

11 OCT 1962

MEMORANDUM FOR THE RECORD

SUBJECT : Review of CIA's National Defense Executive Reserve

REFERENCE: Memo for DDCI fr D/Pers dtd 4 Oct 62, same subject

25X1A9A

1. Mr. [redacted] has communicated to me that the Assistant Deputy Director (Intelligence) objects to referenced memorandum concerning the National Defense Executive Reserve on the grounds that it does not reflect the fact that the Agency's participation in this program has really been window dressing for intra-government public relations purposes. The fact is that the Agency has intentionally made no real attempt to establish an executive mobilization reserve which would be competent and available to assume post-hostilities direction of the Agency.

25X1A9A

2. Mr. [redacted] and I agreed that the present position of the Agency with respect to the Executive Reserve activity should be clearly and succinctly brought to General Carter's attention. However, we agree that the referenced report should not be amended to reflect the true situation, but, rather, the report should be withheld pending General Carter's decision with respect to the Agency's participation in this program. We have conferred with the Executive Director who agreed completely with our position and advised us that we would orally explain our position to General Carter.

3. In our discussion with the Executive Director, it was brought out that the Agency does not know what its wartime mission is, if any, and that the maintenance of a large scale Executive Reserve covering all present missions of the Agency would be expensive and time consuming. The Executive Director indicated that he would recommend to General Carter that the Agency withdraw from this program on the understanding that it would operate its own mobilization plan. In this regard, it was agreed that we probably should rely exclusively upon our records and programs for keeping tabs on our more experienced senior alumni.

OCT 15 2 30 PM '62

/s/ Emmett D. Echols
Emmett D. Echols
Director of Personnel

ED Echols

25X1A9A

25X1A9A

SENDER WILL CHECK CLASSIFICATION AND BOTTOM		
UNCLASSIFIED	CONFIDENTIAL	SECRET

**CENTRAL INTELLIGENCE AGENCY
OFFICIAL ROUTING SLIP**

TO	NAME AND ADDRESS	DATE	INITIALS
1	Director of Personnel		<i>[Handwritten initials]</i>
2	5E56 Headquarters Building		<i>[Handwritten initials]</i>
3			
4			
5			
6			

<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
ACTION	DIRECT REPLY	PREPARE REPLY	
APPROVAL	DISPATCH	RECOMMENDATION	
COMMENT	FILE	RETURN	
CONCURRENCE	INFORMATION	SIGNATURE	

Remarks: Let us phase out our participation in this program, and in its stead let us use the Agency Reserve which we last discussed in General Carter's Office with Mr. Dulles last spring. I think that your office should prepare some type of a reserve plan which should be circulated to all components for their comment and agreement. As I see it, our Reserve would consist of consultants and alumni, but we would not go through any expensive procedure of security upkeep or training, but would be satisfied with maintaining contact.

[Handwritten signature]
LBK

FOLD HERE TO RETURN TO SENDER

FROM: NAME, ADDRESS AND PHONE NO.	DATE
Executive Director, 7D59	19 Oct.

UNCLASSIFIED	CONFIDENTIAL	SECRET
--------------	--------------	--------