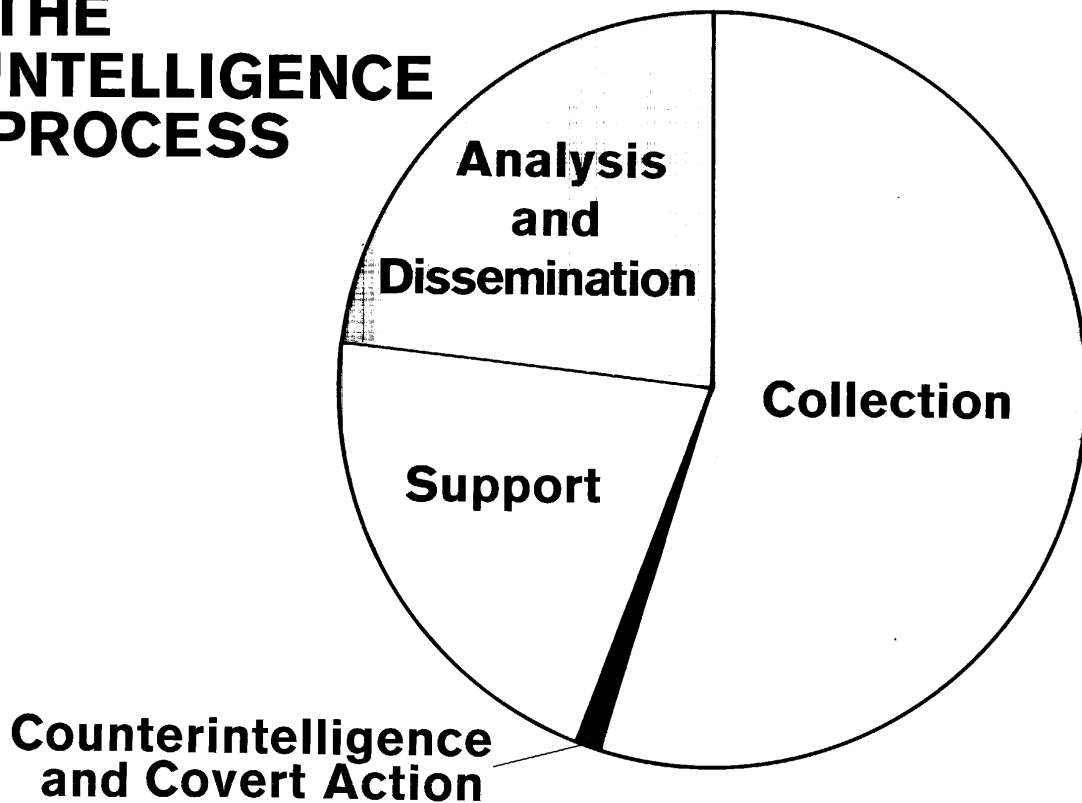
- PRESIDENT**
- **Daily Brief (PDB)**
 - **Twice weekly meetings with DCI**
 - **Spot reports**

- CABINET**
- **National Intelligence Daily Newspaper**
 - **Spot reports**

- CONGRESS**
- **Briefings**
 - **Daily and weekly reports**

- MILITARY**
- **Military Estimates**
 - **Warning Indicators**

THE INTELLIGENCE PROCESS



COUNTERINTELLIGENCE and COVERT ACTION

Counterintelligence

USA ——— FBI

Overseas — CIA

Covert Action

CIA

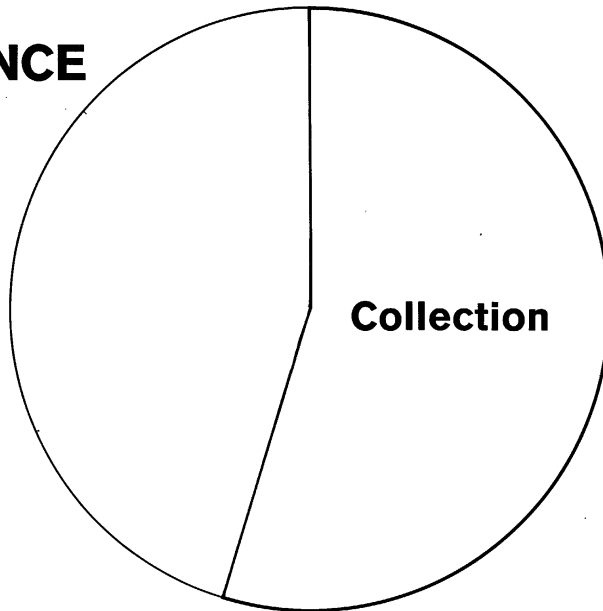
Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

CONTROLS (Oversight Program)

