MÉXICO'S REMARKABLE PROGRESS

A LESSON AND A WARNING FOR INDIA

By ASOKA MEHTA

went to Mexico to understand the remarkable development achieved in the country; an annual rate of growth in the economy of 7% to 8% and agricultural

growth in the economy of 7% to 8% and agricultural production taking a lead in it.

I asked Dr Manuel Sanchez Sarto, Professor of Economics, Universidad Nacional de Mexico, if he thought Mexico had achieved the "take off", had moved from the stage of underdevelopment to that of a developing economy. His response was affirmative. How has this difficult transition been achieved?

In many ways conditions in Spanding irrigation. Initially,

transition been achieved?

In many ways conditions in Mexico and India are similar, our problems comparable. Only Mexico has gone further on the road to development and its experience therefore provides us both encouragement and warning. So richilin fact is the material, from-boths the points of view, that 'if would be of immense help if the Planning Commission would send out a mixed team of economists and sociologists to study the lessons.

My stay in Mexico was much too short and though I met a number of informed persons my report must be treated as sketchy.

Mexico is almost half the size

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Mexico is almost half the size
of Indla and its population is
nearly 35 million. The -outstanding fact about Mexico is its
proximity to the giant on the
north, the USA. That proximity
shapes to a considerable extent,
for better or for worse, the destiny of Mexico.

PEACE AND STABILITY

Mexico has enjoyed peace and stable government for over a generation. In terms of Latin American conditions Mexicans enjoy democratic rights. The fact however remains that there is, in effective political terms, just one party, the Institutional Revolutionary Party that has controlled the administration for many years. Political pressures of democracy are not keenly felt, though they are slowly on the increase.

crease. Between 1910 and 1940 the emcrease.

Between 1910 and 1940 the emphasis was on agrarian reforms. Nearly half the land was affected by the reforms, where the big estates were broken up. small holdings set up on condition that they were non-transferable by sale or mortgage and had to be personally cultivated. The other half of the lands were not touched because they then lacked clements of fertility. The agrarian reforms set up the economic fermentation The quondom land-owners flocked to the capital and sought to turn their resources and skills to non-agricultural purposes. Everyone in Mexico traces the origin of economic development to the agrarian reforms which incidentally supplies the political mythology of the nation.

the nation.

The high-water mark of this phase was the administration of President Cárdenas (1934-40). It was then that the petroleum industry was nationalized. With the next President, Camacho, a new emphasis developed. Industrialization and increased production became the immediate national goai, and foreign investment was encouraged by the Government: "Less attention has been given in recent years to how the pie is sliced, and more emphasis is being put on producing a bigger ple."

ing a bigger ple."

Mexico has made great progress on many fronts since 1940.

During 1939-54 the volume of agricultural production increased 155° and industrial production increased by 16%. There has been a real break-through in agricultural production. For example, between 1930 and 1935 the population increased 15% (a very high rate of increase) and

Almost everyone I talked to seems agreed that the impulse for economic expansion came from the industrial sector, and in agriculture it was spread by the Government's devoted efforts at expanding irrigation. Initially, the Government in agriculture on irrigation, mainly construction of dams, etc, that is, large-scale irrigation. Later, it was realized that much greater results would ensue if the same investment of the same investmen

phasis has now shifted.

Irrigation facilities, particularly sinking of deep wells, changed the position of lands in the north that had escaped redistribution. A large part of 1.3 million hectares of irrigated land created in 1940-55 were added in the north, and there the use of tractors jumped up from 4,520 to 35,478. Cotton production increased 462%, and a crop of agricultural millionaires (in peso of course) appeared. The lands that had escaped reforms, and that were often in the hands of the post-revolutionary elite, made the spurt.

The attention of the adminis-

the spurt.

The attention of the administration is mostly directed to the productive sector in agriculture For instance, the yield of corn, the staple of the poor, has not gone up very much. When I asked Arnaldo Lerma, Director, Federal Agricultural Extension Service, as to what was being done to help the poorer peasants, his reply was: "The most revolutionary step in Mexico would be to undo the reforms, but no one has the courage to suggest it. In Mexico agricultural reforms are the sacred cows!"

