

Columbia University in the City of New York | *New York, N. Y. 10027*

INTERNATIONAL FELLOWS PROGRAM

1420 International Affairs Building
420 West 118th Street

November 15, 1984

STAT

[Redacted]

Coordinator for Academic Affairs
The Central Intelligence Agency
1016 Ames Bldg.
Washington DC
20505

This is just a short (and somewhat belated) note to thank you for taking the time to arrange a briefing at the Central Intelligence Agency for the International Fellows of Columbia University. Messrs. Gates, [Redacted] made quite an impression on this year's group of Fellows. They were all interesting and thought-provoking.

STAT

We owe you a special thanks for all of your help in setting up this year's program and making it a success. We look forward to working with you and your staff to arrange a similar briefing at the CIA again next year.

Yours truly,



Robert F. Randle
Director

RFR/tjco

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ROUTING AND RECORD SHEET

SUBJECT: (Optional)

FROM:
 Coordinator for Academic Affairs, PAO

EXTENSION

NO.

25X1

DATE

6 December 1984

25X1

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

FORWARDED

1.
 Deputy Chief
 Policy Analysis Div., SOVA

2. Hdqs.

25X1

25X1

*Again, my thanks
 as well.*

25X1

25X1

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TO: (Officer designation, room number, and building)

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OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

RECEIVED

FORWARDED

1. Robert M. Gates
Deputy Director
for Intelligence
2. Room 7E44, Hdqs.
- 3.
- 4.
- 5.
- 6.
- 7.
- 8.
- 9.
- 10.
- 11.
- 12.
- 13.
- 14.
- 15.

Bob,
 Again, my thanks
 as well for your
 generous and stimu-
 lating presentation.

STAT

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THE
INTERNATIONAL
FELLOWS
PROGRAM

COLUMBIA UNIVERSITY

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The Columbia campus

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Contents

STATEMENT OF PURPOSE	5
THE PROGRAM	6
Officers	6
The Foundations	6
Facilities	7
ADMISSION	8
CURRICULUM	8
Lecture and Seminar Course	9
BRIEFINGS AND ACTIVITIES	10
GUEST SPEAKERS	12
THE INTERNATIONAL FELLOWS ALUMNI	19



Dr. Marshall D. Shulman, Director of the W. Averell Harriman Institute for Advanced Study of the Soviet Union, at work in his office.

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The School of International and Public Affairs

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Statement of
Purpose

The International Fellows Program was conceived in the belief that the responsibilities of the United States in world affairs require new approaches to the education of its future leaders. The Program was established in 1960 to do a specific job: to produce leaders in many different fields—law, business, journalism, social science, government; and others—with the desire, the ability, and the training to act effectively in the international arena.

The International Fellows are selected from among the most promising students in the professional and graduate schools of the University. Of the 1,200 or so Fellows appointed since 1960, more than half graduated from college with honors or as members of Phi Beta Kappa, and over a quarter held major, nationally-awarded, graduate fellowships.

While mastering their chosen disciplines, the Fellows receive through the Program rigorous exposure to international politics and to United States foreign policy. Outstanding scholars and officials come to the University to speak, and intensive briefing trips to the White House, the Congress, the United Nations, and various national and international agencies are arranged. The organizing principles of the Program have remained constant over the years, but the content of the instruction has been continuously revised and updated. A course of lectures and briefings is offered that reflects the latest understanding of international relations.

One of the objectives of the Program, and of the individuals, foundations, and corporations that support it, is to inspire a commitment to public service among the Fellows. It is with pleasure and pride that we see the graduates of the Program assuming important positions in our society. Many are already serving in international aspects of their chosen professions—in government, business, journalism, economic consulting, law, medicine, teaching, and others. If some of the Fellows achieve positions of leadership, and if they all continue their interest in international affairs, this Program will have fulfilled its purpose.

Robert F. Randle, Director

The International Fellows Program

Officers

MICHAEL I. SOVERN, LL.B., LL.D., President of the University
HARVEY Picker, M.B.A., Sc.D., Dean of the Faculty of International and Public Affairs
ROBERT F. RANDLE, LL.B., Ph.D., Assistant Dean and Lecturer in the School of International and Public Affairs, Director of the International Fellows Program

The Foundations

The International Fellows Program was initiated at Columbia University in 1960 under the terms of a generous grant from the Edward John Noble Foundation. A number of other foundations have endorsed the Program's objectives by providing financial support. A complete list of these supporting organizations follows:

The George F. Baker Trust	Ellis L. Phillips Foundation
The Bing Fund	The Prospect Hill Foundation
The Compton Foundation, Inc.	Charles S. Raizen Foundation
Continental Oil Company	The Reader's Digest
Crown Zellerbach Foundation	The Richardson Foundation
Houston Endowment, Inc.	The Singer Company Foundation
Inland Steel-Ryerson Foundation	Alfred P. Sloan Foundation
IBM	Sonhil Fund
The International Nickel Company	The Starr Foundation
The Johnson Foundation	Time/Life International
Merck Sharp & Dohme International	William C. Whitney Foundation
Henry and Lucy Moss Fund	The Wyomissing Foundation
The Edward John Noble Foundation	

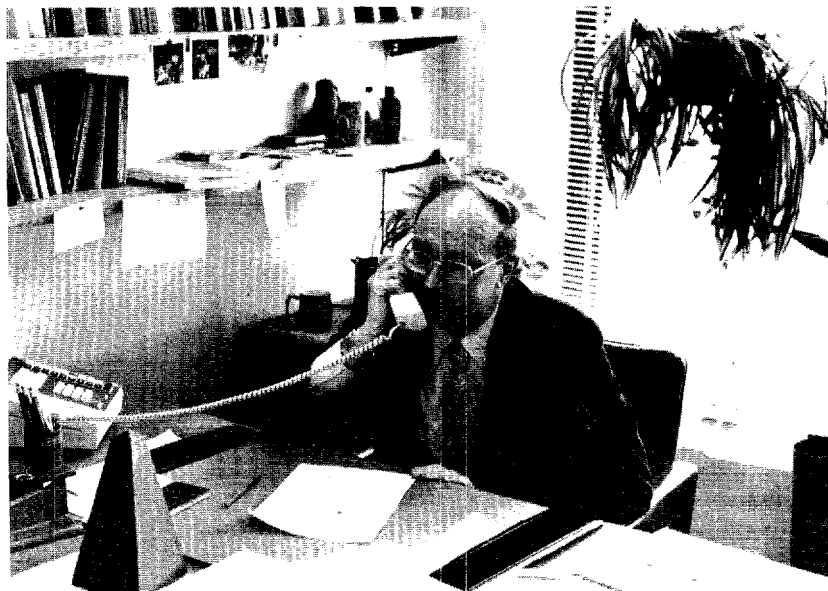
Facilities

For its unique course of study, the Program draws upon the facilities of one of the world's leading universities and upon the unparalleled resources that New York City offers to the student of international affairs.

Since its inception the Program has derived substantial benefit from its close association with the School of International and Public Affairs. In 1964 the Program was officially integrated with the School, thereby permitting the Fellows to draw further upon its faculty and its other resources. In setting policy for the Program, Dean Randle has the assistance of a committee drawn from the Faculty of International and Public Affairs.

