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ER 62-4250

CENTRAL INTELLIGENCE AGENCY

EXECUTIVE MEMORANDUM

OFFICE OF THE DIRECTOR

EXECUTIVE MEMORANDUM No. 17

DATE 26 June 1962

MEMORANDUM FOR:

- DEPUTY DIRECTOR (PLANS)(additional copies as listed below)
- DEPUTY DIRECTOR (INTELLIGENCE)
- DEPUTY DIRECTOR (RESEARCH)
- DEPUTY DIRECTOR (SUPPORT)
- COMPTROLLER
- INSPECTOR GENERAL
- GENERAL COUNSEL
- ASSISTANT DIRECTOR
FOR NATIONAL ESTIMATES

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Distribution:

- 1 - to each of above
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- 1 - Executive Director ✓
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THE WHITE HOUSE
WASHINGTON

ER 62-4250

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June 19, 1962

NATIONAL SECURITY ACTION MEMORANDUM NO. 162

TO: The Secretary of State
 The Secretary of Defense
 The Attorney General
 The Director of Central Intelligence
 The Director, United States Information Agency

SUBJECT: Development of U.S. and Indigenous Police,
 Paramilitary and Military Resources

The President has approved the following statement and proposed assignments of responsibilities to various agencies as recommended by the Special Group (Counterinsurgency):

The study of U.S. and indigenous paramilitary resources pursuant to NSAM 56 reflects gratifying progress in the development of an adequate U.S. capability to support both the training and active operations of indigenous paramilitary forces. Certain deficiencies, however, were clearly revealed. The deficiencies, to which all efforts and shortcomings to date are related, should be the basis upon which internal defense requirements are established for each country to be assisted.

1. Country Internal Defense Plans

With one or two exceptions, there exist no outline plans to unify and orchestrate U.S. internal defense programs and activities in friendly countries facing a threat of subversive insurgency, or which provide strategic guidance for assisting such countries to maintain internal security. The Department of State has prepared a list identifying the countries facing a threat of subversive insurgency and will direct the formulation of outline plans for internal defense (Country Internal Defense Plans) by the Country Team in each such country which encompass the total U.S. - supported internal defense field. These plans will include the

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military, police, intelligence and psychological measures comprising a well rounded internal defense plan and will be consistent with the military, economic, political and social measures constituting the overall country plan. Such plans should be completed and in the hands of the Department of State by September 1, 1962, available for review by the Special Group (Counterinsurgency). From that time on, in accordance with the provisions of NSAM 124, the Special Group will keep these country internal defense plans under periodic review, and insure prompt resolution of interdepartmental problems arising in connection with their implementation.

2. Improvement of Personnel Programs of Agencies Concerned with Unconventional Warfare

A study will be made by the Armed Forces and appropriate civil agencies concerned with unconventional warfare activities of how to improve their personnel programs. Particular attention will be directed to the following:

- (a) Personnel programming for officers and men, including establishment of career programs which protect the special skills and professional qualifications of personnel assigned to unconventional warfare duties.
- (b) Ability to perform efficiently in foreign areas in conditions of stress and danger for prolonged periods.
- (c) Morale factors such as family housing, tours of duty, hardship allowances, hazardous duty pay, special recognition such as rewards.

3. Orientation of Personnel

As part of the current effort to train more personnel in the problems confronting underdeveloped societies, both civil and military agencies of the Government will assign, where feasible and subject to the availability of funds and personnel, middle-grade and senior officers to temporary duty for orientation purposes in selected countries experiencing internal security problems.

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