

Approved For Release 2008/06/03 : CIA-RDP86-00735R000100040005-5

<b>TRANSMITTAL SLIP</b>		DATE	11-16-82
TO:			
ROOM NO.	BUILDING		
2F31	Pdce		
REMARKS:			
17 NOV 1982			
FROM:			
C/PPD			
ROOM NO.	BUILDING	EXTENSION	
158	P2P		

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FORM NO. 241  
1 FEB 55

REPLACES FORM 36-8  
WHICH MAY BE USED.

(47)

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PRINTING AND PHOTOGRAPHY DIVISION, OL

Title: Quality Circle Program

Goal: To improve the Division's quality of worklife by:

- promoting team building and communications
- increasing employee involvement in identification and resolution of work related problems
- increase employee job satisfaction
- improve product quality and reduce errors

Objective: P&PD/OL will initiate a pilot Quality Circle Program to determine the efficiency of this participatory management philosophy in the operational environment found in P&PD.

Benefit: Successful completion of this objective will create a work environment that will maximize the utilization of the creativity of all employees. It will increase employee motivation by reinforcing a sense of unity of purpose and teamwork.

Environment: The success of the objective is contingent on the cooperation and support of all management levels in the Division, the development of accurate performance measurement tools, and the active and continuing involvement of the Division Steering Committee and Facilitators. The cost of the pilot program is estimated at [redacted]

Performance Measurement: The successful completion of this objective will be measured by an improvement in employee morale and motivation, evidenced in a follow-up survey; by a decrease in absenteeism among circle members, and by an increase in quality and productivity.

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OFFICE: Logistics  
 OBJECTIVE STATEMENT: Conduct a Pilot Quality Circle Program in P&PD/OL  
 RESPONSIBLE OFFICER:   
 SIGNIFICANT FUNDING AMOUNT:   
 DATE SUBMITTED: 12 November 1982 FY 1983

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Activities Planned	Quarter 1			Quarter 2			Quarter 3			Quarter 4		
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
1. Conduct Research		X										
2. Define Requirement		X										
3. Build Management Support		X										
4. Organize Steering Committee/Select Administrative Coordinator(s)		X										
5. Contract for a Consultant		0										
6. Conduct a Quality of Worklife Survey		0										
7. Develop Implementation Plan			0									
8. Publicize Program and Solicit Volunteers			0									
9. Conduct Training			0									
10. Initiate Pilot Program			0									
11. Consultant Assessment Survey						0			0			
12. Facilitator-Steering Committee Status Review				0	0	0	0	0	0	0	0	0
13. Pilot Program Final Report												0