PRODUCTION DOUBLED

PRODUCTION DOUBLED

By bringing new lands into cultivation wheat production has been doubled in three years, but again through large-scale efforts (The harvested area increased by 4.1 million nectares, or 69°£, from 1930 to 1954.)

While capitalist farming grows, the tuny farms work with traditional methods, and the gulf between the two grows. As many discerning Mexicans told me, the mistake made was that too much had been invested in materials and too little. In men. One has to build new men to sustain a new society.

Some of the old sugarcane farms with the complex of processing and manufacturing industries were converted into cooperatives. They have worked well, because of the high degree of development and heavy capitalization. The other cooperatives—aye tended to foster corruption. To avoid concentration of control, the law laid down that no one can be reelected in a co-operative. The result has been constant splitting. I was told that some cooperatives had split three or four times in succession to evade the law!

Other laws passed to help the weak have tended to fosted control of the law! is again through large-scale entors of the harvessed area increased by 4.1 million actares, or 59°c, from 1940 to 1954.)

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Other laws passed to help the weak have tended to breed corruption and add to the burdens of the poor. Agricultural marketing has worked in that fashion, so also laws against transfer of cattle. The toll of corruption makes a mockery of most legislation.

Industrial development spread

from production of "ubiquitous goods" like beer, wines, cotton textlles to other consumers, intermediate and producers' goods. As soon as a new industry is established, tariff walls are set up, often prohibitive import quotas introduced. I was however told that nowadays the rate of protection is lower, and competition industries are facing competition industries are facing competition. The tax rates are low. Only about 8% of the national income is gathered up in the exchequer. New industries enjoy a fairly long period of tax holiday. The profit margin tends to be large. Manuel German Parra, a leading Mexican economist, has shown that in 1955 one-hundredth of the gainfully employed population took 66% of the national income, while the remaining 99% of the population received only 34% of the income; in 1940 the distribution had been exactly the reverse.

MODERNIST OASIS

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MODERNIST OASIS

A recent Fortune article stated, "Indeed, it might correctly be safely a state of the correctly of the correctly of the correctly and the correctly of the co

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FASCINATING ASPECT OF PUERTO RICO

SMALL ISLAND DOES BIG

BUSINESS

BUSINES

By ASOKA MEHTA

DUERTO Rico is a small island in the Caribbean cluster, with a population of 2.3 million (with 900.000 more in the USA), that has worked out Commonwealth relationship with the USA.

The story of the fight over status is well described in a recent book, "Puerto Rico Middle Road to Freedom", by Carl J. Friedrich of Harvard University. The question of status is still the main issue in politics: the two Opposition parties are known as the State Party and the Independence Party.

Puerto Rico has essayed a re-

Party and the Independence Party.
Puerto Rico has essayed a remarkable development. With its bootstrap, it claims to have pulled itself up to the path of expanding prosperity. There are some special advantages that the island entering the remarked of the USA which also enables it to attract vast capital. But there are enough tools and techniques shaped in Puerto Rico that are of interest to us.

The Governor, Luis Munoz Marin, is an outstanding person by any standard. He has the genius to collect round him sitted men of divergent capacities and orientations and to orchestrate them through his many-sided personality. The key instrument of development is the Planning Board which has a staff of 450. How many of our States have, sought to have a brain trust of this kind? More than in the USA, in India the egg-heads are suspect!

KEY INSTRUMENT

KEY INSTRUMENT
The main impulse for development has come from industrialization, mainly sponsored industrialization The Economic Development Administration has a flexible instrument for this task. How great a role the EDA—"Fomento"—plays is brought out by the following table:

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'(; e. υ.d			ento	
, ,	industrie	3.		
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1951	37.6	12.6	106.5	11.8
1952	36.5	17.6	1138	15 6
1953	35 3	30 6	131 1	23.3
1954	36 3	45.4	144 8	31 4
1955	33.5	55.0	151 4	36 3
1956	33.8	75.0	175.3	42.8
Increa	se			
1955 1956 Increa from				

from 1950 8.3% 814.6% 107.2% The Fomento is a promotional organization Often when a new industry is promoted, the Fomento staff that was working on the project joins the new enterprise. The Fomento likes such rapid turnover.