The International Fellows Program is housed in the fifteen-story International Affairs Building. This building is the major center of international studies and activities at Columbia University. In addition to the School of International and Public Affairs and the International Fellows Program, the building houses the Departments of Political Science, Economics, and Geography; the eight Regional Institutes; the Institute of War and Peace Studies; the Research Institute on International Change; and a 600,000-volume library devoted to all aspects of international affairs. An auditorium with a capacity of 500 and the Kellogg Conference Center on the top floor have enabled the School to expand its conference activity and increase the number of distinguished visitors.

The Program enjoys the use of these facilities and also occupies the International Fellows Seminar Room on the fifteenth floor. The Fellows meet here for their weekly discussions and assemble informally before lectures to greet guests over coffee.



Dr. Robert F. Randle, Director of the International Fellows Program

Admission

Qualifications for Admission

The aim of the Program is to educate future leaders of the United States effectively. It is therefore open to anyone who has been admitted to a graduate degree program in Columbia University and who plans to pursue a career in international aspects of government service, teaching, business, or the professions.

Fellows are selected by a committee appointed by the Director of the Program. Admission is based on consideration of the applicant's entire collegiate and graduate school record; on evidence of character, motivation, and professional promise; on the recommendations of instructors; and particularly on evidence of demonstrated ability and potential for leadership in a chosen field and in international affairs.

Note: Students in the School of Law and the College of Physicians and Surgeons may not enter the Program before their second year of graduate study.

Admission Procedure

An applicant for admission should write to the International Fellows Program, Room 1420, International Affairs Building, Columbia University, New York, N.Y. 10027, for an application form and for further instructions. If not already enrolled or admitted to a graduate degree program at Columbia, the applicant should also write to the admissions office of the appropriate University division (e.g., the School of Law, the Graduate School of Arts & Sciences, the Graduate School of Business, the School of International and Public Affairs, etc.) for a bulletin and application forms.

Application may be made before mid-April for participation in the Program beginning the following September.

Curriculum

Each International Fellow follows a program of study prescribed by the graduate school or department of the University in which he or she is enrolled. Fellows are strongly encouraged to take the elective courses that will be the best preparation for service in the international aspects of their professions. As part of their individual programs, the Fellows take a one-year lecture-seminar course, described below, which forms the core of the International Fellows Program. The number of credits received for the course is determined by the Committee on Instruction of the school or department concerned.

Lecture and Seminar Course

IFP W6045x-W6046y—The United States in World Affairs—is a lecture and seminar course given for the International Fellows exclusively. In the twenty or so years in which the course has been offered, its academic directors have sought to provide the Fellows with the best instruction in world affairs and U.S. foreign policy. The Fellows have had the opportunity to discuss the issues among themselves, and with leading scholars, publicists, and public figures. Each year, guest lecturers are chosen to present their expertise on a variety of topics in international politics and American foreign relations.

The subject matter of the course has evolved to reflect the growing complexity of the modern world, and our growing awareness of that complexity. An early concentration upon security issues in the last years of the Cold War has been increasingly augmented with surveys of regional problems and with investigations of the global problems of human welfare. Recently the Fellows looked at aspects of world energy affairs, and sessions have been scheduled on oil, food, and the problems of less-developed countries, as well as the philosophical problems of justice and human rights in world politics.

In addition to the lectures, the Fellows select a seminar group to satisfy the course requirement. In the seminars, the students learn a technique of writing foreign policy analysis papers and give briefings on topics within their own areas of expertise.

The Director of the Program has also been a member of the Columbia faculty. Since 1972 the course has been directed by Robert F. Randle, Lecturer in International Affairs at Columbia University. He is the author of *Geneva 1954: The Settlement of the Indochinese War*, and *The Origins of Peace: A Study of Peacemaking and the Structure of Peace Settlements*. He was the principal editor of *From War to Peace: Essays in Peacemaking and War Termination*, the fourth book published by the International Fellows Program. Mr. Randle is assisted by members of the Columbia faculty, visiting professors from other universities, and guest lecturers with long experience in the formulation and conduct of domestic and foreign policy. The course is complemented by special briefing trips and activities during the year.

The Fellows meet in a lecture session each Tuesday afternoon from 4 to 6 p.m. and in one seminar session each week during both terms. Washington briefings are on a Thursday and a Friday each term (usually in late October and again in early April). Other briefings are ordinarily scheduled on Friday afternoons.

The lecture series for the current academic year appears in the enclosed insert.



Briefing Trips and Special Activities

Washington, D.C.

Over the years, the Fellows have made two-day briefing trips to Washington, one in the fall and one in the spring.

The fall visit has usually focused upon the Executive Branch. The Fellows have met with several top officials at the Department of Defense, including the Service Secretaries. At the State Department, the Fellows have been briefed by the Assistant Secretaries of State and on occasion, the incumbent Secretary of State. At the White House, the Fellows have met with Assistants to the President for economic matters, manpower, and special projects, and senior staff members of the National Security Council.

The spring trip concentrates, in part, upon the role of Congress in the formulation of foreign policy, and the Fellows meet several prominent members of the Senate and House, including senior members of the Foreign Relations and Foreign Affairs Committees.

The main Washington objectives are Capitol Hill, the White House, the Pentagon, the State Department, and the Treasury, but the Program also visits other relevant institutions in the D.C. area, including the World Bank, the Central Intelligence Agency, the Arms Control and Disarmament Agency, the International Monetary Fund, and the Washington Bureau of the *New York Times*. The Fellows have also met with officials from the Organization of American States and ministers at various embassies.

The United Nations

A major feature of the Program has always been a unique series of briefings at the United Nations and the U.S. Mission to the U.N. The experience provides the Fellows with as many geographical and ideological perspectives on the work of the organization and on U.S. foreign policy, as can be scheduled in one day.

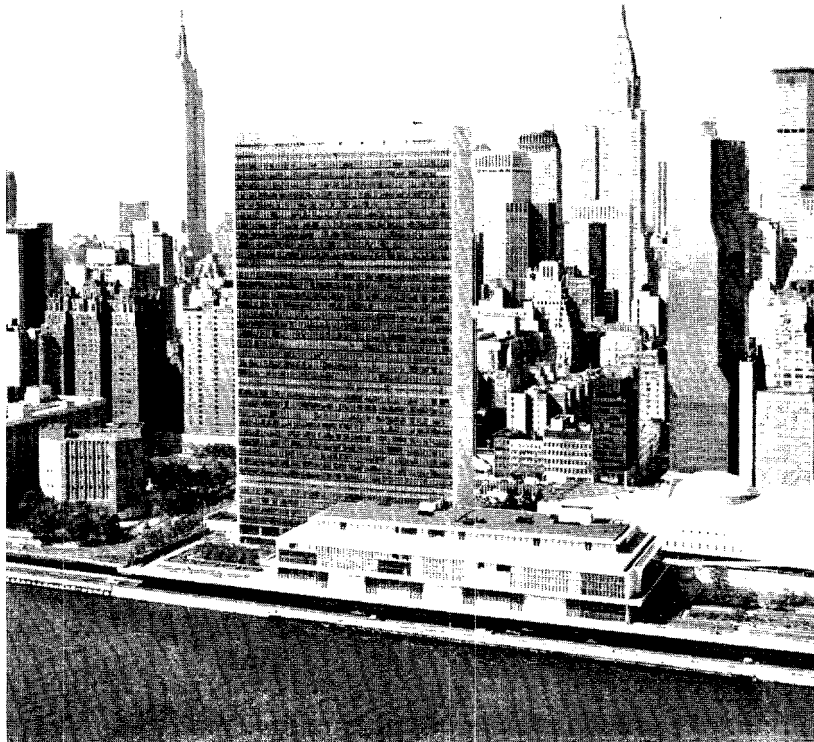
Other Trips and Activities

Because of the New York location of the Program, the International Fellows have been able to visit corporations and organizations active in the field of international affairs. Each year, for example, the Fellows visit the Rockefeller Foundation to discuss its role in international development.