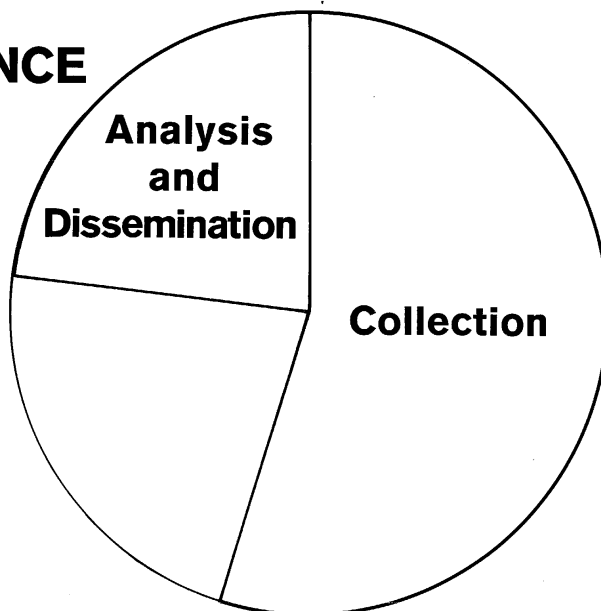
Executive Order 11905

- **President**
- **NSC**
- **Congress**
- **Intelligence Oversight Board**

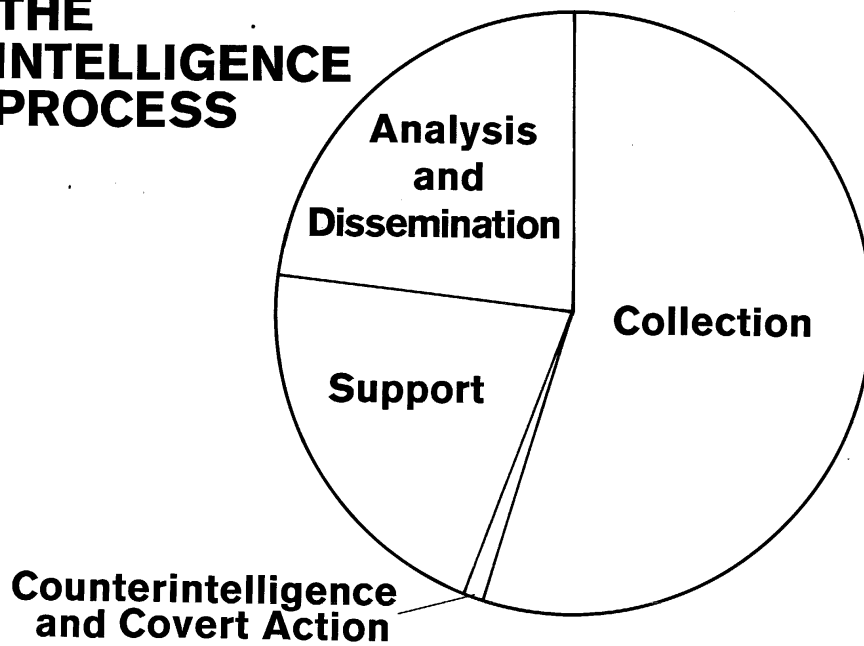
THE INTELLIGENCE PROCESS

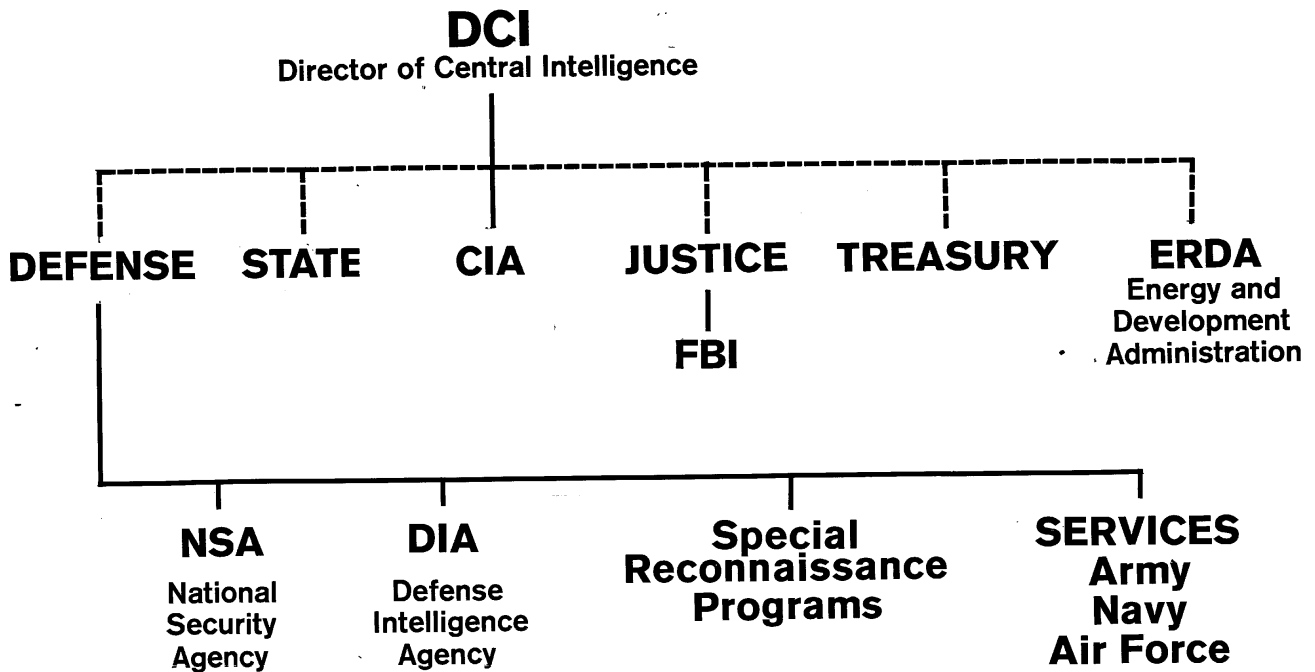


THE INTELLIGENCE PROCESS



THE INTELLIGENCE PROCESS





INTELLIGENCE ANALYSIS

Agency	DIA	CIA	STATE	TREASURY	ARMY NAVY AIR FORCE
Type	Military Political	Political Economic Military	Political Economic	Monetary Economic	Military Political

DISSEMINATION

CUSTOMERS:

PRESIDENT	Daily Brief (PDB) Twice weekly meetings with DCI Spot reports
CABINET	National Intelligence Daily Newspaper Spot reports
CONGRESS	Briefings Daily and weekly reports
MILITARY	Military Estimates Warning Indicators

Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

COUNTERINTELLIGENCE and COVERT ACTION

Counterintelligence

USA — FBI

Overseas — CIA

Covert Action

CIA

Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

CONTROLS (Oversight Program)

Executive Order 11905

President

NSC

Congress

Intelligence Oversight Board

Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

INTELLIGENCE COLLECTION

Agency	NSA	SPECIAL RECONNAISSANCE PROGRAMS	CIA-STATE
Type	Sigint	Imagery Sigint	Humint

Agency	TREASURY	FBI	ERDA	ARMY NAVY AIR FORCE
Type	Treasury Attaches	Feedback from Counter- intelligence	Nuclear Expertise	Tactical Assets Humint

12 April 77

NSC REVIEWED DOCUMENT AND HAS NO OBJECTION TO DECLASSIFICATION. 8/28/07

CABINET TALK

I. Intro

Clean living reward - #1 spook

Rest life people assoc plots assass, overthrow govts,

mail openings, telephone tapping

Whether tarred or vice versa

Difficult today talk CIA w/o those images coming to people's minds

Not interested passing judgment - whether - who

Point out both good - bad ^{effects} results - publicity

II. Good Results

A. Congress - investigations -

1. Bottom line

Need intelligence to make decisions

Pleases me - always looking for customers

2. Recognize need more active oversight

Welcome this

Share responsibility

Gain insight how country wants intelligence done

B. Public

1. Insisted intelligence activities conform to American law/values

2. Also conscious need some secrecy -

STAT

III. Bad Results

- A. Many sensitive and worthwhile intelligence activities have been compromised, and subsequently abandoned.
- B. Lives of dedicated Americans and friends of America whose only crime was their honorable service to this nation were put in danger, at least one lost.
- C. The credibility/reliability of U.S. intelligence relations with foreign governments is questioned. Both Americans and non-Americans are more reluctant to confide information to an organization which in the future might be helpless to prevent their relationship from being known. Contacts are lost, information is not conveyed, and. in the end, the United States suffers. 5-10 years.
- D. Finally, these various revelations give rise to a lot of misinformation which, like most gossip is virtually impossible to refute successfully without disclosing sensitive information.