INCENTIVES

Various concessions are ofference be enterpreneurs, and greater incentives are offered to those who would take their plants into the less developed parts of the island From 1950 to 1953, the Metropolitan Area, with about 337 of the total population, had 46° of the new industrial jobs. So Fomento began to offer standard factory buildings at lower rates of rental outside the Metropolitan Area and to offer special incentive payments to firms to locate plants in smaller and less accessible areas. During the next three years, the Metropolitan Area, which by then had about 36° of the population, gained only 24° of the population, gained only 25° of the population and the control of the population of the populat

The return on Zone V buildings (4.9%) is 28% below the

in the effort to set firms to locate is V suis amounts to about 700.

PROFITS

Puerto Rico has a high birth-rate and mortality rate of enter-prise. Between 1949 and 1954, more than 1,000 manufacturing; establishments were started, about the same number of large, establishments were started, about the same number of large, establishments were started, about the same number of large, establishments were started, about the same number of large, and stronger farge, bigger and stronger farger and stronger farger and stronger farger and paying higher wages capable of making higher wages came up, the more inefficient went to the wail. Per worker investment increased by \$1,000. Such a turnover, while demanding constant adjustments from the entrepreneurs and workers, denotes progress. The key rôle in this has been played by the research division of the Fomento which continuously works on different industries to improve productivity.

The rate at which the income generated by Fomento's programmes has advanced is very rapid. The rise from about \$19 million to \$131 million amounts to nearly 700°s in five years, or roughly 50% a year, compounded annually. In 1949-50, these programmes accounted for less than 3°s of the total. The Fomento programmes is the years later they generated 13°s of the total.

come, whereas five years later thes generated 13% of the total.

The Fomento programmes have, in the past five years made a net contribution to the Treasury of about \$53 million. In 1950-51, an expenditure of \$33 million yielded \$91 million in Government revenue, a 276% return in 1954-55, an expenditure of \$33 million, yielded \$91 million, a return of 430°. In rural areas, community education is separated from projects administration. The staff of the education directorate there is able to stimulate and lead the people. The self-help housing schemes are not only changing the face of rural communities—25°, have been sore-housed and electrified—but the scheme is so organized munity work on building their houses, where the land is provided by the Government building materials supplied on long credit by the Government and the labour supplied by the community; in unison, and no one is allowed to break out of the community's rhythm of construction.

SPANISH RENAISSANCE

SPANISH RENAISSANCE

rnyinm of construction.

SPANISH RENAISSANCE

There are other fascinating aspects of the sisland, some relevant, other unrelated to our conditions. There are advantages available to Puerto Ripo that cover up the mistakes, But the fact remains that it is a centre of Spanish renaissance Bychoosing to be the cross-roads of two cultures—Spanish-speaking and English-speaking—Puerto Rico has made itself fecund in many directions. It is not an accident that the Nobel Laureate of Spanish literature, Juan Ramon Jimener, whose magnificent translations of Gurudev Tagore's works has made the poet so familiar to the Spanish-speaking world, has sought his final resting place in the island commonwealth.

Puerto Rico can be a magnetic spur to many of our States.

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NEW LIBERAL SPIRIT ASTIR IN THE UNITED STATES

DISCERNIBLE CHANGES IN A FABULOUS LAND

By ASOKA MEHTA

TT is usually dangerous to generalize about a country on the basis of a short visit. But I believe it is less dangerous in the case of the USA than perhaps any other country of comparable size. I spent nearly four weeks in the country, travelled from coast to coast, and met scores of people in different walks of life. Surely the impressions made by them, if they fall into a pattern, cannot all be wrong.

A new liberal spirit is astir in the country. The tired Administration for the lack of it, as many people said in the States and in England does not represent the emergent mood. But then we often feel the same wa about our tired old but then we often feel the same was about our tired old sure was about the same was about our tired old sure was about the same was about our tired old sure was about the same was about our tired old sure was about the same was about

U.N. Headquarters in New York.
The skin of the McCarthy era is definately sloughed, and the new skin is growing. As it is true of the Soviet Union, so it is of the USA—uncerstanding from the rest of us can help to shape the new skin. The hope-flui indications are many in the USA. There is a climate that is responsive to us. I hope we send a new team to the next U.N. General Assembly to benefit from the situation. It is not necessary, and it would be unwise, to compromise on our principles, but it is possible to feel triendly, and we need to ot.

feel triendly, and we need to do it.