The John Allen Love Memorial Award

John Love was an International Fellow in the class of 1965-66. He had received his Bachelor of Arts degree with high honors in political science from Michigan State University in 1965. He was a Ph.D. candidate in the Department of Public Law and Government at Columbia when he met an untimely death. It was to honor his memory that the Fellows in the Class of 1965-66 established an annual award for demonstrated excellence in creative scholarship.

The first award was made to John C. Farrell, IFP '66-'67; succeeding recipients have been John R. Romagna, Nicholas A. Robinson, Lynn E. Davis, Richard L. Storatz, Calvin M. Mew, Naomi Williams, Norman Graham, Laurell Kendall, Joanne Adlerstein, Gordon Bertolin, Barry Davidoff, Gordon Epstein, Mary Sue Ginsberg, Thomas Milo Somers, Ruth G. Ornelas, Marc Sievers, Jonathan L. Katz, and Elizabeth Gibbons. Awards for each year are made early in the autumn term.



The United Nations

Guest

Speakers

Over the years, a great number of scholars and statesmen have given generously of their time and ideas, and have shared their insights and judgments in meetings with the Fellows. The following is only a partial list but clearly suggests the array of talent the Program has been able to put before the Fellows. Guests are listed with their titles at the time they spoke.

From the United States Government

The Executive Branch

GENERAL CREIGHTON ABRAMS
Chief of Staff of the Army

RICHARD ALLEN
National Security Council Director

MICHAEL H. ARMACOST
Planning and Coordination Staff,
State Department (and a former
International Fellow)

WILLIS E. ARMSTRONG
Assistant Secretary of State for
Economic Affairs

ALFRED ATHERTON
Assistant Secretary of State for Near
Eastern and South Asian Affairs

GEORGE W. BALL
Under Secretary of State

W. TAPLEY BENNET, JR.
Deputy Permanent Representative to
the United Nations

ELLSWORTH BUNKER
Ambassador-at-Large

GEORGE BUSH
Ambassador and Permanent
Representative to the United
Nations

JOHN CRIMMINS
Assistant Secretary of State for
Inter-American Affairs

LYNN DAVIS
Deputy Assistant Secretary of
Defense for International Security
Affairs

SEYMOUR M. FINGER
Senior Adviser to the Permanent
Representative to the United
Nations

PETER M. FLANIGAN
Assistant to the President

GERALD R. FORD
Vice President of the United States

HENRY H. FOWLER
Secretary of the Treasury

CHARLES FRANKEL
Assistant Secretary of State for
Educational and Cultural Affairs

RICHARD FROEHLKE
Secretary of the Army

RICHARD N. GARDNER
Deputy Assistant Secretary of State
for International Organizational
Affairs; U.S. Ambassador to Italy

WILLIAM S. GAUD
Deputy Director of the Agency for
International Development

LESLIE GELB
Director, Bureau of Political-Military
Affairs, State Department

ARTHUR J. GOLDBERG
Ambassador to the United Nations

MARSHALL GREEN
Assistant Secretary of State for East
Asian and Pacific Affairs

GENERAL ALEXANDER M. HAIG
Deputy Assistant to the President
for National Security Affairs

W. AVERELL HARRIMAN
Under Secretary of State

JOHN M. HENNESSY
Assistant Secretary of the Treasury
for International Affairs

CHRISTIAN A. HERTER
Special Representative of the
President for Trade Negotiations

JOHN HOLDRIDGE
National Security Council (Far East)

TOWNSEND HOOPES
Deputy Assistant Secretary of
Defense for International Security
Affairs

LAWRENCE HOUSTON
General Counsel of the CIA

THOMAS HUGHES
Director of Intelligence and
Research, State Department

HUBERT H. HUMPHREY
Vice President of the United States

WILLIAM HYLAND
National Security Council (Europe)

NICHOLAS de B. KATZENBACH
Attorney General of the United
States

ROBERT F. KENNEDY
Attorney General of the United
States

ANTHONY LAKE
Director, Policy Planning Staff, State
Department

JOHN LEHMAN
Secretary of the Navy

HAROLD F. LINDER
President of the Export-Import Bank

WINSTON LORD
Director of Planning and
Coordination, State Department

ADMIRAL THOMAS H. MOORER
Chairman of the Joint Chiefs of Staff

DAVID PACKARD
Deputy Secretary of Defense

RAYMOND K. PRICE
Special Assistant to the President

EDWARD V. PROCTOR
Deputy Director for Intelligence of
the CIA

W.W. ROSTOW
Special Assistant to the President
for National Security Affairs

DEAN RUSK
Secretary of State



Dean Harvey Picker (right) of the School
of International and Public Affairs
presides over a seminar in Lehman suite.

HAROLD SAUNDERS
National Security Council (Middle
East and South Asia)

JOHN SAWHILL
Deputy Administrator, Federal
Energy Office

CHARLES SCHULTZE
Director of the Bureau of the
Budget

ROBERT SEAMANS
Secretary of the Air Force

FRANK SHAKESPEARE
Director of the United States
Information Agency

WILLIAM SIMON
Administrator, Federal Energy Office

JOSEPH J. SISCO
Assistant Secretary of State for Near
East and South East Asian Affairs

HELMUT SONNENFELDT
Counselor to the Secretary of State

CYRUS VANCE
Deputy Secretary of Defense

GEORGE VEST
Assistant Secretary of State for
European Affairs

JOHN W. WARNER
Secretary of the Navy

PAUL C. WARNKE
Assistant Secretary of Defense for
International Security Affairs

GENERAL WILLIAM C.
WESTMORLAND
Chief of Staff of the Army

CHARLES YOST
Permanent Representative to the
United Nations

The Legislative Branch

Senators

BIRCH BAYH (Ind.)
WILLIAM BROCK (Tenn.)
JAMES BUCKLEY (N.Y.)
CLIFFORD CASE (N.J.)

