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24 August 1978

30 AUG 1978

MEMORANDUM FOR: Director of Central Intelligence

VIA: Deputy Director of Central Intelligence

FROM: Deputy to the DCI for Resource Management

SUBJECT: Special Projects GRAVITY SCORE and COPE PACE

REFERENCES: a. dtd 5 May 1978, Subject: Special Project GRAVITY SCORE

b. dtd 3 July 1978, Subject: Special Project GRAVITY SCORE

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1. Action Requested: None. This memorandum provides information on a prospective Resource Management Staff initiative.

2. Background:

a. On 5 May 1978, I forwarded you a trip report on Special Project GRAVITY SCORE (SPGS). See Reference a.

b. On 3 July 1978, I provided you a follow-up memorandum outlining the reactions of some of the senior Army commanders to SPGS. See Reference b. In that memorandum, I indicated that the Office of Performance Evaluation and Improvement (OPEI) would continue to monitor and evaluate how national assets are employed in exercises to support tactical commanders.

c. The purpose of this memorandum is to keep you advised of subsequent developments in this area.

3. Discussion:

a. At the NFIB meeting on 18 July 1978, the Deputy Director, Defense Intelligence Agency, suggested that the NFIB receive a briefing on GRAVITY SCORE. Since neither DIA nor the Army is prepared to give a briefing at this time, it cannot be scheduled prior to the 26 September 1978 meeting.

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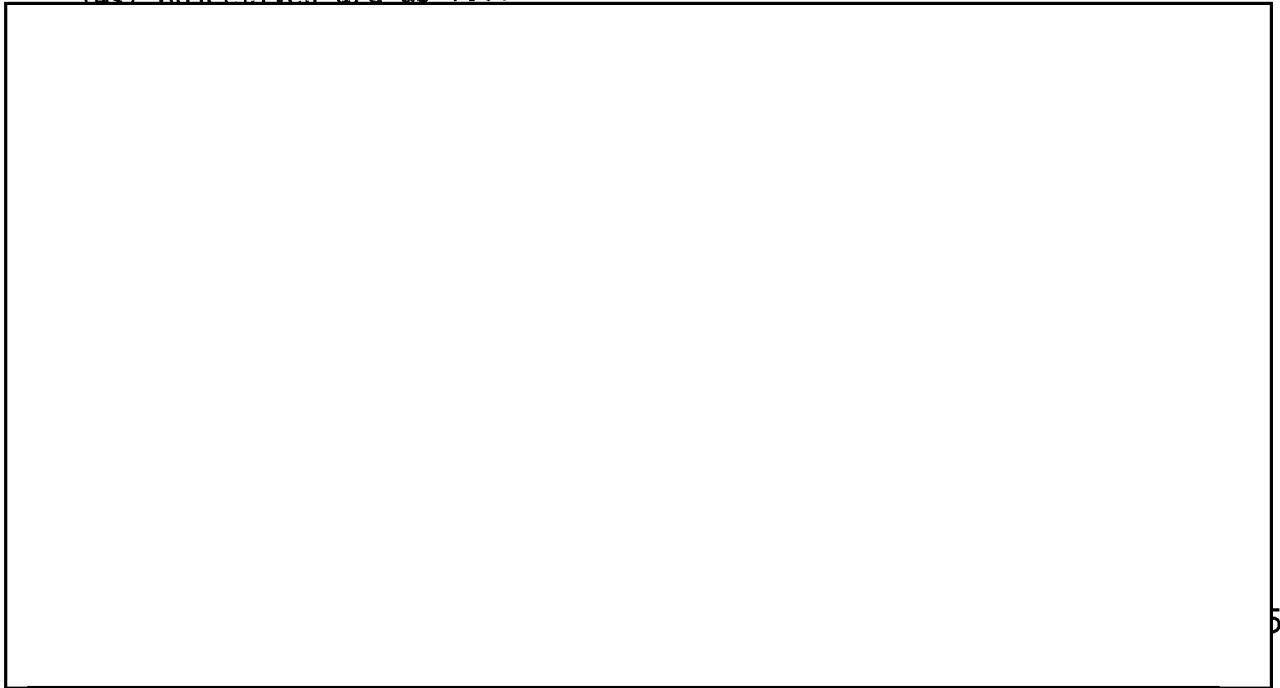
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b. It now appears that Special Project COPE PACE (SPCP)--a PACOM CPX--will be the next exercise in which national collection systems will be tasked to support tactical intelligence needs and then evaluated in a performance sense.

c. COPE PACE will take place between 20 and 30 October 1978. Test objectives are as follows:

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e. Tentative plan is to send [redacted] of OPEI as an observer and have him prepare an evaluation report similar to the one he and Al Quanbeck provided for GRAVITY SCORE.

