

AREA OR COUNTRY(S)	ORGANIZATIONS	FUNCTIONS & TOPICS	PERSONALITIES	DOCUMENT
HQ	NIA	Intell (collection)		DATE: 9 Sept 1947
	CIG	Biographical intell		
	IAB	NIA Directive No. 7		
	ICAPS	CIG Directives 16		CLASS.: S
	OCD	CIG Directives 18		NO.:
		IAB No. 1	25X1A9a	
IDENTIFICATION OF DOCUMENT (author, form, address, title & length)				
Memorandum for [REDACTED]				
25X1A9a and [REDACTED] from Rear Admiral R. H. Hillenkoetter, DCI,				LOCATION:
Subject: Coordination of Intelligence Collection; 2 pp. typed.				HS/HC-41 item 3

**ABSTRACT**

This memorandum concerns the development of a plan for the coordination of biographic intelligence as outlined in NIA Directive No. 7 and CIG Directives #16 and 18. This memorandum calls for the coordination of intelligence production in all governmental agencies under the plan established in the directives.

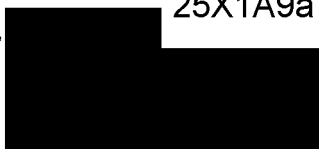
(Note on paper indicates OCD considered submission to IAB at this time to be ill-advised; ICAPS was for the action.)

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9 Sept 1947  
E.V. draft

MEMORANDUM FOR

25X1A9a



**Subject:** Coordination of Intelligence Collection

**References:** (a) NIA Directive No. 7  
(b) CIG Directive No. 16  
(c) CIG Directive No. 18

1. It will be recalled that CIG Directive No. 16, as approved by the Director of Central Intelligence and the Intelligence Advisory Board, was issued as of November 1, 1946 to provide a plan for the coordination of biographic intelligence.

2. NIA Directive No. 7 was likewise issued on January 21, 1947 to provide a plan for the coordination of collection activities. CIG Directive No. 18 was issued under date of January 23, 1947 as an implementation of NIA Directive No. 7.

3. The Director of Central Intelligence and pertinent sections of CIG have followed with interest the implementation of these programs. CIG representatives have visited nearby diplomatic establishments to determine the adequacy of the field implementation of the basic directives and their supporting departmental directives.

4. As a result of these visits, the following general conclusions were drawn:

a. The announcement of overall policies and objectives in the NIA and CIG directives were of so abstract a nature that the departmental directives issued in implementation of them failed to outline detailed field instructions for standard collection procedures.

b. Although currently effective departmental and agency directives to their field collectors, issued prior to the CIG announcement of overall policies and objectives, were not in direct conflict to NIA Directive No. 7 and CIG Directive No. 18, they have not in all cases been in complete consonance therewith.

c. There are specific instances where agencies in Washington have required their intelligence collectors to report upon subject matter which is not within their allocations, such as requests from service attaches to report upon political matters.

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d. Several embassies have not yet established the biographical file and have not been using the standard approved form, as required by CIG Directive No. 16 (The Coordination of Biographical Intelligence Collection), which was agreed upon by the Intelligence Advisory Board.

e. Consular officers in some areas are not fully integrated into the coordination program.

5. It is believed that after IAB No. 1 (The Coordination of the Production of Intelligence) has been finally approved and specific allocations of dominant interest have been made, implementation of the collection directives will become facilitated.

6. It is therefore requested that:

a. After the coordination of intelligence production has been initiated, each of the IAB agencies revise departmental directives based on the overall plan for the coordination of collection activities to provide more detailed field instructions;

b. Thereafter the collection chiefs of the agencies meet together with a CIG representative to present their drafts for discussion in order to assure the necessary integration and completeness before transmission to the field;

c. Incident to this revision of current departmental directives in coordination of intelligence production, currently effective collection directives which are not in complete harmony with the overall coordination of collection program be either rescinded or revised in order to eliminate the chance of confusion and misunderstanding on the part of collectors in the field.

R. H. HILLENKOETTER  
Rear Admiral, U.S.N.  
Director of Central Intelligence

EW/mhb  
I-9 Sept. 1947

Registry ✓  
Central Records  
Return to ICAPS

*Memo to C4 sir from OCB 10/10  
The transmittal to sub ill-addressed  
OCB strongly non-concurs. 10/14 E.P.  
#4830 - scope for action. 10/15 - a.w.m.*

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