

5 March 1973

MEMORANDUM FOR: General Allen

SUBJECT: Training in Analytical Methodology for  
Intelligence Production Analysts

1. Attached is a draft of a PRG study, title as above, which, subject to your approval, I would like to send to DIA, INR/State, and CIA for comment and/or concurrence.

2. The paper now has alternative recommendations, the first of which is my proposal and the second is that of [ ] action officer on the paper. One of these alternatives can be deleted, if you prefer, but I thought it would be interesting to get the reaction of the production organizations to both proposals.

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3. Annexes A, B, and C, which describe the on-going training programs, were prepared by CIA, INR/State, and DIA.

4. The action recommendations in this training study are closely related to a "product development" project which is part of a future work program we already have drafted in PRG and on which I hope to have an early opportunity to brief you. Comments from the production agencies on the training study should be useful to our thinking on the "product development" project.

[ ]

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Chief, PRG/IC

Attachment  
Draft study, as stated

[ ]

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8 February 1973

MEMORANDUM FOR: Mr. Tweedy, D/DCI/IC

SUBJECT: PRG/IC Training Study

1. Attached is a draft study, "Training in Analytical Methodology for Intelligence Production Analysts," for which [ ] has had basic responsibility. The annexes, which describe training activities in CIA, DIA, and INR/State were drafted by the respective organizations for PRG.

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2. You will note that two alternative sets of recommendations are included for your consideration. Alternative #1 is my proposal, and Alternative #2 is what [ ] considers the recommendations should be. Our differences are quite clear cut; [ ] considers the community is now "wallowing around" with respect to the information sciences and that training and experimentation in the individual production offices should be restrained until a central DCI group has conducted tests and experiments which will determine whether and to what extent specific information science methodologies have a practical application to intelligence production. I am much more optimistic than [ ] and feel there is merit in continuing the present decentralized efforts, and even introducing such efforts in elements of the production community not now involved. Rather than a truly central DCI organization to do all the experimenting, I favor teams in each producing production organization and a DCI-level committee to coordinate the effort.

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3. If you approve the draft, I suggest it be sent to the heads of all of the intelligence production offices for comment. The copies to be disseminated should include only the single set of recommendations you prefer.

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[ ]  
Chief, PRG/IC

Attachment  
as stated

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