LAWTON CHILES (Fla.)
JOHN SHERMAN COOPER (Ky.)
ALAN CRANSTON (Cal.)
ALFONSE D'AMATO (N.Y.)
PETER DOMINICK (Colo.)
ALLEN J. ELLENDER (La.)
J. WILLIAM FULBRIGHT (Ark.)
BARRY GOLDWATER (Ariz.)
CHARLES GOODELL (N.Y.)
MICHAEL GRAVEL (Alaska)
CLIFFORD HANSEN (Wyo.)
BOURKE B. HICKENLOOPER (Iowa)
HENRY JACKSON (Wash.)
JACOB JAVITS (N.Y.)
EDWARD KENNEDY (Mass.)
EUGENE McCARTHY (Minn.)
GEORGE McGOVERN (S.D.)
MIKE MANSFIELD (Mont.)
KARL MUNDT (S.D.)
EDMUND MUSKIE (Me.)
CLAIBORNE PELL (R.I.)
CHARLES PERCY (Ill.)
WILLIAM PROXMIRE (Wisc.)
HUGH SCOTT (Pa.)
LEVERETT SALTONSTALL (Mass.)
JOHN STENNIS (Miss.)
STUART SYMINGTON (Mo.)
STROM THURMOND (S.C.)
JOHN TUNNEY (Cal.)
LOWELL WEICKER (Conn.)
HARRISON WILLIAMS (N.J.)

Representatives

BELLA ABZUG (N.Y.)
WILLIAM ANDERSON (Tenn.)
LESLIE ARENDS (Ill.)
JONATHAN BINGHAM (N.Y.)
SHIRLEY CHISHOLM (N.Y.)
JOHN CONYERS (Mich.)
RONALD DELLUMS (Cal.)
CHARLES DIGGS (Mich.)
DANTE FASCELL (Fla.)
MILLICENT FENWICK (N.J.)
DONALD FRASER (Minn.)
PETER FRELINGHUYSEN (N.J.)

F. EDWARD HEBERT (La.)
HENRY HELSTOSKI (N.J.)
EDWARD KOCH (N.Y.)
ALLARD K. LOWENSTEIN (N.Y.)
WILBUR D. MILLS (Ark.)
OTIS PIKE (N.Y.)
OGDEN REID (N.Y.)
JOHN RHODES (Ariz.)
DONALD RIEGLE (Mich.)
BENJAMIN ROSENTHAL (N.Y.)
EDWARD ROYBAL (Cal.)
SAMUEL STRATTON (N.Y.)
FRANK THOMPSON (N.J.)
MORRIS UDALL (Ariz.)
CLEMENT ZABLOCKI (Wisc.)

The Judicial Branch

CHIEF JUSTICE EARL WARREN
OF THE SUPREME COURT
ASSOCIATE JUSTICE BYRON R.
WHITE OF THE SUPREME COURT

From the United Nations and from Other Governments

CHIEF S.O. ADEBO
Ambassador and Permanent
Representative of Nigeria
EMMANUEL Y. AGORSOR
Counselor, Permanent Mission of
Ghana to the U.N.
A BASNAYAKE
Counselor, Permanent Mission of
Ceylon to the U.N.
YVON BEAULUE
Permanent Representative of Canada
to the U.N.
WILLY BRANDT
Chancellor of the Federal Republic
of Germany
NOEL J. BROWN
Political Affairs Officer of the U.N.

LORD CARADON
Minister of State for Foreign Affairs
and Permanent Representative of
the United Kingdom to the U.N.

FRANK W. COTTRELL
Acting Director, Department of
Trusteeship of the U.N.

FRANCOIS de la GORCE
Deputy Permanent Representative of
France to the U.N.

PAUL-MARC HENRY
Associate Director, Bureau of
Operations, U.N. Special Fund

MARTIN HILL
Deputy to the Under Secretary and
Personal Representative of the
Secretary-General to the Specialized
Agencies of the U.N.

KENNETH D. JAMIESON, C.M.G.
Deputy Representative of the United
Kingdom to the U.N.

RUPERT JOHN
Human Rights Officer of the U.N.

S.A. KARIM
Observer of Bangladesh to the U.N.

MAJOR GENERAL PADHMA B.
KHATRI
Permanent Representative of Nepal
to the U.N.

THANAT KHOMAN
Foreign Minister of Thailand

YAKOV ALEKSANDROVICH MALIK
Deputy Minister for Foreign Affairs
and Permanent Representative of
the U.S.S.R. to the U.N.

JOHN A. MILES
Special Assistant to the Under
Secretary in the Department of
Trusteeship and Non-Self-Governing
Territories of the U.N.

TORU NAKAGAWA
Permanent Representative of Japan
to the U.N.

C.V. NARASIMHAN
Under Secretary for General
Assembly Affairs and Chef de
Cabinet of the U.N.

EDWIN OGBE OGBY
Permanent Representative of Nigeria
to the U.N.

JOSE LUIS PARDOS
Second Secretary, Permanent
Mission of Spain to the U.N.

VLADIMIR PETROWSKY
Special Assistant to the Under
Secretary in the Department of
Political and Security Council Affairs
of the U.N.

E.R. RICHARDSON
Ambassador and Permanent
Representative of Jamaica to the
U.N.

JOSE ROLZ-BENNETT
Second Secretary, Permanent
Mission of Spain to the U.N.

CURTIS ROOSEVELT
Chief, Section for Non-
Governmental Organizations of the
U.N.

GEORGE SHERRY
Senior Political Adviser of the U.N.

ARNOLD SMITH
Assistant Under Secretary of State
for External Affairs, Canada

G. COLERIDGE TAYLOR
First Secretary, Permanent Mission of
Sierra Leone to the U.N.

U THANT
Secretary-General of the U.N.

BRIAN URQUHART
Principal Officer, Offices of the
Under Secretaries for Special
Political Affairs of the U.N.

JANE WEIDLUND
Program Officer, Financial
Management Section of the Special
Fund of the U.N.

P.H.G. WRIGHT
Director General, British Information
Services

Other Distinguished Speakers

DEAN ACHESON
Former Secretary of State

GAR ALPEROWITZ
The Cambridge Institute

RICHARD J. BARNET
Co-Director, Institute for Policy
Studies

A. DOAK BARNETT
Fellow at The Brookings Institution

EUGENE R. BLACK
President of the World Bank

SEYOM BROWN
Fellow at The Brookings Institution

WILLIAM F. BUCKLEY, JR.
Editor of "National Review"

McGEORGE BUNDY
President of the Ford Foundation

DWIGHT D. EISENHOWER
Former President of the United
States

R. BUCKMINSTER FULLER

MORTON HALPERIN
Fellow at The Brookings Institution

J. GEORGE HARRAR
President of The Rockefeller
Foundation

CARROLL HASKINS
President of the Carnegie Institution
of Washington

MALCOLM W. HOAG
The Rand Corporation

IVAN ILLICH
Centro Intercultural de
Documentacion

HERMAN KAHN
Director of the Hucson Group

LAURENCE KRAUSE

SOL M. LINOWITZ
Former U.S. Ambassador to the
OAS

HENRY OWEN
Director of Foreign Policy Studies at
The Brookings Institution

FRANK PACE
President of the International
Executive Service Corps

MARCUS RASKIN
Co-Director of The Institute for
Policy Studies

JAMES RESTON
The New York Times

DAVID ROCKEFELLER
Chairman of the Board of Chase
Manhattan Bank

ELEANOR ROOSEVELT

EUGENE ROTBERG
Senior Vice President
World Bank

DAVID F. SCHOENBRUN

KALMAN H. SILVERT
Program Adviser to The Ford
Foundation

DAVID S. SMITH
U.S. Ambassador to Sweden
(Former Director of the International
Fellows Program)