IV. Secrecy Paradox

Borderline between openness in our society all desire and ^{ADVE} a level of secrecy in our government all recognize necessary.

Too many secrets can endanger fabric society - by inviting abuses.

Too little secrecy may endanger our freedom because others may try to take advantage of us. *DIFFICULT LINE*

Today too much media irresponsible - with respect to secrets -

It assumes any secret is evasion -

Undoubtedly classify too much - invite disregard

Continual struggle -

-3-

Shuttlecock -

Genuine desires IC keep much private as possible -
reasons later. Pres. obligation country to be as open
as possible.

Difficult choices - not taken lightly.

V. What do

Leads me describe what do

- why some must be secret

One thing - provide a service - not to public at large as
do most Departments/Agencies -

But to clients in Federal Government

Pres.

Cabinet

JCS

Ambassadors

Commanders

Congress

Deal one product - foreign intelligence

Not of, about, on Americans but foreign persons, events
Generate Intelligence in 6 different Dept/Agencies of which
CIA is only one -

Thus 2 jobs - DCI/DCIA

CIA - only direct line control

Responsible also for overall product and coordination of

DOD - NSA-NRO-DIA-Services

State

FBI - CI

Treasury - Agents

ERDA

Chart R

VI. All the Actors

Describe how mesh together by discussing 5 steps or components
good intell service where each player plays

Chart 2

1. Collection
2. Analysis
3. Dissemination
4. CI
5. Covert

VII. Collection

Chart R

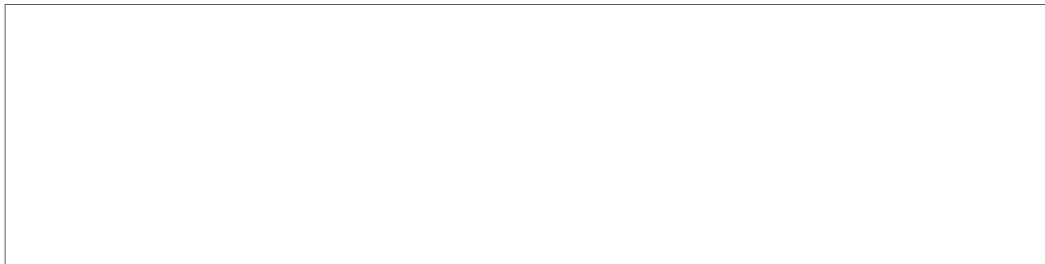
~~Technical source electronic~~
~~sensor of some sort~~
~~Human Mata Hari Newspaper~~
~~Technical~~