In the States, among best-sellers is a book called The Upily American, which describes American diplomats abroad Perhaps they are ugly; I do not know. But few Americans are ugly in their behaviour individual to the they tend to be conformat, though even that hard crust of ince is slowly thawing. The American politician tends to be responsive—"give the consumer what he wants". Hence, while the USA needs responsible leadership, it is not easy to provide it. This emphasizes the value of understanding the grounds well of public opin WRONG

in this easy to provide a construction of the construction of the

people.

Over the past five years, the difference between what America's halling economy has actually produced and what it could have had with full production, full employment and full utilization of the obvious potentialities for growth, would amount to more than five incombs. Current production).

Eight months after low-point Recovery of Production loss

Oct. 1949 June 1950 Aug 1954-April 1955 Apr 1956-Dec. 1958

The Ford Foundation has set up an Advanced Centre for the Study of Behaviourial Sciences. The AFL-CIO sent out a task force to study the problem—how not to make leisure frustraing. A remarkable long-shoreman told me la San Francisco that the USA was not at the state of the secondary of the secondary of the secondary and the future of culture. "Look at what the Medicis did to their city". No, he argued, the USA is a worker's country, and the worker must learn to care for culture, otherwise there would be a sad eclipse of the treasures of the spirit.

INNER STRAIN.

While wealth grows and gad-

advice to relax indicates a growing inner strain.

It is amazing to hear music everywhere and all the time—at railway stations, at airports, in hotel lifts, in taxis. The flow of music which few listen to and probably not notice until if sudden and the strain of the s Americans.

GIFT FOR ADMIRATION

But there are many attractive features of American life. People constantly all about the sufficient of the control of the control of the control of the control of the control. The universities play a very important part in the life of the country. A professor's is a highly respected profession, which we cannot say of our country. University men are consulted the country, and the control of the country. A professor is a highly respected profession, which we cannot say of our country. University men are consulted the country and the country of the country. Only on the country of the country of the country. University men are consulted the country of the country of the country. Only on the country of the country. University men are consulted the country of the cou

of wealth is being institutionalized so far as the big Foundations are concerned. Whether
such persuasive influence will
be good in the future remains
to be seen. PROBLEMS
The technological revolution
is creating new problems for
the USA. The following table
makes interesting study:
The Americans need to replan their economy-fever
hours of work, better social security, greater drafts on their
generosity, and that leads to
Eight months. Becorer of

| Recovery of employment | 1064 | 1065 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 107 | 1

her crucial question of the fruitful use of expanding leisure and abundant production.

The Ford Foundation has set up an Advanced Centre for the Study of Behaviourial Sciences. The AFLCIO sent out a task force to study the problemhow not to make leisure frushow to the frus

Interest to study the problems to the force to study the model of the force to study the

EXTERNAL AID FOR THIRD PLAN

RESPONSIVE MOOD IN THE UNITED STATES

By ASOKA MEHTA

WHAT are the prospects of our getting the external finance needed for our third Plan? In particular, how good is the climate for investment in India, in the public as well as the private sectors, in the USA?

It is not easy to answer these questions in concrete terms, partly because we ourselves have into formulated our proposals, of the next Plan and of its foreign exchange component. Assuming that we are going to have a Rs 10,000-crore Plan and the foreign resources needed are likely to be five billion dollars first the proposals nor do we exclude the proposals nor One can merchy gates and the completion of the change component Assuming that we are going to the control of th

colourfulness and has asked for a \$20 billion ald for Cubal Mr Adlai E. Stevenson, as usual has a realistic understanding. He feels that much of the aid provided in the past has not helped development and that has caused frustration in the lending as well as the receiving countries. In his view there is growing distillusionment over purely military aid programmes. The provided has been as the careful plane deemed as attaching strings. He told me that if the Western countries could all come together in a consortium, American aid could flow more freely and the Soviet Union challengand to play its part in it. I believe that the more projects we have on the past of the Plan, the easier it should be to get the aid we need to BETTER MOOD