FERNANDO BELAUNDE TERRY
Former President of Peru

From Columbia University

ZBIGNIEW BRZEZINSKI
Director, Research Institute on
International Change

AMITAI ETZIONI
Professor of Sociology

WILLIAM T.R. FOX
Bryce Professor of the History of
International Relations; Director,
Institute of War and Peace Studies

LOUIS HENKIN
Hamilton Fish Professor of
International Law and Diplomacy

ROGER HILSMAN
Professor of Political Science

JACOB C. HUREWITZ
Professor of Political Science;
Director, Middle East Institute

MARGARET MEAD
Adjunct Professor of Anthropology

MARSHALL D. SHULMAN
Professor of Political Science;
Director, Russian Institute

BARBARA WARD
Albert Schweitzer Professor of
International Economic
Development

HOWARD WRIGGINS
Professor of Political Science;
Director, Southern Asian Institute

From Other Universities

GRAHAM ALLISON
Professor of Political Science,
Harvard

KARL W. DEUTSCH
Professor of Political Science,
Harvard

RUPERT EMERSON
Professor of International Relations,
Harvard

STANLEY HOFFMANN
Professor of Political Science,
Harvard

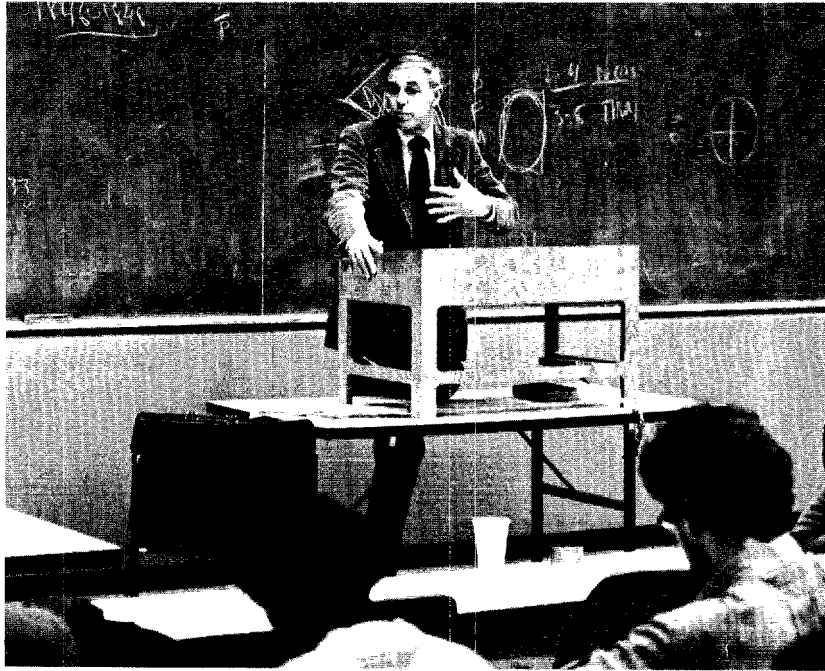
FRED CHARLES IKLE
Professor of Political Science,
Massachusetts Institute of
Technology

MORTON KAPLAN
Professor of Political Science,
University of Chicago

PETER B. KENEN
Professor of Economics, Princeton

ROBERT O. KEOHANE
Professor of Political Science,
Stanford

HENRY A. KISSINGER
Professor of Government, Harvard



Dr. Warner R. Schilling, a frequent guest speaker in the IFP lecture series, is James T. Shotwell Professor of International Relations at Columbia and Director of the Institute of War and Peace Studies.

HAROLD LASSWELL
Ford Foundation Professor of Law
and the Social Sciences, Yale

SEYMOUR MARTIN LIPSET
Professor of Government and Social
Relations, Harvard

ARNO J. MAYER
Professor of History, Princeton

HANS J. MORGENTHAU
Professor of Political Science,
University of Chicago

JOSEPH NYE
Professor of Political Science,
Harvard

LUCIAN W. PYE
Professor of International Relations,
Massachusetts Institute of
Technology

EDWIN O. REISCHAUER
Professor of Far Eastern Languages,
Harvard

RICHARD ROSECRANCE
Walter S. Carpenter Jr. Professor of
International and Comparative
Politics, Cornell

THOMAS C. SCHELLING
Professor of Economics, Harvard

ALLEN S. WHITING
Professor of Political Science,
University of Michigan

FRANCIS O. WILCOX
Dean of the School of Advanced
International Studies, Johns Hopkins

ADAM YARMOLINSKY
Harvard Law School

The Alumni

A Profile

The success of a program such as this can be measured in part by the achievements of the alumni. In the more than twenty years that the IFP has been in existence, its alumni have distinguished themselves in ways that reflect upon the uniquely interdisciplinary character of the Program itself.

When the twenty-second class of Fellows completed their year with the Program in May 1982, the alumni total reached about 1,200. Of these, about 175 continued graduate study, working toward the Ph.D. The remainder have pursued diverse careers, both in the United States and all over the world.

The largest group, 30 percent, have gone into teaching. One alumnus, for instance, is currently an instructor of international relations at the University of Wisconsin. Other institutions where alumni are now teaching include Amherst, Barnard, Bennington, Columbia, Harvard, Johns Hopkins, Stanford, U.C.L.A., Wesleyan, and Yale.

The next largest group, 28 percent, are practicing law, with several specializing in international and transnational law. The majority have entered private practice with firms in Washington and New York, but some have established their own firms. Several alumni in this group have served in the foreign office of Shearman and Sterling, while another is in the London office of Coudert Brothers.

Six percent of the alumni are journalists, most of them working on international news or as foreign correspondents. One alumnus, for instance, was recently appointed to the Moscow bureau of the *New York Times*. Other alumni are working with *Fortune*, *Time*, *Newsweek*, the *Wall Street Journal*, the *Washington Post*, *Congressional Quarterly*, The Associated Press, United Press International, and the American Broadcasting Corporation, among other organizations.

Another 10 percent have entered business, and many are stationed abroad with the overseas branches of their companies. Three percent are doctors, and several of them have been associated with public health projects both here and abroad. Ten percent are in government service, recruited to the Departments of State, Defense, Justice, and Commerce. Alumni are also working for the United States Information Agency, Agency for International Development, Central Intelligence Agency, National Security Council, Federal Reserve, Office of Economic Opportunity, National Institute of Health, and Securities and Exchange Commission. One alumnus is a member of the Planning & Coordination staff of the State Department.

About 8 percent of the alumni are working for international organizations, the United Nations, International Monetary Fund, OECD, and Inter-American Development Bank. Another 5 percent are working for private research institutes and

nonprofit foundations, including Ford, RAND, Hudson, and Brookings. One alumnus, for instance, is a Research Fellow at the Council on Foreign Relations.