Signals - Air around us

Talks - Radios - Telegraphs - Telephones

Listens - military

Radars - other sensing devices



Alert - importance to us

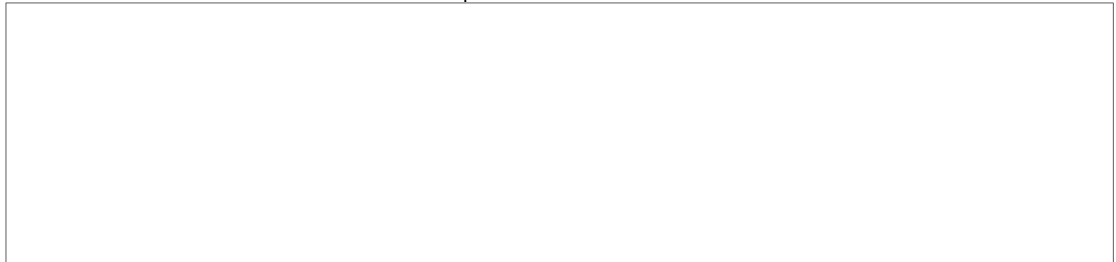
STAT

Imagery

Aircraft

Satellite photography

Very capable -



STAT

Exhibit

Human

Overt -

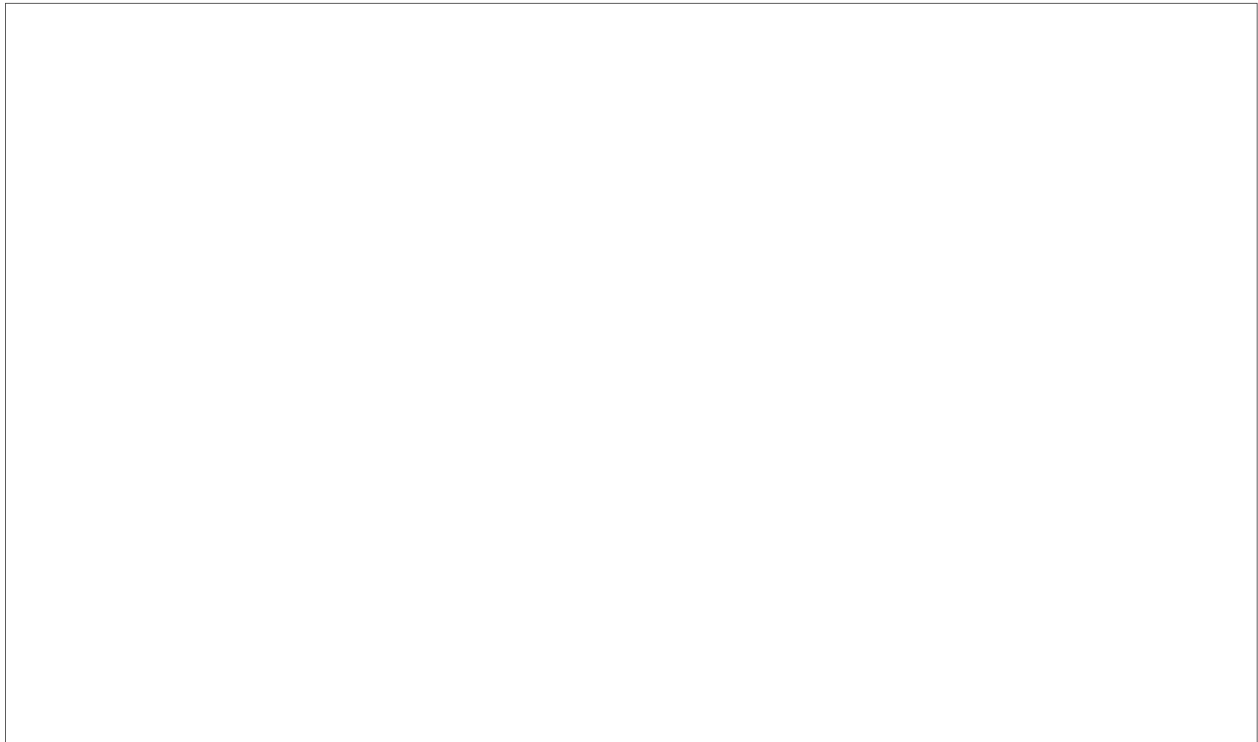
Broadcasts

Publications

Travel

STAT

Covert





Our task - as decent manner as possible

all instances -

limits to indecency
DIFFICULT LINES TO DRAW
Often asked - need spies - have satellites

Don't know for usre -

Do provide different types -

Satellites - facts of today

Spies - intent for tomorrow - *steer*

Signals - some of each -

Chart L

Who does the collection

My task - tie together

Min \$

Max effect

TOUGH DECISIONS - RISK - RETURN

Chart R

VIII. Analysis

1. Turns raw data/facts into meaningful information
2. Not much publicity/less exciting than collection/most important function of intelligence.

3. Gamut from current intelligence to research studies to "National Intelligence Estimates"

a. Current intelligence

(1) Quick reporting of world events

(a) What is the meaning of India's election results?

(b) How serious is the invasion of Zaire?

(c) What effect will the drought in China have on its crops?

b. Research studies

(1) Much like research done in universities

(2) Examples:

(a) Potential threats, e.g., Soviet force trend; terrorism

(b) Trends affecting short and long-range policy, e.g.,

natural gas, world population, oil, urbanization,

food, poverty, environment.

Chart

BY WHO →

COMPETITION →

By word - objectivity - difficult - stand clear policy

CHART 7

IX. Dissemination

Dissemination

1. Finished product is passed to customers
2. World's most exclusive daily - the President's Daily Brief (PDB)
 - a. Supplemented by spot reports on items of special interest or fast-breaking events
 - b. And by twice weekly meetings with DCI
3. National Intelligence Daily Newspaper. (NID) Sent to:
 - a. Cabinet Officers - 80% PDB - First page - new form - suggestions
 - b. Heads of major government units
 - c. Key policymakers
4. Specialized publications
 - a. Topics of special interest (oil, gas, terrorism)
 - b. Regular issues (economic data, agricultural production, DIA military appraisals).

-8-

5. Briefings

- a. Especially for Congress, but also other Government officials
- b. DCI may brief on special topic at Cabinet or other meetings

PIE
SUPPORT

CHART 8

CIA and CA

X. Counterintelligence

1. Discovering and identifying agents of foreign governments
2. Countering their efforts to collect our secrets

Examples:

- a. Warn friendly government that diplomat being sent to their country is actually an intelligence agent
- b. Watch a foreign agent and expose his attempt to recruit local citizens to collect secrets on his behalf.

FBI/CIA

XI. Covert Action - Most Notoriety

1. Small, but important activity

STAT

IV. Brings up Controls

HART 9

ontrols

A. Executive Order 11905 Procedures on Covert Action

1. NSC
2. President
3. Congress
 - a. Seven Committees (hope for two)
4. Other oversight

B. Intelligence Oversight Board (IOB)

1. Watchdog
2. Established by Executive Order 11905 in response to improprieties uncovered in Congressional investigation of IC.
3. Three members:
 - a. Robert Murphy
 - b. Leo Cherne
 - c. Stephen Ailes
4. Receives reports at least quarterly from Inspectors General and General Counsels on IC activities which raise questions of legality/propriety. Any employee.
5. Charged to report to President any intelligence activities it considers may be improper; and to the President and Attorney General any activities which may be illegal.

V. Why Intelligence?

A. A logical question at this point might be, why is all this effort necessary? Why is intelligence important to the U.S.?

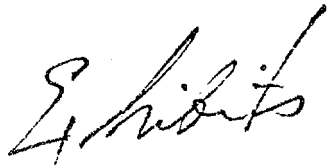
B. Many reasons:

1. Treaty verification (SALT/MBFR)

- a. Must be certain of Soviet status during negotiations to preclude bluff/deception.

-10-

2. World is not an open society
 - a. Unfortunate perhaps, but cannot compete in open only
3. International interests growing
 - a. Commerce
 - (1) Grain sales
 - (2) Fishing - sea exploitation
4. Terrorism
5. Narcotics
6. Foreign policy
 - a. Prevent surprise
7. Military preparedness

A handwritten signature in cursive script, appearing to read "E. H. White".

12 April 77

NSC REVIEWED DOCUMENT AND HAS NO OBJECTION TO DECLASSIFICATION. 8/28/07

CABINET TALK

I. Intro

Clean living reward - #1 spook

Rest life people assoc plots assass, overthrow govts,
mail openings, telephone tapping

Whether tarred or vice versa

Difficult today talk CIA w/o those images coming to people's minds

Not interested passing judgment - whether - who

Point out both good - bad ^{effects} results - publicity

II. Good Results

A. Congress - investigations -

1. Bottom line

Need intelligence to make decisions

Pleases me - always looking for customers

2. Recognize need more active oversight

Welcome this

Share responsibility

Gain insight how country wants intelligence done

B. Public

1. Insisted intelligence activities conform to American law/values

2. Also conscious need some secrecy -

STAT

III. Bad Results

- A. Many sensitive and worthwhile intelligence activities have been compromised, and subsequently abandoned.
- B. Lives of dedicated Americans and friends of America whose only crime was their honorable service to this nation were put in danger, at least one lost.
- C. The credibility/reliability of U.S. intelligence relations with foreign governments is questioned. Both Americans and non-Americans are more reluctant to confide information to an organization which in the future might be helpless to prevent their relationship from being known. Contacts are lost, information is not conveyed, and, in the end, the United States suffers. 5-10 years.
- D. Finally, these various revelations give rise to a lot of misinformation which, like most gossip is virtually impossible to refute successfully without disclosing sensitive information.

IV. Secrecy Paradox

Borderline between openness in our society all desire and ^{some} a level of secrecy in our government all recognize necessary.

Too many secrets can endanger fabric society - by inviting abuses.