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TIMES OF INDIQUESDAY, MAY 26, 1959

A TRAVEL DIARY-I

Deep Concern Abroad Over Tibetan Affair

By ASOKA MEHTA

By ASOKA MEHTA

On the flight from India in the I wondered if Mr. Masani's Contact where I as the I wondered if Mr. Masani's Contact with the I wondered if Mr. Masani's Contact with the I wondered if Mr. Masani's Contact with the I would have that we would have that servative party would have that wondered in the intellectual ferment on the Soviet Union. He said newspapers like the Prawda did not convey the real state of affairs. It is necessary to read the specialised journals to discover the scintillaling discussions that are going on. He regretted that intellectuals abroad were not carrying on a fruitful dialogue with the Russians. Mr. Livunoff was returning from a visit to South Viet Nam and he told me of the intense agitation in that country over developments in Tibet. University students were anxious to organise international brigades to lend support to the Tibetans.

Prof. Asulkar of Nappur University on the work were well as the present and the discussions ranged almost exclusively round Tibet, Nepal and Burma. The result was that we never came to discuss the forthcoming elections in the United Kingdom! The leads ers of the Labour Party were with the Russians. Mr. Livunoff was returning from a visit to South Viet Nam and he told me of the intense agitation in that country over developments in Tibet. University students were anxious to organise international brigades to lend support to the Tibetans.

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of the intense agitation in that country over developments in Tibet. University students were anxious to organise international brigades to lend support to the Tibetans.

Prof. Asulkar of Nagpur University on his way to deliver lectures at Cambridge discussed various problems of public health. He was most excited over the discovery of Hexa-decarrol that can prevent (to the extent of 40 per cent.) toss by evaporation of water. Its implications, not itself for urban areas with their gowing populations and constantly challenge properties of water supply are entirely the proposed fight for democracy. U. Nu described his former colleagues, now in the was informative about the outside world as he was informative about the outside world with the task of completing the mountental History of Socialist Thought begun by the late Prof. G.D.H. Cole My first appointment in Washington was with Mr. Dean Acheon, the Secretary of Size under resident Truman He outlined his "Acheson Prosident Truman He outlined world have been as wrifeit of such exposition of the world hand galaried together. The proposed fight for democracy. U. Nu described his offerer colleagues, now in the was "fastisted with the socialist historian Juliural numbers and the world world have an outstanding writer of Italy with an international reputation. Mrs. Silone fold me about a conference where African She said that a free world with the task of completing the mountental History of Socialist "Acheson Charles" and the land and arraid the task of complete writer who was the free provision for preportionate support to the provision for preportionate supp

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proposal canvasted here for United States helm in setting up a new steel plant in finals.

HUMPHIREYS DEFEAT

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When I met Senator Humphrey

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A TRAVEL DIARY

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TUDY IN DEPTH
Mr. Johnston is the Chairman of the Committee on International Economic Crowth. It was departed on the self-revening accurate from 1958 according to 1958 a



TIMES OF INDIA FRIDAY, MAY 29-1959

A TRAVEL DIARY-3

TV, India And China

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TIMES OF INDIA WEDNESDAY, JUNE 3, 1959

A TRAVEL DIARY 34

Meeting With Reuther In Depressed Detroit By ASOKA MEHTA O'N May 15, I went to Detroit and the stack in the economy removed, in the automobile centre of the United States, where by a trick of geometric of goods over and above its offern of the north of the United States. The auto industry is hit by retirent annual output of nearly isso States. The auto industry is hit by retirent annual intuits of the property of the property

REMARKABLE PROGRESS BY PUERTO RICO

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TIMES OF INDIA FRIDAY, JUNE 5, 1959

A TRAVEL DIARY-5

The Latin States 3

By ASOKA MEHTA

The Latin States

By ASOKA MEHTA

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TIMES OF INDIA MONDAY, JUNE 8, 1959.

A TRAVEL DIARY-6

U.S. Emerging From Age Of Confusion By ASOKA MEHTA

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Dip a month—this time not
from India but from Puerie Rico
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waiting at the airport. He rushed
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