Fifteen Fellows are ordained ministers serving here and overseas. Alumni have been in the Armed Forces and the Peace Corps. Others are following their chosen professions in architecture, social work, engineering, and industry. The alumni have lived and worked in at least seventy countries since leaving the Program and it has not always been easy to maintain contact with such a large group of people that is so professionally and geographically dispersed. Alumni news is published, on the average, once a year in the School of International and Public Affairs alumni newsletter.

Correspondence

THE UNIVERSITY: for general information about entry to the University, courses of instruction, and fees, write to the appropriate graduate school or division, Columbia University, New York, N.Y. 10027.
Telephone (212) 280-1754

THE PROGRAM: for application forms and further details about the Program, write to the International Fellows Program, 1420 International Affairs Building, Columbia University, New York, N.Y. 10027.
Telephone (212) 280-3746



Dean Steven J. Noble is Director of the Office of Career Education in the School of International and Public Affairs. He has been helpful to both Fellows and IFP alumni with respect to job opportunities. He carries out an inter-cultural communications simulation with the Fellows each year.

~~10930~~

MEMORANDUM FOR:

Friday, Oct. 19th

Columbia Univ. grad schools

[redacted], Med.

(45) Intl Affairs

[redacted]

[redacted] China

Briefing on China [redacted]

[redacted]

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*info re: Summer internship
in Soviet affairs*



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presidential inscriptions

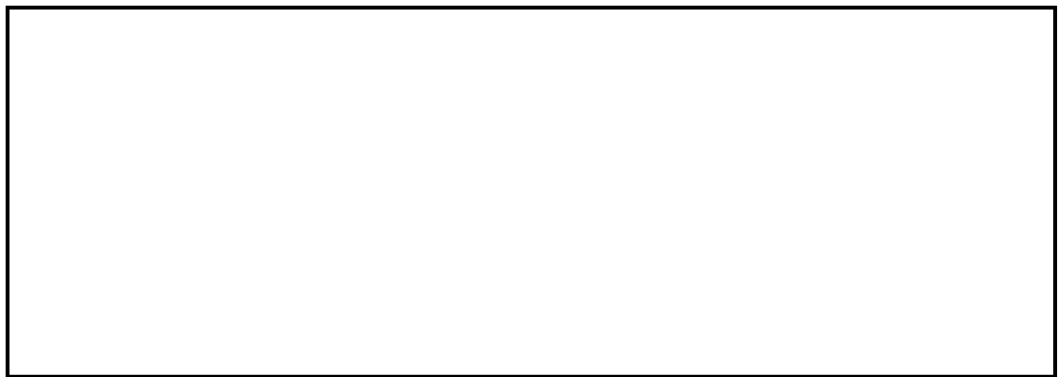


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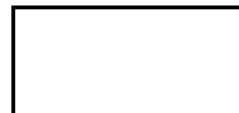
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NTIC



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2 Copies of State Dept Book
on Terror



25X1

Approved For Release 2006/12/04 : CIA-RDP86B00985R000400160024-6

31 October 1984

MEMORANDUM FOR: Deputy Director for Intelligence
FROM:
Coordinator for Academic Affairs
SUBJECT: Your Remarks to the Columbia University
International Fellows

Bob:

Thanks very much for your excellent briefing of the International Fellows from Columbia University on 19 October. Not only were you more than generous with your time, but the quality of your remarks and the candor of your responses to questions were outstanding. That you made a most positive impact was manifest not only in their unwillingness to let you leave -- after all, what does the Deputy Director for Intelligence do besides brief Columbians? -- but in post-session comments from several members of the group that they hardly expected such insights and candor from a senior official of the CIA. Coming as it did on the heels of the outcry earlier in the week over the Nicaraguan manual, your briefing was all the more remarkable in its highly favorable effect on this very probing and skeptical, even critical, academic group. Much obliged.

STAT

31 October 1994

MEMORANDUM FOR:

[REDACTED]
Terrorism/Narcotics Analysis Division
Office of Global Issues

STAT

STAT

[REDACTED]

Thanks very much for your excellent briefing of the International Fellows from Columbia University on 19 October. Your remarks were informative, insightful, candid and fresh and very much appreciated by the group -- as well as by myself. Upon completion of the program -- which ran an hour longer than scheduled, as you undoubtedly are aware -- there were many comments from members of this probing and not-altogether-friendly group that they had never expected to receive such insights and candor from the Agency, nor had they experienced anything like it at the other agencies they visited. The evocation of such response, at a time when this group was in marked indignation over the Nicaraguan manual affair and other matters was no small accomplishment. You did a bangup job. Much obliged!

[REDACTED]

STAT

31 October 1994

STAT

MEMORANDUM FOR:

[Redacted]

Soviet Economy Division
Office of Soviet Analysis

STAT

[Redacted]

Thanks very much for your excellent briefing of the International Fellows from Columbia University on 19 October. Your remarks were informative, insightful, candid and fresh and very much appreciated by the group -- as well as by myself. Upon completion of the program -- which ran an hour longer than scheduled, as you undoubtedly are aware -- there were many comments from members of this probing and not-altogether-friendly group that they had never expected to receive such insights and candor from the Agency, nor had they experienced anything like it at the other agencies they visited. The evocation of such response, at a time when this group was in marked indignation over the Nicaraguan manual affair and other matters, was no small accomplishment. You did a bangup job. Much obliged!

[Redacted]

STAT

31 October 1994

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MEMORANDUM FOR:

Deputy Chief, Policy Analysis Division
Office of Soviet Analysis

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9 October 1984

STAT MEMORANDUM FOR: [REDACTED]
Deputy Director of
Personnel for Employment

STAT FROM: [REDACTED]
Coordinator for Academic Affairs, PAO

SUBJECT: Visit of Columbia University International Fellows

STAT 1. Thanks very much for agreeing to meet and speak with the International Fellows from Columbia University on 19 October. Now in its 25th year, this Program is conducted by the School of Public and International Affairs at the University. Approximately 50 graduate students from Columbia's several schools -- business, law, finance, political science, history -- participate in a weekly seminar throughout the academic year and spend two days in Washington twice a year (usually October and April) for briefings. Columbia regards them as its best graduate students in their particular disciplines of study.

2. The group which is visiting on 19 October will consist of approximately 45 students and two faculty members. We are not accommodating an additional half dozen students in the group who are not U.S. citizens. With your cooperation, the following briefing schedule has been arranged for Room 1E74 (small theater):

0930 - 0945 Deputy Director for Intelligence --
Welcome and General Remarks

0945 - 1015 Deputy Chief, Policy Analysis Division,
Office of Soviet Analysis --
"The Soviet Succession Question"

1020 - 1050 Chief, [REDACTED] Branch,
Soviet Economy Division,
Office of Soviet Analysis --
"The Soviet Economy" STAT

1100 - 1130 Chief, [REDACTED]
Office of Global Issues --
"International Terrorism" STAT

1135 - 1150 Deputy Director of Personnel for Employment --
"Careers in CIA"

3. The topical briefings need not exceed 20 minutes, to allow time for questions, and I would be pleased to introduce you. Again, thank you for your participation.