Too little secrecy may endanger our freedom because others may try to take advantage of us. **DIFFICULT LINE**

Today too much media irresponsible - with respect to secrets -

It assumes any secret is evasion -

Undoubtedly classify too much - invite disregard

Continual struggle -

Shuttlecock

Genuine desires IC keep much private as possible -
reasons later. Pres. obligation country to be as open
as possible.

Difficult choices - not taken lightly.

V. What do

Leads me describe what do

- why some must be secret

One thing - provide a service - not to public at large as
do most Departments/Agencies -

But to clients in Federal Government

Pres.

Cabinet

JCS

Ambassadors

Commanders

Congress

Deal one product - foreign intelligence

Not of, about, on Americans but foreign persons, events
Generate Intelligence in 6 different Dept/Agencies of which
CIA is only one -

Thus 2 jobs - DCI/DCIA

CIA - only direct line control

Responsible also for overall product and coordination of

DOD - NSA-NRO-DIA-Services

State

FBI - CI

Treasury - Agents

ERDA

Chart R

VI. All the Actors

Describe how mesh together by discussing 5 steps or components
good intell service where each player plays

Chart 2

1. Collection
2. Analysis
3. Dissemination
4. CI
5. Covert

VII. Collection

Technical - source electronic
 sensor of some sort
 Human - Mata Hari - Newspaper

Chart R

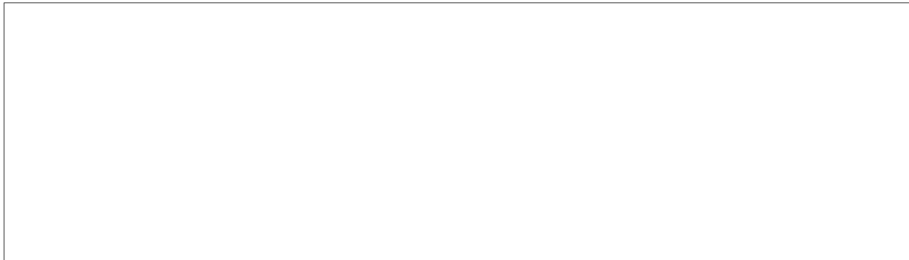
Technical

Signals - Air around us

Talks - Radios - Telegraphs - Telephones

Listens - military

Radars - other sensing devices



Alert - importance to us

///

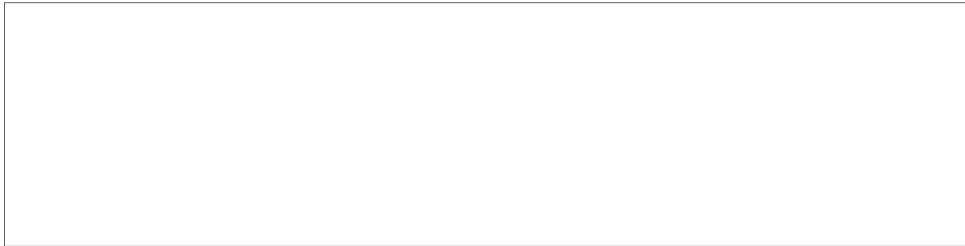
STAT

Imagery

Aircraft

Satellite photography

Very capable -



STAT

Exhibit

Human

Overt -

Broadcasts

Publications

Travel

STAT

Covert



Page Denied



Our task - as decent manner as possible

all instances -

limits to indecency
DIFFICULT LINES TO DRAW
Often asked - need spies - have satellites

Don't know for sure -

Do provide different types -

Satellites - facts of today

Spies - intent for tomorrow

Signals - some of each -

Chart L

Who does the collection

My task - tie together

Min \$

Max effect

TOUGH DECISIONS - RISK - RETURN

Chart R

VIII. Analysis

1. Turns raw data/facts into meaningful information
2. Not much publicity/less exciting than collection/most important function of intelligence.
3. Gamut from current intelligence to research studies to "National Intelligence Estimates"
 - a. Current intelligence
 - (1) Quick reporting of world events
 - (a) What is the meaning of India's election results?
 - (b) How serious is the invasion of Zaire?
 - (c) What effect will the drought in China have on its crops?

b. Research studies

(1) Much like research done in universities

(2) Examples:

(a) Potential threats, e.g., Soviet force trend; terrorism

(b) Trends affecting short and long-range policy, e.g.,

natural gas, world population, oil, urbanization,

food, poverty, environment.

Chart L

COMPETITION BY WHO →

By word - objectivity - difficult - stand clear policy

IX. Dissemination

CHART 7

Dissemination

1. Finished product is passed to customers

2. World's most exclusive daily - the President's Daily Brief (PDB)

a. Supplemented by spot reports on items of special interest or fast-breaking events

b. And by twice weekly meetings with DCI

3. National Intelligence Daily Newspaper. (NID) Sent to:

a. Cabinet Officers - 80% PDB - First page - new form - suggestions

b. Heads of major government units

c. Key policymakers

4. Specialized publications

a. Topics of special interest (oil, gas, terrorism)

b. Regular issues (economic data, agricultural production, DIA military appraisals).

5. Briefings

- a. Especially for Congress, but also other Government officials
- b. DCI may brief on special topic at Cabinet or other meetings

PIE
SUPPORT

CHART 8

CIA and CA

X. Counterintelligence

- 1. Discovering and identifying agents of foreign governments
- 2. Countering their efforts to collect our secrets

Examples:

- a. Warn friendly government that diplomat being sent to their country is actually an intelligence agent
- b. Watch a foreign agent and expose his attempt to recruit local citizens to collect secrets on his behalf.

FBI/CIA

XI. Covert Action - Most Notoriety

- 1. Small, but important activity



STAT

IV. Brings up Controls

CHART 9

Controls

A. Executive Order 11905 Procedures on Covert Action

1. NSC
2. President
3. Congress
 - a. Seven Committees (hope for two)
4. Other oversight

B. Intelligence Oversight Board (IOB)

1. Watchdog
2. Established by Executive Order 11905 in response to improprieties uncovered in Congressional investigation of IC.
3. Three members:
 - a. ~~Robert Murphy~~ Thomas L. Farmer
 - b. ~~Leo Cherne~~ Albert Gore
 - c. ~~Stephen Ailes~~ William W. Scranton
4. Receives reports at least quarterly from Inspectors General and General Counsels on IC activities which raise questions of legality/propriety. Any employee.
5. Charged to report to President any intelligence activities it considers may be improper; and to the President and Attorney General any activities which may be illegal.

