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EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF DEFENSE MOBILIZATION  
WASHINGTON 25, D. C.

OFFICE OF THE DIRECTOR

FEB 11 1957

Honorable Allen W. Dulles  
Director  
Central Intelligence Agency  
Washington 25, D. C.

Dear Mr. Dulles:

Enclosed is Program Memorandum-X-12 which contains the basic guidelines needed in making preparation for Operation Alert 1957. Additional annexes will be issued on special subjects outlined in the memorandum as they are developed.

Coordination and development of these guidelines are being effected through the Interagency Planning Group.

Sincerely yours,

*Arthur S. Flemming*  
Arthur S. Flemming  
Director

Enclosure

FEMA review(s) completed.

*ER file*

**EXECUTIVE OFFICE OF THE PRESIDENT**  
**OFFICE OF DEFENSE MOBILIZATION**  
WASHINGTON 25, D. C.

February 6, 1957  
PROGRAM MEMORANDUM X-12

TO HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Operation Alert 1957.

1. A national readiness exercise, designated as "Operation Alert 1957," will be held in July 1957.
2. Purpose. Purpose of "Operation Alert 1957" is to improve the readiness of the nation to meet promptly and effectively emergency situations, resulting from enemy action. Particular attention and emphasis will be directed at increased education of the public, training of the civil defense forces, and the performance of immediate essential wartime functions of the Federal agencies.
3. Objectives. Objectives of the exercise are:
  - A. To appraise and improve the national readiness to --
    - (1) Execute actions necessary to prosecute successfully a war evolving from an attack on U.S. forces and/or an attack on the continental United States;
    - (2) Meet the survival and recovery needs of the nation;
    - (3) Maintain and strengthen the functioning of government at local, State, and national levels under emergency situations.
  - B. To determine the necessary modifications in mobilization planning that will enable the nation to best meet emergency situations.
4. Scope. The exercise will be conducted within the scope of mobilization plans. The situation will include a mobilization emergency period culminating in an attack on the United States.

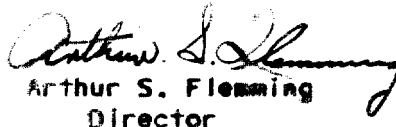
- 2 -

Program Memorandum X-12 (Cont'd)

February 6, 1957

5. Guidelines. Instructions to be developed with the assistance of the Interagency Planning Group and will include the following guidelines:

- Annex No. 1 - The assumptions, operational guidance and time phasing for the exercise (attached).
- Annex No. 2 - Communications (to be developed and distributed).
- Annex No. 3 - Damage Assessment (to be developed and distributed).
- Annex No. 4 - Relocation Operations Guide (to be developed and distributed).
- Annex No. 5 - Evaluation and Reports (to be developed and distributed).
- Annex No. 6 - Public Information (to be developed and distributed).

  
Arthur S. Fleming  
Director

**EXECUTIVE OFFICE OF THE PRESIDENT  
OFFICE OF DEFENSE MOBILIZATION  
WASHINGTON 25, D. C.**

PROGRAM MEMORANDUM X-12  
ANNEX NO. 1  
February 6, 1957

TO HEADS OF EXECUTIVE DEPARTMENTS AND AGENCIES

SUBJECT: Assumptions, Operational Guidance and Time Phasing for  
Operation Alert 1957.

1. The exercise will start early in June with an assumed international situation that quickly develops into a Plan C situation, followed in July with an hypothetical attack on the United States.
2. The Plan C situation will be a controlled situation running for approximately 30 to 45 days and will be played internally within the Federal government. This phase will be played in place.
3. During the period certain Presidential Actions will be directed:
  - a. Order to step up war organization and civil defense.
  - b. Directing that precautionary measures be taken and that the relocation sites be manned by cadres (Wartime Organization Structure) and other actions appropriate to the situation.
4. The D-Minus situation will be triggered by an hypothetical attack on the United States. Initial air raid warning 11:00 a.m., EST, Friday, July 12, 1957.
5. The D-Minus situation will be phased into two operational periods.
  - a. First phase is the civil defense phase and would run from the air raid warning through July 14. The Federal agencies would operate during this period, from their relocation sites, with the cadres that are in place, on exercise operations. The targets will not be announced prior to the attack and information including damage assessment will be developed from initial reporting from local civil defense units. Survival and concurrent mobilization actions will be taken.

- 2 -

Program Memorandum X-12, Annex No. 1 (Cont'd)

b. The second phase will start on Monday, July 15 and run through July 19. All Federal agencies will augment their cadres at relocation sites during this period. The situation will be a D-plus (D-plus 5 or 10), and will open with a scenario that will incorporate the principal actions taken with the initial assessment of the damage to the United States which will permit the continuity of mobilization actions.

6. Personnel strength at relocation sites.

The assignment of personnel to relocation sites will be the responsibility of the agency concerned, consistent with the actual and assumed situation and with the objective of the exercise.

  
Arthur S. Flemming  
Director



MEMORANDUM FOR: Mr. Dulles

Copy of attached has gone to DD/S. *Aug*

Operation Alert for 1957 will be from 11:00 a.m. Friday July 12 through Friday, July 19, with operations by relocation site cadre only through the 13th. Phasing of Headquarters emergency force personnel to the site will commence Monday, July 14.

*JAS*

*13 Feb 56*

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(DATE)

FORM NO. 101 REPLACES FORM 10-101  
1 AUG 54 WHICH MAY BE USED.

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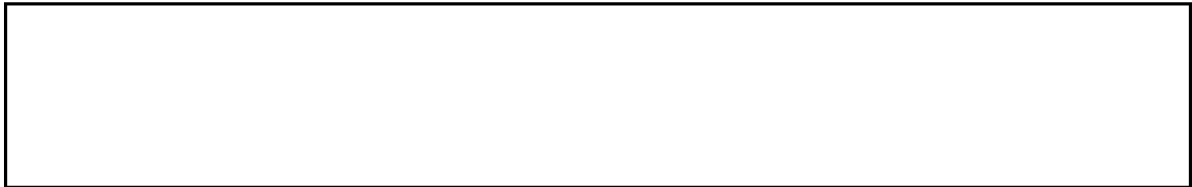
ER 8-9436

5 JAN 1957

The Honorable Arthur S. Fleming  
The Director, Office of Defense Mobilization  
Executive Office Building  
Washington, D. C.

Dear Arthur:

In accord with my promise to supply you with a study on titanium in the Sino-Soviet Bloc, I am enclosing the completed work in five copies. Additional copies are available if you require them.



25X1

If, after you and your people have examined the study, you have questions or desire further evaluation, I invite you to communicate directly with Dr. Otto E. Guthe, Assistant Director for Research and Reports.

Faithfully,

SIGNED

Allen W. Dulles  
Director

Attachments

IM-443 (#162-166)

ODDI:  jb

*PWA*

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