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SPECIAL PROJECT COPE PACE

Concept

Special Project COPE PACE (SPCP) is the next logical step in a series of DoD-sponsored projects to test the tactical applicability of national collection systems and to evaluate the organizational concepts and operational procedures employed to request coverage; process raw data, analyze satellite-derived information; correlate information from several sources; and then disseminate near-real-time intelligence to tactical users in the field. SPCP will provide the Pacific Command with the same opportunity to test its procedures that the European Command had in Special Project GRAVITY SCORE in April 1978. SPCP will take place between 20 and 30 October 1978. 25X1



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During the 10 day test, all participants will monitor their respective areas of interest, plan for collection with organic assets, and if necessary request coverage by non-organic means from the higher headquarters. The higher headquarters must then adjudicate the requests with respect to available assets, their own information requirements, and the priorities of the areas of concern. It is also anticipated that areas of interest, asset availability, and priorities will change, thus exercising collection management functions at all levels. The analytical elements of the participating organizations will review incoming intelligence information, evaluate that information, and take appropriate action. These actions may include the fusion of the information with other data, cueing other operations personnel, and/or briefing the commander for command decisions.

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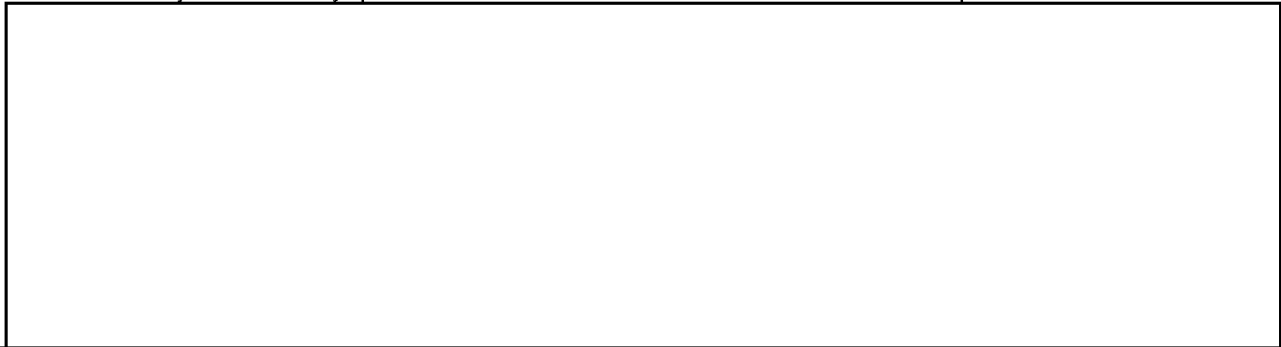


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Existing organizations, procedures and communications will be utilized in this test. Each participant will integrate its own respective collection requirements prior to forwarding to higher headquarters. The Tactical Control Center (TAC) at Osan Air Base will review, validate, prioritize and submit all Air Force requests.



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- (1) SR-71: two daytime missions, one to be regularly scheduled sortie; the second to be requested add-on for the test.
- (2) RC-135M: two daytime missions, one to be a regularly scheduled mission; the other to be a requested add-on for the test.
- (3) U-2R: no change in actual number of missions to be flown (approximately ten scheduled sorties should be flown during period).



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Participating headquarters will include PACOM, USFK, PACFLT, PACAF, 314th Air Division, 548th Reconnaissance Technical Group, I Corps Group, NSA, DIA and SAC. Significant test activity will take place at the Intelligence Center, Pacific (IPAC) in Hawaii, 548th Reconnaissance Technical Group in Hawaii, 314th Air Division in Korea, HQ U.S. Forces, Korea in Seoul, and at I Corps Group Headquarters in Korea.

Evaluators will be used to record data relating to the effectiveness and utility of the procedures, organizational and operational concepts used, and to assess the usefulness of the information provided by the national systems during the test. The evaluators will also record data from preselected maps, charts, and reports maintained and used by the participating organizations.

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