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9 October 1984

MEMORANDUM FOR: [redacted]
 [redacted] OGI
 FROM: [redacted]
 Coordinator for Academic Affairs, PAO
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Soviet Economy Division,
Office of Soviet Analysis --
"The Soviet Economy"
- 1100 - 1130 Chief, [redacted] Center,
Office of Global Issues --
"International Terrorism"
- 1135 - 1150 Deputy Director of Personnel for Employment --
"Careers in CIA"

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9 October 1984

MEMORANDUM FOR: [Redacted]
Soviet Economy Division, SOVA

FROM: [Redacted]
Coordinator for Academic Affairs, PAO

SUBJECT: Visit of Columbia University International Fellows

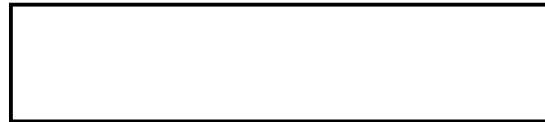
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STAT

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9 October 1984

STAT MEMORANDUM FOR: [REDACTED]
Deputy Chief, Policy Analysis Division, SOVA

STAT FROM: [REDACTED]
Coordinator for Academic Affairs, PAO

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"Careers in CIA"

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STAT

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9 October 1984

MEMORANDUM FOR: Robert M. Gates
Deputy Director for Intelligence

FROM:
Coordinator for Academic Affairs, PAO

SUBJECT: Visit of Columbia University International Fellows

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0945 - 1015	Deputy Chief, Policy Analysis Division, Office of Soviet Analysis -- "The Soviet Succession Question"
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1100 - 1130	Chief, Instability and Insurgency Center, Office of Global Issues -- "International Terrorism"
1135 - 1150	Deputy Director of Personnel for Employment -- "Careers in CIA"

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SUBJECT 360



CENTRAL INTELLIGENCE AGENCY
WASHINGTON, D. C. 20505

PUBLIC AFFAIRS
Phone: (703) 351-7676

22 October 1984

Mr. Vernon A. Eagle



STAT

Dear Mr. Eagle:

Enclosed herewith, as you requested, is a monograph containing statements made by Presidents of the United States during the history of our country. I hope you find it useful.

It was a pleasure having you and your student colleagues visit here last Friday. I wish you well in your studies and future endeavors.

Sincerely,



STAT

Coordinator for Academic Affairs

Enclosure



Central Intelligence Agency
Washington, D.C.
(703) 351-7676

George V. Lauder
Director, Public Affairs

27 September 1984

STAT



STAT

Attached is self-explanatory memo from [redacted] This is a prestigious group with some good recruitment potential that I think the DI would want to focus in on. I heartily endorse [redacted] suggestion that you or Bob Gates give a presentation to them when they visit us.

STAT

Please let me know soonest. Also, do you have any other ideas about the program?

STAT



George V. Lauder

STAT

STAT

TRANSMITTAL SLIP		DATE	
TO:			
ROOM NO.	BUILDING		
REMARKS: <i>Re your memo on visit of Columbia U. Fellows.</i>			
FROM:			
ROOM NO.	B	EXTENSION	

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FORM NO. 241
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REPLACES FORM 38-8
WHICH MAY BE USED.

(47)

**CENTRAL INTELLIGENCE AGENCY**

WASHINGTON, D. C. 20505

PUBLIC AFFAIRS

Phone: (703) 351-7676

2 October 1984

Mr. Timothy J.C. O'Shea
Assistant Director
International Fellows Program
1420 International Affairs Building
Columbia University
420 West 118th Street
New York, NY 10027

Dear Mr. O'Shea:

In reference to your request on behalf of the Columbia University International Fellows Program, I am pleased to confirm that your visit to CIA has been scheduled for Friday, 19 October, from 9:30-12:00 at our Headquarters Building in Langley, Virginia (see attached map). Please plan to enter at the Route 123 entrance.

STAT [redacted] our Coordinator for Academic Affairs has arranged a program for you. Deputy Director for Intelligence Dr. Robert Gates will address your group followed by three senior analysts who will be briefing you. To help us to help you benefit most from the short time we will have together, I hope you will plan to arrive by 9:15 a.m.

To satisfy our security requirements, I ask that at least one week in advance of your visit I receive an alphabetized list of all attendees with full name, home address, date and place of birth, and social security number for each. Please also include a brief statement from you that all are U.S. citizens, since we are not prepared to accommodate foreign nationals.

[redacted] plans to meet you on your arrival and be available throughout your visit. STAT

Each individual should plan to bring some form of identification with photograph to show to the receptionist upon entering the building. If you will let me know of any handicapped persons who will attend, I will make special arrangements to assist them. Since we have limited parking facilities, it will help to know in advance the number and description of vehicles you will be arriving in. According to your letter, you plan to

Mr. Timothy J.C. O'Shea

arrive in a chartered bus. Please have the bus stay here for the duration of your visit (otherwise, special arrangements must be made with the gate, which means an even earlier arrival). I apologize in advance for any inconvenience that may be caused by the construction of our new Headquarters addition.

The Agency allows neither hazardous equipment--such as weapons or explosives--nor cameras, recording devices, or radio transmitters to be brought into the building, which I guess should go without saying. Nevertheless, to save embarrassment, you might mention these things to our guests.

Also attached is a checklist summarizing these details, which I hope will assist you in making arrangements. We look forward to your visit. If you have any further questions, please do not hesitate to call me at 703-351-7676.

Sincerely,

[Redacted Signature]

Public Affairs

STAT

Attachments:

- A. Map to CIA
- B. Checklist

[Redacted Attachment]

STAT

VISITATION CHECK LIST

AT LEAST ONE WEEK IN ADVANCE:

- _____ Forward alphabetical list of attendees showing each full name, address, date/place of birth, social security number.
- _____ Forward statement certifying all attendees are U.S. citizens.
- _____ Notify CIA of any handicapped attending.
- _____ Notify CIA of number and description of vehicles.

DAY OF VISIT, PRIOR TO DEPARTURE:

- _____ Remind each attendee to bring ID with photo.
- _____ Remind attendees that cameras, recorders, transmitters, and hazardous equipment are prohibited.

THANK YOU

15 October 1984

MEMORANDUM FOR: Chief, Headquarters Security Branch
OMS, Clinical Services Division

THROUGH: Director, Public Affairs Office

FROM: [Redacted]
Public Affairs Office

SUBJECT: Visit of Columbia University International Fellows

1. The Columbia University International Fellows will visit Headquarters from 9:00 a.m - 12:00 p.m. on Friday, 19 October, and will be briefed in 1E 74. There will be approximately 41 students and two professors in the group. They are expected to arrive in a chartered Trailways bus at approximately 9:00 a.m. The briefing will be given by DDI Robert Gates and three members of SOVA. [Redacted] OP representative will conclude the briefing.

a. For Security: Please notify the gate of arrival date and time. A list of attendees is attached.

b. For Medical Services: Please add this date to your list outside groups visiting Headquarters that we sent you. Wheelchairs should be available.