V. Why Intelligence?

- A. A logical question at this point might be, why is all this effort necessary? Why is intelligence important to the U.S.?

B. Many reasons:

1. Treaty verification (SALT/MBFR)

- a. Must be certain of Soviet status during negotiations to preclude bluff/deception.

-10-

2. World is not an open society
 - a. Unfortunate perhaps, but cannot compete in open only
3. International interests growing
 - a. Commerce
 - (1) Grain sales
 - (2) Fishing - sea exploitation
4. Terrorism
5. Narcotics
6. Foreign policy
 - a. Prevent surprise
7. Military preparedness

Exhibits

STAT

TAPE NO. _____ FOR



FULL TRACK 3.75 IPS

Subject	Date	Recording Time
Briefing By CIA Director Admiral Turner To ^{CABINET} Congressional Members and Wives FAMILY THEATER, THE WHITE HOUSE	12 8 APR 77	01:28:14
NSC REVIEWED DOCUMENT AND HAS NO OBJECTION TO DECLASSIFICATION. 8/28/07		

Recorded by
White House Communications Agency
THE WHITE HOUSE
Washington, D. C. 20025

Components of Intelligence

- **COLLECTION**
- **ANALYSIS**
- **DISSEMINATION**
- **COUNTERINTELLIGENCE**
- **COVERT ACTION**

INTELLIGENCE COLLECTION

Agency	NSA	SATELLITE RECONNAISSANCE PROGRAMS	CIA	STATE
Type	Sigint	Imagery Sigint	Humint	Overt

Agency	TREASURY	FBI	ENERGY	ARMY NAVY AIR FORCE
Type	Treasury Attaches	Feedback from Counter- intelligence	Nuclear Expertise	Tactical Assets and Humint

INTELLIGENCE ANALYSIS

Agency	DIA / ARMED SERVICES	CIA	STATE	TREASURY
Type	Military Political	Political Economic Military	Political Economic	Monetary Economic

DISSEMINATION

PRESIDENT Daily Brief (PDB)
Weekly meetings with DCI
Spot reports

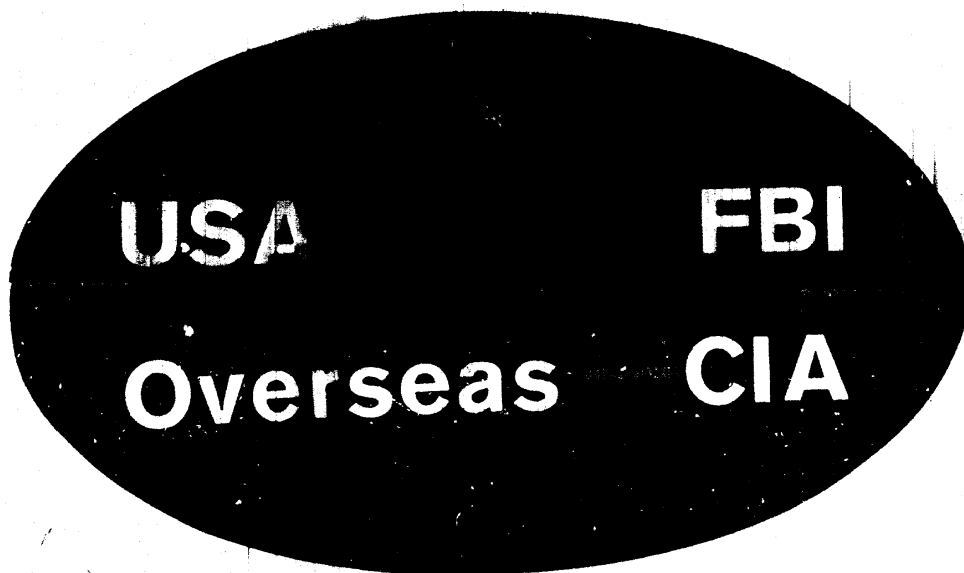
CABINET National Intelligence Daily Newspaper
Spot reports

CONGRESS Briefings
Daily and weekly reports

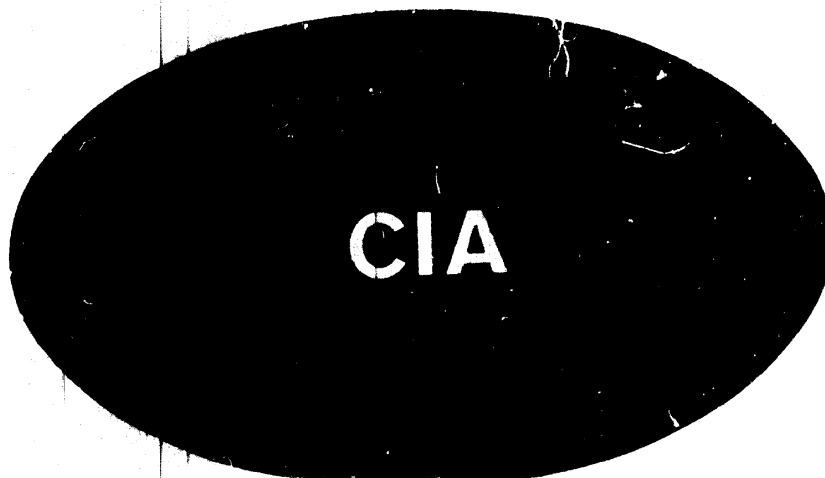
MILITARY Military Estimates
Warning Indicators

