

**TOP SECRET**

3 August 1948

Mr. George F. Kennan  
 Director, Policy Planning Staff  
 Department of State  
 Washington, D. C.

Dear George:

Knowing how busy you are, I am sending the attached draft straight to you in order that you may go over it in your spare moments (if you have any). After you have gone over the whole thing, I should like to come over and see you whenever it is agreeable to you and get your comments and advice on the matter.

The first part, about the delay in getting the Moscow report, I imagine, was caused by one of those delays which should not happen but nevertheless do happen in every organization. As it turned out, the report submitted by the ad hoc committee is in most close agreement with the Moscow estimate. It is reassuring to find two entirely different groups of people coming up with the same answer when confronted with the same problem.

The principal thing that we must strive for, I believe, is that none of the executive departments or agencies be caught, in case anything does happen, in a position that finds them having information which was not disseminated.

Please give me a ring when you want me to come over.

Sincerely,

Signed and dispatched by hand  
 8/3/48

R. H. Hillenkoetter  
 Rear Admiral, USN  
 Director of Central Intelligence

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