2. Please contact me or [Redacted] for any help I can provide.

Attachment:

cc: [Redacted]

STAT
STAT

Columbia University in the City of New York | New York, N.Y. 10027

INTERNATIONAL FELLOWS PROGRAM

1420 International Affairs Building
420 West 118th Street

October 8, 1984

STAT

[Redacted]
Public Affairs
The Central Intelligence Agency
Washington, D.C.
20505

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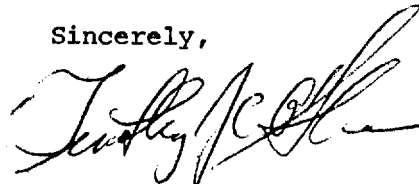
Dear [Redacted]

Thank you for your kind and informative letter of October 2nd. Enclosed is the list of the Fellows who will be attending the briefing at the C.I.A. on Friday October 19 from 9:00am to 12:00pm at your headquarters. As I have stated over the phone, all of the Fellows who will be attending the briefing are American citizens. Non-Americans will not be brought along for that briefing. Since none of the members of the group are handicapped, there is no need for any special provisions to be made, but thank you for asking.

We plan to arrive on a chartered Trailways bus at or before 9:00 am. I will make sure that the group knows about the prohibitions on cameras, recording equipment, hazardous materials, etc. The only problem I foresee in arriving there on time is that the map that was supposed to be enclosed with your letter was not in the envelope. I would really appreciate it if you could send us another.

The Fellows are very much looking forward to the briefing at the C.I.A. and again want to thank you for your efforts on our behalf.

Sincerely,



Timothy J.C. O'Shea
Assistant Director

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26 September 1984

MEMORANDUM FOR: Director/PAO

FROM:

[REDACTED]

Coordinator for Academic Affairs

SUBJECT: Visit of Columbia University International Fellows

1. As the enclosed correspondence indicates, a group of approximately 45 International Fellows from Columbia University -- graduate students in political science, history, business, law and journalism-- are scheduled to visit Agency Headquarters for two and one-half hours Friday morning, 19 October. The Assistant Director of the Program has requested that we provide three "substantive" briefings from among those suggested in his letter of 20 September. He stated that the group is generally informed about the Agency and intelligence process and asked that there not be a general briefing.

2. You will note that my letter of response leaves the program to be determined. By telephone, I have already advised Mr. O'Shea, the Assistant Director, that certain of the topics suggested would not be appropriate for us to address. I mentioned, specifically, that the Agency does not wish to be drawn into a presentation or discussion of Nicaragua or Afghanistan, where U.S. policy has become controversial. Mr. O'Shea accepted my assertion on this point.

3. On the other hand, I suggested that we probably would be willing to address the Soviet succession question and the state of US-USSR relations; SOVA analysts regularly address these questions with academic groups. In addition, I think that two or three of the other topics would be suitable, e.g., verification of arms control [REDACTED], a broad description of the international terrorist problem, and a description of the current situation in Southeast Asia. I would be prepared to arrange for three of these topics to be presented on an unclassified basis, subject to your approval.

4. However, what comes to mind is that this group is very prestigious among our academic visitors, one which should really be suitable to a topical rundown by either Bob Gates or Dick Kerr, or persons of their choosing. Kerr spoke to the Maxwell School students during the Spring, although it was a general intelligence briefing and not as topical as requested here. Still, I think we would do well to have some really strong speakers for this program. I certainly have no objection to substantive people at the working level, so to speak, just as long as they are effective, but I thought that the DDI himself might like a crack at some portion of the program, especially in the wake of last June's visit by President Sovern of Columbia.

5. If you agree with the essential thrust of this, one of us should take it up with Bob Gates fairly quickly, as 19 October is slightly more than three weeks hence.



STAT

Central Intelligence Agency



Washington, D. C. 20505

25 September 1984

Timothy J.C. O'Shea
Assistant Director
International Fellows Program
1420 International Affairs Building
Columbia University
420 West 118th Street
New York, N.Y. 10027

Dear Mr. O'Shea:

Thank you for your letter of September 20th. We will be pleased to host your group of International Fellows on Friday morning, October 19th. Although I cannot at this time assure you that we will be able to address the topics suggested, I will be pursuing their feasibility. You can be assured that we will present a relevant and informative program and I plan to be in telephonic communication with you as matters develop.

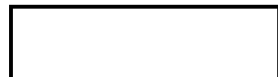
STAT Meanwhile, you will be receiving shortly a letter from of our office concerning administrative arrangements for the visit to our Headquarters Building. Please feel free to contact me at any time about the visit. I look forward to meeting you and your group.

Sincerely,

Coordinator for Academic Affairs

STAT

STAT



Columbia University in the City of New York | *New York, N.Y. 10027*

INTERNATIONAL FELLOWS PROGRAM

1420 International Affairs Building
420 West 118th Street

September 20, 1984

STAT

[REDACTED]
Coordinator for Academic Affairs
Central Intelligence Agency
1016 Ames Bldg.
Washington D.C.
20505

Dear [REDACTED]

STAT

Thank you for taking the time to speak with me on the telephone this morning about setting up a briefing at the CIA. This letter is simply to confirm some of the details of that conversation. But first let me tell you a bit more about the International Fellows.

The International Fellows are fifty of Columbia's most outstanding graduate students, selected for their achievements and leadership potential. They represent such academic and professional fields as political science, history, business, law and journalism, and participate in a unique interdisciplinary program in international politics and U.S. foreign policy. Twice each year they visit Washington for a series of briefings with officials of public and private institutions concerned with international affairs.

The group will be arriving at the CIA by chartered bus at 9:00 am on Friday October 19th. You can expect a maximum of 46 students since there are about seven foreign students in the program who will not be attending. We would like to arrange for three speakers to brief the group on different aspects of the CIA's role or on developments in different regions of the world. Each briefing should last about 30 to 40 minutes and leave 10 to 15 minutes for questions. Among the topics that would be of particular interest to the Fellows are the following:

The role of clandestine operations in the intelligence gathering process. Problems that occur when covert becomes overt. How such operatives are recruited and

the importance of the information gathered in the policy making process. The importance of clandestine operations as an arm of U.S. foreign policy. The specific context of special interest here would be Nicaragua and the situation in Central America.

International terrorism—how to stop it and the problems of taking an active rather than defensive approach to the problem. Specific reference here could be made to the situation in Lebanon, the embassy and Marine compound bombings, etc.

The current situation in Southeast Asia, particularly in Vietnam, Cambodia and Laos. Problems of aiding the anti-Vietnamese forces and prospects for the area as a whole.

The current situation in Afganistan. The Soviet military occupation, the Afghan resistance and U.S. aid policies. Prospects for the region.

Verification of arms control agreements. Specific emphasis here on proposed U.S. "Star Wars" weaponry, existing treaties, and the problems of verification.

The prospects for U.S.-Soviet arms control talks and relevant changes in the Soviet military and party bureaucracies. The problem of succession in the USSR and possible candidates to succeed Chernenko.

We realize that some of these topics are quite sensitive, but I thought that it certainly couldn't hurt to ask. We have always had suprisingly frank briefings at the CIA in the past and are looking forward to this year's session. I am sure that whatever you set up for us will be thought-provoking.

We will start putting together the information you requested about the Fellows so that you can have it well in advance of the briefing. I look forward to hearing from you soon about speakers and topics. Thank you again for your help in setting all of this up.

Sincerely,



Timothy J.C. O'Shea
Assistant Director

tjco/wp
Enclosure (1)