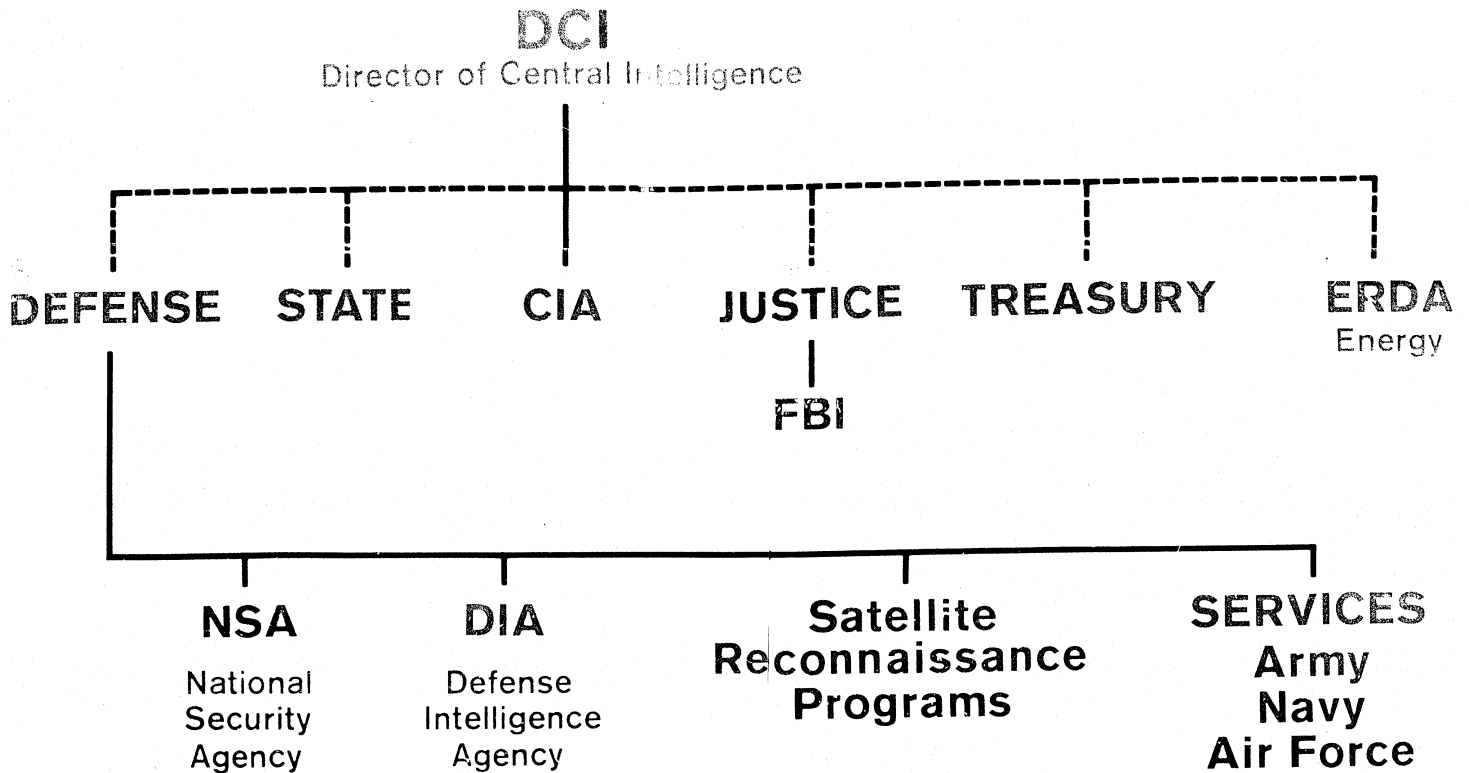
COUNTERINTELLIGENCE and COVERT ACTION

Counterintelligence



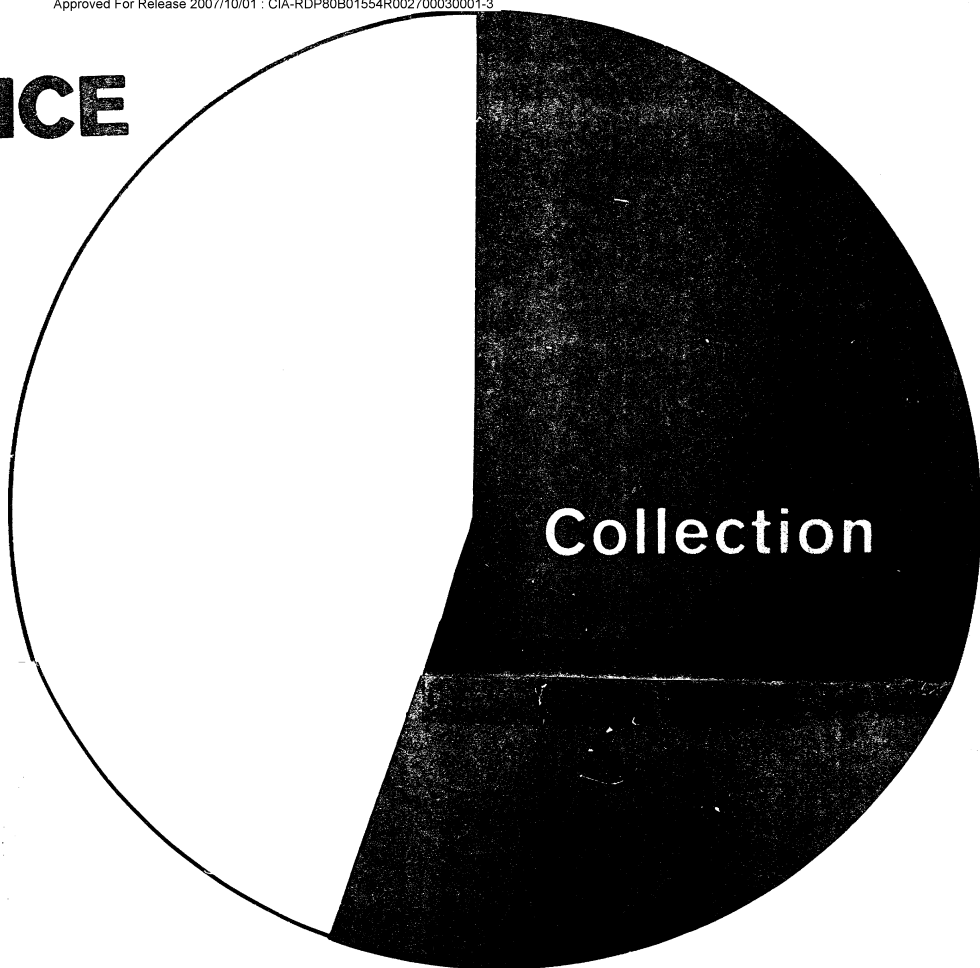
Covert Action





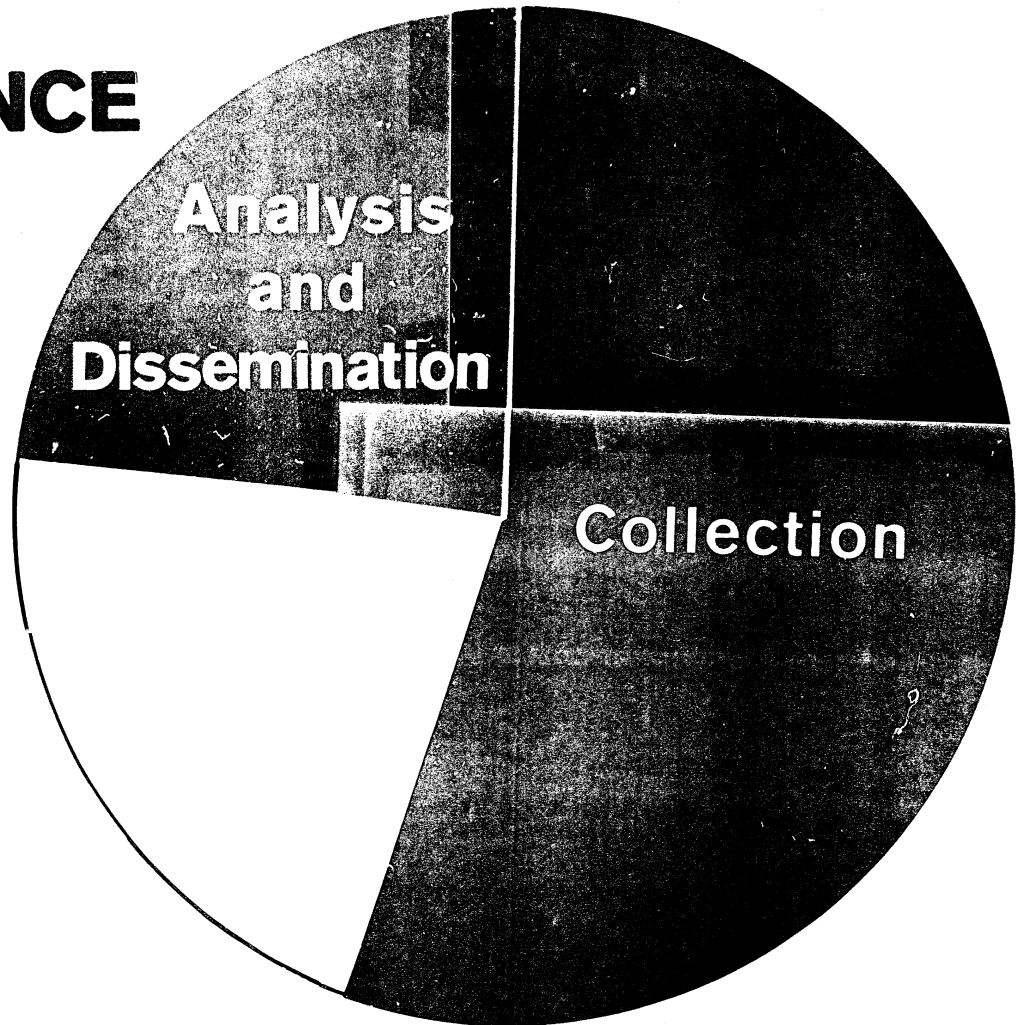
THE INTELLIGENCE PROCESS

Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

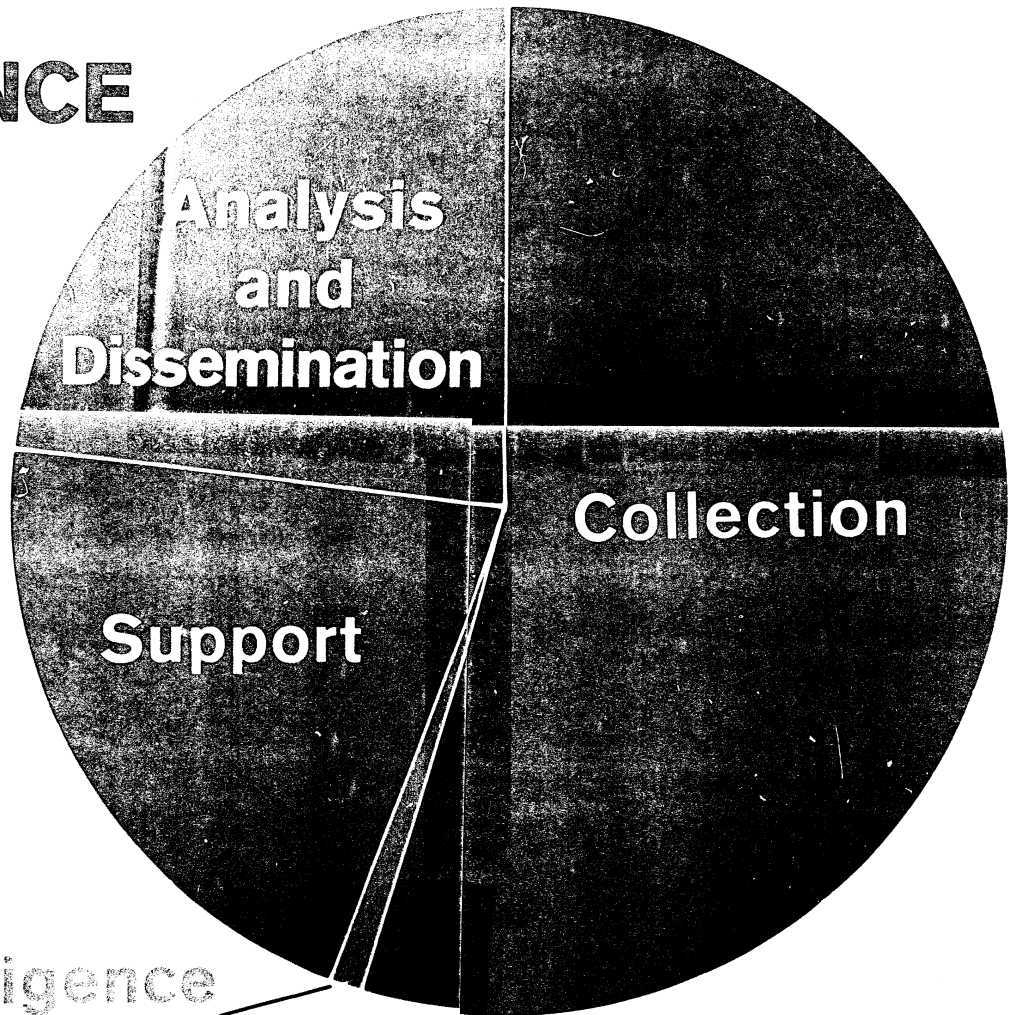


Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

THE INTELLIGENCE PROCESS



THE INTELLIGENCE PROCESS



Counterintelligence
and Covert Action

CONTROLS

Approved For Release 2007/10/01 : CIA-RDP80B01554R002700030001-3

(Surrogate Oversight)

President / VP / NSC

Congressional Committees

Intelligence Oversight Board

Organization of Intelligence Community Under New Executive Order

